ANNUAL COMPREHENSIVE FINANCIAL REPORT

FOR THE YEAR ENDED JUNE 30, 2024

ANNUAL COMPREHENSIVE FINANCIAL REPORT FOR THE YEAR ENDED JUNE 30, 2024

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Finance Department

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November 25, 2024

Board of County Commissioners Harnett County, North Carolina

We are pleased to present the Annual Comprehensive Financial Report ("ACFR") of Harnett County (the "County") for the fiscal year ended June 30, 2024. The financial statements and supplemental schedules contained herein have been audited by the independent, certified public accounting firm of Martin, Starnes & Associates, CPA's, P.A. and that firm's unmodified opinion is included in the Financial Section of this report.

The report itself is presented by the County, which is responsible for the accuracy of the data and for the completeness and fairness of its presentation, including all disclosures. We believe the data as presented is accurate in all material aspects; that it is presented in a manner designed to set forth fairly the financial position and results of operations of the County as measured by the financial activity of its various funds; and that all disclosures necessary to enable the reader to gain the maximum understanding of the County's financial affairs have been included.

North Carolina General Statutes Chapter 15, the Local Government Budget and Fiscal Control Act, requires that units of local governments have an audit of their accounts including a complete set of financial statements presented in conformity with generally accepted accounting principles in the United States (GAAP) as soon as possible after the close of each fiscal year by a certified public accountant. The audited financial report is submitted to the Local Government Commission (LGC), which is established by statute to oversee local government financial affairs. The Commission is authorized to issue rules and regulations regarding such audits. The LGC approves all audit contracts for audits of units of local government. LGC policy requires audited financial reports to be submitted within four months of the end of the fiscal year. If the audited financial report is submitted later than five months after the end of the fiscal year the audit contract must be amended, and that amendment approved by the LGC before final payment is made to the auditor.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The Harnett County MD&A can be found immediately following the report of the independent auditors.

HARNETT COUNTY GOVERNMENT PROFILE

The County, formed in 1855, is in the South-Central portion of North Carolina. It lies partially in the Coastal Plain and partially in the Piedmont section. Harnett County is one of the fastest growing counties in the United States based on the US Census Bureau's certified population estimate for 2023 of 141,477. The county seat, the Town of Lillington, has a population of 4,890 while the City of Dunn, the largest municipality located in the County, has a population of 8,606. Also located within the County are the Town of Coats with a population of 2,224, Erwin with a population of 4,659 and Angier with a population of 6,080. All five municipalities comprise approximately 18.7% of the total County population.

The County contains 601 square miles of land. The Cape Fear River, which flows from the northwest to the southeast part of the County, is the County's main drainage system. The chief tributaries include the Upper Little River system, Lower Little River, and the Black River. Generally, the eastern two-thirds of the County exhibits topographic features common to the Coastal Plain of North Carolina. It is an area of level to gently rolling terrain





with elevations ranging from 100 to 300 feet above sea level. Undeveloped lands are covered by pines and low-growing shrubs. The major underlying geological formation includes sedimentary rocks consisting mostly of unconsolidated sands and clays. Topographic features in the western part of the County resemble the Piedmont region of North Carolina. It is an area of steeper hills with elevations as high as 450 feet above sea level. Undeveloped lands are also covered by pines and low-growing shrubs. The major underlying geological formation includes crystalline rocks, such as granite and slate.

The County is governed by a Board of Commissioners (the "Board"). The Board consists of five members who are elected from districts, on a partisan basis, by a district vote and serve staggered four-year terms. Elections for the Board are held in November of even-numbered years. The Commissioners take office at the first meeting in December following the November election. At that time, the Board elects a Chairman and a Vice Chairman from among its members. Commissioners hold policy-making and legislative authority. They are also responsible for adopting the budget and appointing the County Manager. The manager is responsible for implementing policies, managing daily operations, and appointing department heads.

The County provides its citizens with a wide range of services including public safety, human services, culture and recreation development, environmental protection, sanitation, and general government services. The County also extends financial support to certain boards, agencies, and commissions to assist their efforts in serving citizens. Among these are the Harnett County Board of Education, Central Carolina Community College, the Mid-Carolina Council of Governments, and Sandhills Mental Health. This report includes the County's activities in maintaining these services.

As required by generally accepted accounting principles in the United States, the financial statements present the County and its component units, legally separate entities for which the County is financially accountable. The County has one component unit, the Harnett County Industrial Facility and Pollution Control Financing Authority, which has no financial transactions or account balances; therefore, it does not appear in the basic financial statements. The Harnett Water and Sewer Districts (the "Districts") are blended component units of the County, although they are legally separate entities, they are in substance, part of the County's operations. The Districts exist to provide and maintain a water system for the county residents within the districts. Under State law G.S. 162A-89J, the County's board of commissioners also serves as the governing board for the Districts; therefore, the Districts are reported as enterprise funds in the County's financial statements and do not issue separate financial statements. The County entered into an agreement during the fiscal year 1998, with each existing District that transferred all assets, liabilities (excluding bond indebtedness, loans, and installment notes, along with accrued interest payable), operational rights, and responsibilities to the County. The County agreed to pay the Districts an amount equal to debt service costs for the respective Districts for the duration of the respective bonds, loans, and notes. The County maintains the Districts' assets, provides water and sewer operations and makes payments on outstanding debts on behalf of the respective Districts. Therefore, the County's financial statements reflect the assets and debts in the Harnett County Public Utilities Fund.

The County has 29 public schools and a community college (Central Carolina Community College). The County has evaluated its relationship with each of these entities. The school administrative units and the community college are entities independent of the County because County allocations do not constitute a major portion of their revenues, and because the County has no authority to designate their management. These entities are excluded from this report. The notes to the combined financial statements provide a detailed explanation of the County's relationship to each of these entities and the reasons for their exclusion. The reader is referred to the annual financial reports issued by each of these entities.



All internal control evaluations occur within the above framework. We believe that the County's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions. As a part of the County's single audit (discussed in more detail in a later paragraph), the independent auditor performed a review of the County's internal control structure. This review was not an audit and no opinion was issued on the County's internal control structure.

LOCAL ECONOMY

Harnett County is located in Central North Carolina and is the 23rd largest county in the state. The County is home to five municipalities - Angier, Coats, Dunn, Erwin, and Lillington – and also expands to residents in Fuquay-Varina and Sanford. Harnett County is optimally located between North Carolina's capital city of Raleigh, the internationally recognized Research Triangle Park (RTP) to the north, and the nation's largest military installation, Fort Liberty, to the south. Harnett County's proximity to the metropolitan areas of Raleigh, Durham, Chapel Hill, and RTP as well as Fayetteville and Fort Liberty, enhances the profitability and connectivity for businesses and industries in the region.

North Carolina is divided into seven metropolitan statistical areas (MSA's) and Harnett County is located between two of the seven – Cumberland and Wake County. Interstate 95, located in eastern Harnett County, provides easy north-south access. Interstate 40, located seven miles north of the Harnett County line, provides equally important east-west access. In addition, the County is located within two hours of the deep-water ports of Wilmington and Morehead City, and 45 miles from the Raleigh-Durham International Airport. Thirteen universities including Duke University in Durham, the University of North Carolina at Chapel Hill, and North Carolina State University, in Raleigh, are within a one-hour drive. These attributes, plus an excellent workforce, make Harnett County an attractive location for industries who are seeking to relocate or expand in North Carolina.

The Cape Fear River runs through the heart of Harnett County, offering a variety of cultural and quality of life experiences for residents and visitors. The County also possesses abundant natural resources including nearly 6,000 acres of park land and 26 miles of hiking and walking trails. Harnett County is home to Raven Rock State Park and some of the best white water rapids in the region, along the Cape Fear River.

Founded in 1887, Campbell University, located in Buies Creek, is one of the largest private, higher education institutions in North Carolina. The University is home to more than 6,000 students across four campuses and online - Buies Creek, Camp Lejeune, Fort Liberty, and Raleigh. The Buies Creek Campus, located in Harnett County, hosts approximately 5,100 undergraduate and graduate students. Known for its high-quality education with a low student-teacher ratio, Campbell offers more than 100 undergraduate tracks along with graduate programs such as Norman Adrian Wiggins School of Law, College of Pharmacy and Health Sciences, Lundy-Fetterman School of Business; Catherine W. Wood School of Nursing, Jerry M. Wallace School of Osteopathic Medicine, Education, Divinity, and Engineering. The University's School of Osteopathic Medicine is the first and only osteopathic medical school in the state and continues to have a significant impact on the residents of Harnett County and Southeastern N.C.

Central Carolina Community College (CCCC) serves three counties – Chatham, Lee and Harnett - offering degree, diploma, and certificate opportunities in more than 130 college-level programs of study and over 750 curriculum courses across the three campuses. CCCC has a current enrollment of more than 5,100 curriculum students and offers five associates degrees including Arts, Engineering, Science, Fine Arts, and Applied Science. CCCC was ranked number one out of 58 North Carolina public community colleges by Niche, a website that reviews neighborhoods and schools, on their list of "2020 Best Community Colleges." Additionally, CCCC earned Military Friendly(R) School designation in 2023-2024 which is determined by Viqtory with input from the Military Friendly(R) Advisory Council of independent leaders in the higher education and military recruitment community.



CCCC Harnett County Campus hosts a variety of programs that include Accounting, Culinary Arts, Laser and Photonics as well as a Pre-Associate in Arts, Engineering, and Science for transfer to a four-year institution. CCCC has developed an innovative partnership with the Harnett County Public Schools to offer an Early College Program. This program is designed to target students that could benefit from accelerated learning opportunities. In 2020, the Harnett County Board of Commissioners entered into an agreement with CCCC to begin funding the "Harnett Promise." This successful program continues to provide eligible students graduating in Harnett County two years of free CCCC tuition.

Harnett County Economic Development provides a comprehensive approach for target sector business recruitment, attraction, retention, and expansion. Program initiatives seek to develop business parks, create speculative building partnerships, foster relationships with businesses, and support advocacy and marketing efforts to position Harnett County for quality jobs and investment. Recent highlights of the County's efforts include:

- Rooms To Go is expanding its Harnett County distribution center by approximately 336,000 square feet, increasing the total facility size to 1,790,000 square feet; this expansion will accommodate growing warehouse needs and boost employment to about 425 in the City of Dunn.
- Harnett County Government, in partnership with the I-95/I-40 Crossroads of America Economic
 Development Alliance, has acquired land for its first Class A industrial park, Harnett 95 Industrial
 Center, in Dunn. Spanning 60 acres, the development's first phase will include a 162,000-square-foot
 speculative industrial building, with construction starting in early 2025. Samet Corporation will serve as
 the project developer.
- In June 2024, The Harnett Economic Development Corporation, received a \$547,885 award from the Golden LEAF Foundation Board of Directors through their SITE Program Development. The HEDC is a 501(c)(3) that works closely with Harnett County Economic Development to support product development and business attraction initiatives.
- Harnett Regional Jetport has recently completed several major upgrades, including a 160,000 square foot South apron with 10 new tie-down locations, runway rehabilitation for enhanced safety, and a new 7,000+ square-foot terminal with modern amenities; future plans include a new Airport Layout Plan for hangar development and a runway extension project to improve accessibility for aircraft.

LONG-TERM FINANCIAL PLANNING

Harnett County continues to prepare for the future through various initiatives that will enhance the services provided by the County well into the new century. Utilizing policy initiatives, as well as infrastructure improvements, the County is making great strides in many areas. As a demonstration of the County's commitment to financial planning and fiscal health, unassigned fund balance in the general fund was \$58,436,837 or 34.15% of total general fund expenditures and transfers out.

Harnett County continues to respond to the needs associated with being among the fastest growing counties in the state. Economic Development strategies and activities are focused on real estate/product development, existing businesses and industries, business attraction, community and partner engagement, and service delivery. Harnett County is in the forefront of economic development efforts in North Carolina and have prepared our County for investment in a growing economy. It should be noted that this success requires the continued involvement of the County as well as a variety of private and public groups dedicated to its success. The major partner of the County in this regard is the Harnett County Economic Development Partnership (HCEDP) - a 501(c)(3) nonprofit organization supporting the attraction and expansion of businesses creating living-wage jobs and investment.



Assistance to our existing businesses and industries continues through a strong existing industry support program. Regular visits and communications, including recognition of contributions to job growth aids, help to maintain a strong bond between companies and the Economic Development Department. These efforts place Harnett County in the forefront of economic development efforts in North Carolina and have prepared our County for investment in a growing economy. Continued growth requires that the County continue developing infrastructure and, at the same time, ensure that the growth experienced by our communities takes place in a planned and strategic manner. The capital needs of public education will continue to challenge our community as well as the needs of other services.

Infrastructure improvements continue throughout the County in response to the growth which the County continues to experience. A map which details the location and size of the waterlines throughout the County can be viewed on the County's website at www.harnett.org by clicking on Departments, GIS/E-911 Addressing, and then GIS Viewer.

Highway 87, a four-lane highway continues to see strong growth from the major presence at Fort Liberty as thousands of new residents have chosen homes along the corridor. The United States Army Forces Command Headquarters and the United States Army Reserve Command began operation at Fort Liberty in October, 2011. These headquarters continue to aid in luring defense related companies into the area so they can have strong relationships with the entities who contract for all defense services and support those in uniform. Additional public/private efforts will be required to meet the need not only in western Harnett County but in other areas with access to Fort Liberty and Raleigh.

Improvements also continue in a variety of departments and in a variety of service areas. Several ordinances and planning policies continue to be revised and strengthened to deal with ongoing development issues and challenges. Finally, in regard to overall public service, departments continue to strive to improve the level of service provided our citizens. As a result, Harnett County Government has become a model for other counties in our State. This recognition, as well as the enhanced services we provide our citizens, is the result of these efforts and the dedication of our employees.

FINANCIAL INFORMATION

The North Carolina Local Government Budget and Fiscal Control Act govern all local governments and their agencies in North Carolina. The budget is an integral part of a unit's accounting system and daily operations and the County's budgets are adopted as required by the North Carolina General Statutes by July 1 of each year. Formal budgetary accounting is employed as a management control for all funds of the County. Annual budget ordinances are adopted each fiscal year, and amended as required, for the General Fund, all debt service funds, all special revenue funds and for the enterprise funds. All annual appropriations lapse at the fiscal year-end. Project ordinances are adopted for the capital project funds. In accordance with State law, the County's budget is prepared on the modified accrual basis, and its accounting records are maintained on that basis. Under modified accrual accounting, revenues are recorded when measurable and available. Expenditures are recorded when a fund liability is incurred, except for unmatured principal and interest on long-term debt and certain compensated absences. Governmental Fund Types, such as the County's General Fund, Special Revenue Funds and Capital Project Funds are reported on the modified accrual basis in the financial statements. The County's Trust and Agency Funds are reported on the accrual basis to recognize receivables and payables. The County's Enterprise funds are reported on the financial statements, under which revenues are recorded when earned and expenses are recorded when incurred.



For internal accounting purposes, budgetary control is maintained on a specific line-item basis using an encumbrance system. As purchase orders are issued, corresponding appropriations are reserved for later payment. If an over-encumbrance of balances would result, purchase orders are not written until additional appropriations are made available.

The legal level of control over expenditures is at the department level for the General Fund, Special Revenue funds, and Enterprise funds. The balances in the Capital Reserve Funds will be appropriated when transferred to the General Fund or their respective capital project funds. The County Manager is authorized by the budget ordinance to transfer amounts between line item expenditures within a department without limitation with an official report on such transfers at the next regular meeting of the board of commissioners. These changes should not result in changes in recurring obligations such as salaries. The manager may not transfer amounts between departments of the same fund or transfer amounts between funds or from any contingency appropriation within a fund. All other transfers, as well as any revisions that alter the total expenditures of any fund, require prior approval by the board of commissioners. County management is responsible for the accounting system and for establishing and maintaining an internal control structure. The internal control structure is designed to provide reasonable, but not absolute, assurance regarding (1) the safeguarding of assets against loss from unauthorized use or disposition, (2) the reliability of financial records for preparing financial statements in conformity with generally accepted accounting principles and maintaining accountability for assets; and (3) compliance with applicable laws and regulations related to federal and state financial assistance programs. The concept of reasonable assurance recognizes that (1) the cost of a control should not exceed the benefits likely to be derived, and (2) the evaluation of costs and benefits requires estimates and judgments by management.

The County is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees and natural disasters. The County is self-insured for workers compensation up to \$1,000,000 per loss and excess coverage is through Safety National with limits in accordance with current North Carolina workers compensation statutes. Safety National also provides employers liability with limits of \$1,000,000. The County also carries flood insurance through the National Flood Insurance Plan and is also eligible and has purchased commercial flood insurance. Additional information on the County's risk management can be found in Note 8 in the notes to the financial statement.

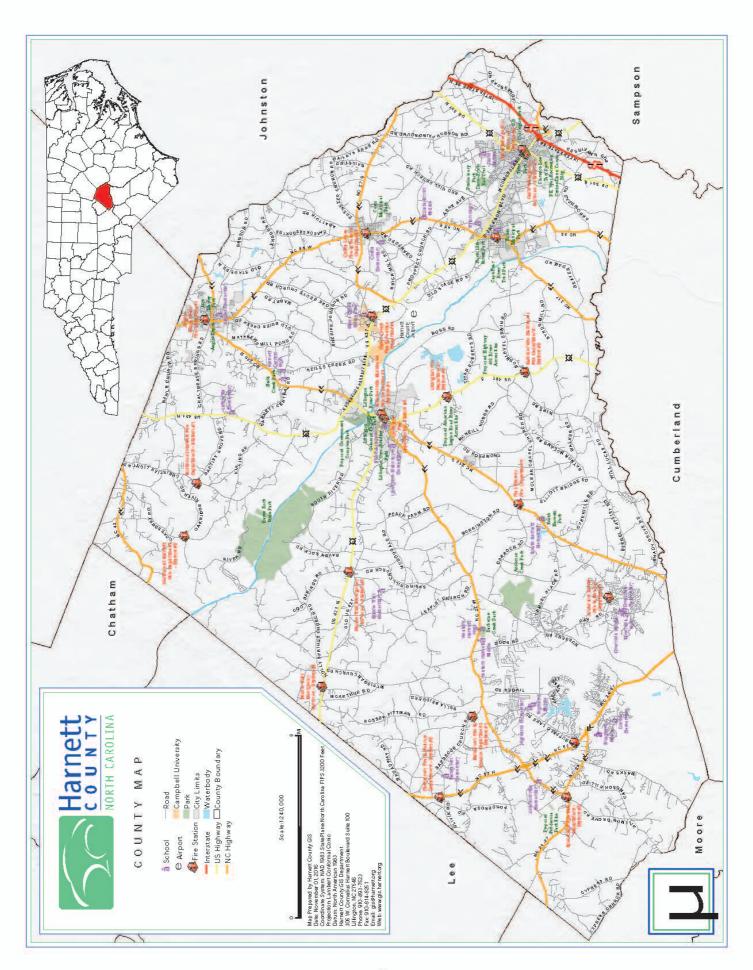
ACKNOWLEDGMENTS

Preparation of this report would not have been possible without the dedicated efforts of the entire staff of the Finance Department. Each member of the Finance Department has my sincere appreciation for their contributions. I would also like to thank the members of the Board of Commissioners and the County Manager for their continued support throughout the past year.

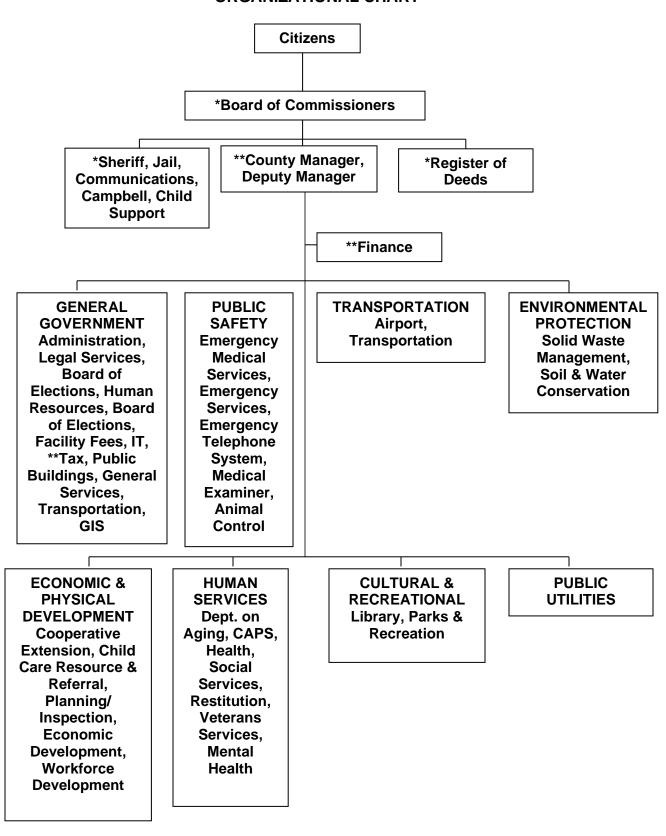
Respectfully submitted,

Kimberly A. Honeycutt, CLGFO Finance Officer

strong roots • new growth



HARNETT COUNTY ORGANIZATIONAL CHART



^{*} Elected Positions

^{**} Appointed Positions

Board of County Commissioners

District 1



Barbara McKoy

District 2



William Morris

Chairman

District 3



W. Brooks Matthews Vice-Chairman

District 4



Lewis Weatherspoon

District 5



Matthew Nicol

County Officers

Brent Trout, County Manager Coley Price, Deputy County Manager Mike Morrow, Assistant County Manager Kimberly A. Honeycutt, CLGFO, Finance Officer Allen L. Coats, CLGFO, Deputy Finance Officer

Wayne A. Coats, Sheriff
Matthew Willis, Register of Deeds
Dwight Snow, County Attorney
Allison Fenderson, Chairman, Board of Elections









"A Professional Association of Certified Public Accountants and Management Consultants"

Independent Auditor's Report

To the Board of Commissioners Harnett County Lillington, North Carolina

Report on the Audit of the Financial Statements

Opinions

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Harnett County, North Carolina, as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

In our opinion, the accompanying financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Harnett County, North Carolina, as of June 30, 2024, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparisons for the General Fund, Opioid Settlement Fund, Special Districts Fund and ARPA Fund for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the County, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the County's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and Government Auditing Standards, we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the County's internal control. Accordingly, no such opinion is expressed.
- evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the County's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis, the Other Post-Employment Benefits' Schedule of Changes in the Net OPEB Liability and Related Ratios, County Contributions, and Investment Returns, the Local Governmental Employees' Retirement System Schedules of the County's Proportionate Share of Net Pension Liability and County Contributions, the Register of Deeds' Supplemental Pension Fund Schedule of the County's Proportionate Share of the Net Pension Asset and Schedule of County Contributions, and the Law Enforcement Officers' Special Separation Allowance Schedules of the Changes in Net Pension Liability and Net Pension Liability as a Percentage of Covered Payroll be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the

basic financial statements, is required by Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economical, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information, because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Harnett County's basic financial statements. The combining and individual fund financial statements, budget and actual schedules, and supplemental ad valorem tax schedules, as well as the accompanying Schedule of Expenditures of Federal and State Awards, as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, Uniform Administrative Requirements, Costs Principles, and Audit Requirements for Federal Awards and the State Single Audit Implementation Act are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements, budget and actual schedules, supplemental ad valorem tax schedules, and the Schedule of Expenditures of Federal and State Awards are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Information

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated November 25, 2024, on our consideration of Harnett County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the

effectiveness of Harnett County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Harnett County's internal control over financial reporting and compliance.

Martin Sternes & associated, CPas, P.a.

Martin Starnes & Associates, CPAs, P.A. Hickory, North Carolina November 25, 2024

Management's Discussion and Analysis

As management of Harnett County, we offer readers of Harnett County's financial statements this narrative overview and analysis of the financial activities of Harnett County for the fiscal year ended June 30, 2024. We encourage readers to read the information presented here, in conjunction with additional information that we have furnished in the County's financial statements, which follow this narrative.

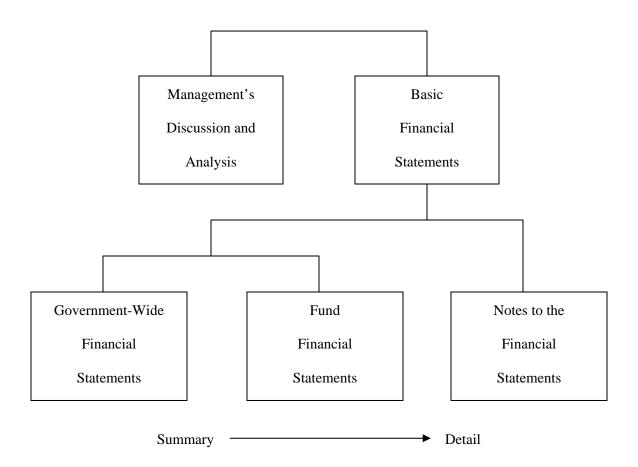
Financial Highlights

- The assets and deferred outflows of resources of Harnett County exceeded its liabilities and deferred inflows of resources at the close of the fiscal year by \$502,485,210 (net position).
- The government's total net position increased by \$56,238,378. This increase was due to an increase in the receipt of charges for services, operating grants and contributions, and local option sales tax for the governmental activities.
- As of the close of the current fiscal year, Harnett County's governmental funds reported combined ending fund balances of \$175,664,470, an increase of \$10,003,775 in comparison with the prior year. Approximately 31% of this total amount, or \$54,988,504, is available for spending at the government's discretion (unassigned fund balance).
- At the end of the current fiscal year, unassigned fund balance for the General Fund was \$57,285,417, or 33.47%, of total General Fund expenditures and transfers out for the fiscal year.
- Harnett County's long-term obligations decreased by \$18,402,778 (8.76%) during the current fiscal year. This decrease was due to no additional debt proceeds in the current year and scheduled principal payments.
- Harnett County has Aa2/AA- General Obligation Bond Ratings and Aa3/A+ Limited Obligation Bond and Certificate of Participation Ratings from Moody's Investors Services and Standard and Poor's, respectively. Additionally, while the County no longer has public Revenue Bond debt outstanding, Moody's Investors Service maintains a Revenue Bond rating of Aa3.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to Harnett County's basic financial statements. The County's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements (see Figure 1). The basic financial statements present two different views of the County through the use of government-wide statements and fund financial statements. In addition to the basic financial statements, this report contains other supplemental information that will enhance the reader's understanding of the financial condition of Harnett County.

Required Components of Annual Financial Report Figure 1



Basic Financial Statements

The first two statements (Exhibits A and B) in the basic financial statements are the **government-wide financial statements**. They provide both short and long-term information about the County's financial status.

The next statements (Exhibits C through N) are **fund financial statements**. These statements focus on the activities of the individual parts of the County's government. These statements provide more detail than the government-wide statements. There are four parts to the fund financial statements: 1) the governmental funds statements, 2) the budgetary comparison statements, 3) the proprietary fund statements, and 4) the fiduciary fund statement. The next section of the basic financial statements is the **notes to the financial statements**. The notes explain in detail some of the data contained in those statements. After the notes, **supplemental information** is provided to show details about the County's nonmajor governmental funds, all of which are added together in one column on the basic financial statements. Budgetary information required by the General Statutes also can be found in this part of the statements.

Government-Wide Financial Statements

The government-wide financial statements are designed to provide the reader with a broad overview of the County's finances, similar in format to a financial statement of a private-sector business. The government-wide statements provide short and long-term information about the County's financial status as a whole.

The two government-wide statements report the County's net position and how it has changed. Net position is the difference between the total of the County's assets and deferred outflows of resources and the total liabilities and deferred inflows of resources. Measuring net position is one way to gauge the County's financial condition.

The government-wide statements are divided into two categories: 1) governmental activities and 2) business-type activities. The governmental activities include most of the County's basic services, such as general government, public safety, environmental protection, transportation, economic and physical development, human services, cultural and recreational, and education. Property taxes and federal and state grant funds finance most of these activities. The business-type activities are those that the County charges customers to provide. These include the water and sewer and solid waste services offered by Harnett County.

The government-wide financial statements are part of basic financial statements of this report.

Fund Financial Statements

The fund financial statements provide a more detailed look at the County's most significant activities. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Harnett County, like all other governmental entities in North Carolina, uses fund accounting to ensure and reflect compliance (or non-compliance) with finance-related legal requirements, such as the General Statutes or the County's budget ordinance. All of the funds of Harnett County can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental Funds — Governmental funds are used to account for those functions reported as governmental activities in the government-wide financial statements. Most of the County's basic services are accounted for in governmental funds. These funds focus on how assets can readily be converted into cash flow in and out, and what monies are left at year-end that will be available for spending in the next year. Governmental funds are reported using an accounting method called modified accrual accounting, which provides a current financial resources focus. As a result, the governmental fund financial statements give the reader a detailed short-term view that helps him or her determine if there are more or less financial resources available to finance the County's programs. The relationship between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is described in a reconciliation that is a part of the fund financial statements.

Harnett County adopts an annual budget for its General Fund, as required by the General Statutes. The budget is a legally adopted document that incorporates input from the citizens of the County, the management of the County, and the decisions of the Board about which services to provide and how to pay for them. It also authorizes the County to obtain funds from identified sources to finance these current period activities. The budgetary statement provided for the General Fund demonstrates how well

the County complied with the budget ordinance and whether or not the County succeeded in providing the services as planned when the budget was adopted. The budgetary comparison statement uses the budgetary basis of accounting and is presented using the same format, language, and classifications as the Statement of Revenues, Expenditures, and Changes in Fund Balances. The statement shows four columns: 1) the original budget as adopted by the Board; 2) the final budget as amended by the Board; 3) the actual resources, charges to appropriations, and ending balances in the General Fund; and 4) the difference or variance between the final budget and the actual resources and charges.

Proprietary Funds – Harnett County has one type of proprietary fund. Enterprise funds are used to report the same functions presented as business-type activities in the government-wide financial statements. Harnett County uses enterprise funds to account for its water and sewer activity and for its solid waste management fund. This fund is the same as those functions shown in the business-type activities in the Statement of Net Position and the Statement of Activities.

Fiduciary Funds – Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Harnett County has two fiduciary trust funds, one of which is an OPEB trust fund for reporting purposes and a LEOSSA trust fund for reporting purposes and two custodial funds.

Internal Service Funds – The internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County on a cost-reimbursement basis. The County has seven internal service funds.

Notes to the Financial Statements – The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements directly follow the basic financial statements of this report.

Other Information – In addition to the basic financial statements and accompanying notes, this report includes certain required supplementary information concerning Harnett County's progress in funding its obligation to provide pension benefits to its employees. Required supplementary information can be found directly following the notes to the financial statements.

Government-Wide Financial Analysis

As noted earlier, net position may serve, over time, as one useful indicator of a government's financial condition. The County's assets and deferred outflows of resources exceeded its liabilities and deferred inflows of resources by \$502,485,210 as of June 30, 2024. The County's net position increased by \$56,238,378 for the fiscal year ended June 30, 2024.

The largest portion totaling \$406,935,055 reflects the County's net investment in capital assets (e.g., land, buildings, machinery, and equipment). Harnett County uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although Harnett County's investment in its capital assets is reported net of the outstanding related debt, the resources needed to repay that debt must be provided by other sources, since the capital assets cannot be used to liquidate these liabilities. An additional portion of the County's net position totaling \$28,314,896 (5.63%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of \$67,235,259 is unrestricted.

Harnett County's Net Position Figure 2

	Government	tal Activities	Business-Ty	pe Activities	Total Primary Government			
	2024	2023	2024	2023	2024	2023		
Assets								
Cash and cash equivalents	\$ 177,212,722	\$ 151,547,410	\$119,871,302	\$102,181,178	\$ 297,084,024	\$ 253,728,588		
Taxes receivable, net	746,803	638,416	_	_	746,803	638,416		
Accounts receivable, net	13,646,343	26,394,050	7,464,666	7,184,080	21,111,009	33,578,130		
Due from other governments	13,757,207	12,741,392	_	_	13,757,207	12,741,392		
Internal balance	(3,046,727)	(2,842,811)	3,046,727	2,842,811	-	-		
Note receivable	=	2,175,500	_	_	-	2,175,500		
Inventories	43,746	83,562	921,732	897,750	965,478	981,312		
Prepaid items	76,450	89,463	_	_	76,450	89,463		
Restricted assets:								
Cash and cash equivalents	43,392,969	41,120,827	6,970,966	2,001,899	50,363,935	43,122,726		
Net pension asset	190,155	179,924	_	_	190,155	179,924		
Capital assets:								
Land and construction								
in progress	21,911,687	40,071,709	50,402,371	42,905,566	72,314,058	82,977,275		
Other capital assets, net	93,691,499	70,018,021	292,835,504	289,610,903	386,527,003	359,628,924		
Total assets	361,622,854	342,217,463	481,513,268	447,624,187	843,136,122	789,841,650		
Deferred Outflows of Resources	32,132,515	31,393,287	4,776,715	4,602,906	36,909,230	35,996,193		
Liabilities								
Accounts payable	13,097,262	13,671,025	5,386,373	1,801,860	18,483,635	15,472,885		
Customer deposits	13,077,202	-	1,970,966	2,001,899	1,970,966	2,001,899		
Unearned revenue	30,359,803	26,143,870	5,271,444	229,964	35,631,247	26,373,834		
Current portion of	30,337,003	20,113,070	3,271,111	227,701	33,031,217	20,373,031		
compensated absences	2,617,093	2,350,715	607,267	568,872	3,224,360	2,919,587		
Claims payable - current	150,000	150,000	-	200,072	150,000	150,000		
Long-term liabilities:	100,000	120,000			100,000	100,000		
Non-current portion of								
compensated absences	872,364	783,572	202,423	189,623	1,074,787	973,195		
Claims payable - non-current	130,908	249,154	202,125	-	130,908	249,154		
Due in less than one year	15,992,851	18,482,442	3,581,000	3,653,576	19,573,851	22,136,018		
Due in more than one year	239,102,867	247,690,559	46,160,397	48,298,551	285,263,264	295,989,110		
Total liabilities	302,323,148	309,521,337	63,179,870	56,744,345	365,503,018	366,265,682		
1 otal mannics								
Deferred Inflows of Resources	10,369,202	11,434,838	1,687,922	1,890,491	12,057,124	13,325,329		
Net Position								
Net investment in capital assets	93,716,477	66,070,060	313,218,578	294,098,489	406,935,055	360,168,549		
Restricted for:				, ,				
Stabilization by state statute	20,790,849	32,555,406	-	-	20,790,849	32,555,406		
Register of Deeds	291,002	403,129	-	-	291,002	403,129		
General government	16,814	14,398	-	-	16,814	14,398		
Education	396,131	-	-	-	396,131	-		
Public safety	6,794,219	24,111,063	-	-	6,794,219	24,111,063		
Human Services	25,881	30,771	-	-	25,881	30,771		
Unrestricted	(40,968,354)	(70,530,252)	108,203,613	99,493,768	67,235,259	28,963,516		
Total net position	\$ 81,063,019	\$ 52,654,575	\$421,422,191	\$ 393,592,257	\$502,485,210	\$446,246,832		

As with many counties in the state of North Carolina, the County's unrestricted net position is low or negative due primarily to the portion of the County's outstanding debt incurred for the County Board of Education (the "school system") and the Central Carolina Community College (CCCC). Under North Carolina law, the County is responsible for providing capital funding for the school systems. The County has chosen to meet its legal obligation to provide the school systems capital funding by using a mixture of County funds. The assets funded by the County, however, are owned and utilized by the school systems. Since the County, as the issuing government, acquires no capital assets, the County has incurred a liability without a corresponding increase in assets. At the end of the fiscal year, approximately \$136.3 million of the outstanding debt on the County's financial statements was related to assets included in the school systems' financial statements. However, the school system's related debt is installment purchases financed by the governmental funds and are repaid from the resources of the General Fund. Accordingly, the County is authorized and required by state law to levy ad valorem taxes, without limit as to rate or amount, as may be necessary to pay the debt service on its general obligation bonds. Principal and interest requirements will be provided by an appropriation in the year which they become due.

Several particular aspects of the County's financial operations influenced the total unrestricted governmental net position:

- continued diligence in the collection of current year property taxes by achieving a collection percentage of 99.38% for real and personal property.
- an increase in sales tax revenue.
- continued low cost of debt due to the County's bond rating.

Harnett County's Changes in Net Position Figure 3

	Governmen	tal Activities	Business-Ty	pe Activities	Total			
	2024	2023	2024	2023	2024	2023		
Revenues:								
Program revenues:								
Charges for services	\$ 41,361,420	\$ 53,071,332	\$ 67,204,313	\$ 58,240,230	\$ 108,565,733	\$ 111,311,562		
Operating grants and contributions	18,138,729	29,480,854	-	-	18,138,729	29,480,854		
Capital grants and contributions	-	-	15,373,722	10,654,949	15,373,722	10,654,949		
General revenues:								
Property taxes	97,422,538	92,631,013	-	-	97,422,538	92,631,013		
Local option sales tax	49,246,273	48,835,887	-	-	49,246,273	48,835,887		
Other taxes and licenses	5,547,160	5,460,901	418,366	378,939	5,965,526	5,839,840		
Unrestricted intergovernmental	6,391	45,001	-	-	6,391	45,001		
Investment earnings	14,379,421	8,523,762	1,305,288	573,605	15,684,709	9,097,367		
Total revenues	226,101,932	238,048,750	84,301,689	69,847,723	310,403,621	307,896,473		
E								
Expenses: General government	25,058,853	20,108,801		_	25,058,853	20,108,801		
Public safety	71,912,605	62,024,084	-	-	71,912,605			
Transportation	483,361	585,124	-	-	483,361	62,024,084 585,124		
Environmental protection	,	440,337	-	-	492,050	440,337		
•	492,050		-	-				
Economic and physical development Human services	5,330,736	11,356,233	-	-	5,330,736	11,356,233		
	34,521,882	30,330,752	-	-	34,521,882	30,330,752		
Cultural and recreation	5,539,151	4,265,525	-	-	5,539,151	4,265,525		
Education	47,117,185	54,820,083	-	-	47,117,185	54,820,083		
Interest on long-term debt	7,237,665	8,037,921	7 (20 40)	- 401.055	7,237,665	8,037,921		
Landfill	-	-	7,620,496	6,401,955	7,620,496	6,401,955		
Water and sewer	-	-	48,851,259	49,890,017	48,851,259	49,890,017		
Total expenses	197,693,488	191,968,860	56,471,755	56,291,972	254,165,243	248,260,832		
Change in net position	28,408,444	46,079,890	27,829,934	13,555,751	56,238,378	59,635,641		
Net position, July 1	52,654,575	6,574,685	393,592,257	380,036,506	446,246,832	386,611,191		
Net position, June 30	\$ 81,063,019	\$ 52,654,575	\$ 421,422,191	\$ 393,592,257	\$ 502,485,210	\$ 446,246,832		

Governmental Activities. Governmental activities increased the County's net position by \$28,408,444. Key elements of this increase are as follows:

Overall revenues for Governmental Activities decreased to \$224,321,723 for fiscal year 2024 from \$238,048,750 for fiscal year 2023. A highlight of these include:

- The most notable change in the revenue of governmental activities from the previous fiscal year was a decrease of \$12,913,434, or 43.8%, in operating grants and contributions. This decline was due to the County no longer receiving COVID and pandemic-related grant funding.
- Another significant impact in revenues was attributed to an \$11,709,912 or 22.1% decrease in charges for services over the prior year. This change is mostly a result of the revenue recognition adjustment made to convert the revenues from modified accrual to full accrual basis for government-wide statement presentation. This measurement difference causes timing of revenue recognition differences for the following revenue types.
- Another significant impact in revenues was attributed to a \$5,646,759 or 66.2% increase in investment earnings over the prior year. Through a defined plan of action, the County continued to work to invest in its human and capital assets while at the same time, setting aside funds to meet needs which previously would not have been possible unless through the issuance of debt. The County's fiscal management involves the strategic allocation and monitoring of financial resources in order to achieve long-term stability. The County's successful fiscal management continues to result in an increase in fund balance that has allowed the County to save and invest idle funds and take advantage of interest rates allowing earnings to fund future needs.
- Property taxes increased by \$4,791,525 or 5.2% from \$92,631,013 for fiscal year 2023 to \$97,422,538 for fiscal year 2024. The County remains strong in its collection of taxes as evidenced by a collection rate to 99.38%.
- Harnett County has historically recognized strong collection percentages for ad valorem taxes. The collection rate continues to be strong with the fiscal year ending 2024 at a rate of 99.38% compared to a collection rate of 99.43% for the year ending 2023. Total property valuation grew from \$10,736,765,508 in fiscal year 2023 to \$14,219,478,313 in fiscal year 2024.
- Collections of local option sales tax remained strong for the Governmental Funds increasing to \$49,246,273 from \$48,835,887. The total sales tax revenue included allocations to the General Fund, Special Districts for Fire Protection and Education for the payment of debt service.

Overall expenses for Governmental Activities increased to \$196,136,269 for fiscal year 2024 from \$191,968,860 for fiscal year 2023. A highlight of these include:

- Expenditures for Public Safety increased to \$70,341,296 from \$62,024,084 or 13.4%. Contributing to this increase was additional funding for salaries as the County works to attract and retain law enforcement and emergency medical personnel to address staffing shortages. In addition, this expenditures increased for capital outlay for public safety.
- Expenditures for General Government increased to \$ 25,058,853 from \$ 20,108,801 or 24.6%. Contributing to this increase was additional funding for salaries as the County works to attract and retain personnel to address staffing shortages. Other contributing factors were increased operating expenses due to increased ridership and maintenance and repair costs for Harnett Area Rural Transit System and purchase of land adjacent to the Jetport.

- Expenditures for Human Services increased to \$34,521,882 from \$30,330,752 or 13.8%. Contributing to this increase was additional funding for salaries as the County works to attract and retain personnel to address staffing shortages.
- Expenditures for Economic and Physical Development decreased to \$5,330,736 from \$11,356,233 or 53.1%. Contributing to this decrease was the completion and decrease of expenditures for the Jetport Terminal and Aircraft Apron projects.
- Expenditures for Education decreased to \$47,131,275 from \$54,820,083 or 14.0%. This decrease was mostly due to reduced expenses associated with the Northwest Harnett Elementary project.

Business-Type Activities. Business-type activities increased Harnett County's net position by \$27,829,934. Key elements of this increase are as follows:

- Revenues increased due to the growth of water and sewer connections that Public Utilities provides for its citizens, in residential water sales, as well as neighboring counties in the sale of water to Moore and Johnston County. This activity continues to make Public Utilities one of the largest providers in the state. With that distinction, the number of customers and service connections continue to grow from year to year. Public Utilities' continually monitors the impact of their fee structure each year and its impact on the associated revenue bonds. In response, fees are adjusted to maintain the required debt coverage and to maintain consistency with cost-of-living impact.
- The increase in the net position of the business-type activities was also due to an increase in the Operating Grants and Contributions associated with system infrastructure.
- The landfill services provided by Solid Waste continue to positively impact the revenue generated. Solid Waste continues to improve their financial position through the collection of accounts receivable and landfill activity.

Financial Analysis of the County's Funds

As noted earlier, Harnett County uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental Funds. The focus of Harnett County's governmental funds is to provide information on near-term inflows, outflows, and balances of usable resources. Such information is useful in assessing Harnett County's financing requirements. Specifically, fund balance available for appropriation can be a useful measure of a government's net resources available for spending at the end of the fiscal year.

The General Fund is the chief operating fund of Harnett County. At the end of the current fiscal year, the County's fund balance available in the General Fund was \$130,625,725, while total fund balance reached \$150,370,575. The County currently has an available fund balance of 76.33% of general fund expenditures and transfers out, while total fund balance represents 87.87% of the same amount. The increase in the County's fund balance can be attributed to many areas. The tax collection percentage of the County continues to remain a strong point of its strengthening fund balance. For 2024, the County's tax collection rate was 99.38%. The ARPA fund increased governmental fund balance due to strong investment earnings during the 2024 fiscal year. The Opioid Settlement fund increased governmental fund balance due to a large yearly distribution with minimal expenditures in the 2024 fiscal year. The Special Districts fund decreased governmental fund balance due to increased expenditures in the current year for public safety and education. The Jetport Runway Extension fund increased governmental fund balance due to strong investment earnings from a large distribution from the state for project cost in the 2024 year.

At June 30, 2024, the governmental funds of Harnett County reported a combined fund balance of \$175,664,470, a 6.04% increase over last year. The primary reason for this increase was increases in local options sales tax and various other revenue streams while keeping expenditures monitored and below budget.

Proprietary Funds. Harnett County's proprietary funds provide the same type of information found in the government-wide statements, but in more detail. Unrestricted net position of the Solid Waste Fund at the end of the fiscal year amounted to \$7,509,478, and those for the Water and Sewer Fund equaled \$97,647,408. The total growth in net position for both funds was \$1,307,760 and \$26,318,258, respectively. Other factors concerning the finances of these two funds have already been addressed in the discussion of Harnett County's business-type activities.

General Fund Budgetary Highlights. During the fiscal year, the County revised the budget on several occasions. Generally, budget amendments fall into one of three categories: 1) amendments made to adjust the estimates that are used to prepare the original budget ordinance once exact information is available; 2) amendments made to recognize new funding amounts from external sources, such as federal and state grants; and 3) increases in appropriations that become necessary to maintain services. Total amendments to the General Fund increased appropriations by \$12,406,736. Following are the main components of this increase:

- \$6,224,145 was to budget additional funding for Human Services expenditures which included salaries, medical supplies, and Foster Care program expenses.
- \$4,589,233 was to budget additional restricted intergovernmental revenues for various grant programs.
- \$1,930,887 was to budget additional funding for Public Safety expenditures which included salaries associated with law enforcement and emergency medical personnel to address staffing recruitment and retention, and purchases of vehicles and software for the Sheriff, Emergency Services, Animal Service, Planning and Social Services Departments.

Capital Assets. Harnett County's capital assets for its governmental and business—type activities as of June 30, 2024, totals \$458,841,061 (net of accumulated depreciation). These assets include buildings, land, construction in progress, buildings, land improvements, furniture, computer hardware, computer software, fixtures, machinery and equipment, park facilities, vehicles and plant distribution, and collection systems.

Major capital asset transactions during the year include:

- Purchases of vehicles for the Sheriff and Emergency Services Departments.
- Comprehensive land use plan update for Development Services Department.
- Various Parks and Recreation projects.
- Resurfacing parking lot and HVAC upgrades to Health Services.

Harnett County's Capital Assets (net of depreciation)

	(Governmental Activities				Business-Ty	Activities	Total				
		2024		2023	_	2024		2023		2024		2023
Land	\$	5,437,238	\$	3,577,178	\$	2,760,532	\$	2,760,532	\$	8,197,770	\$	6,337,710
Plant, distribution, and												
collection systems		-		-		277,429,001	2	276,330,481	2	277,429,001	2	276,330,481
Buildings		86,337,161		61,842,964		11,169,328		11,848,382		97,506,489		73,691,346
Land improvements		889,336		1,007,295		-		-		889,336		1,007,295
Equip ment		847,356		1,475,016		2,896,230		880,212		3,743,586		2,355,228
Vehicles		4,245,054		2,967,535		1,340,945		551,828		5,585,999		3,519,363
Leased assets		1,372,592		2,725,211		-		-		1,372,592		2,725,211
Construction in progress		16,474,449		36,494,531		47,641,839		40,145,034		64,116,288		76,639,565
Total	\$ 1	15,603,186	\$	110,089,730	\$:	343,237,875	\$ 3	332,516,469	\$ 4	58,841,061	\$ 4	442,606,199

Additional information on Harnett County's capital assets can be found in Note 2 beginning on page 59 of this report.

Long-Term Debt. As of June 30, 2024, Harnett County had total debt outstanding of \$191,608,760. Of this amount, \$92,198,000 represents general obligation bonds issued by the County's governmental funds and water and sewer districts to fund the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the County.

At June 30, 2024, the County's outstanding debt consisted of:

Harnett County's Outstanding Debt

	Governmen	tal Activities	Business-Ty	pe Activities	Total			
	2024	2023	2024 2023		2024	2023		
Installment purchases -								
Direct placement	\$ 38,025,760	\$ 39,753,538	\$ -	\$ -	\$ 38,025,760	\$ 39,753,538		
General obligation bonds	81,250,000	86,250,000	10,948,000	11,203,000	92,198,000	97,453,000		
Limited obligation bonds	39,640,000	48,060,000	12,035,000	13,105,000	51,675,000	61,165,000		
Revenue bonds	-	-	9,710,000	11,640,000	9,710,000	11,640,000		
Total	\$ 158,915,760	\$ 174,063,538	\$ 32,693,000	\$ 35,948,000	\$ 191,608,760	\$ 210,011,538		

Harnett County's total debt decreased by \$18,402,778 (8.76%) during the past fiscal year, primarily due to scheduled debt payments in the current year.

As mentioned in the financial highlights section of this document, Harnett County held the following ratings:

• General Obligation: Moody's – Aa2

Standard & Poor's - AA-

Revenue: Moody's – Aa3
 COPS/LOBS: Moody's – Aa3

Standard & Poor's - A+

The state of North Carolina limits the amount of general obligation debt that a unit of government can issue to 8% of the total assessed value of taxable property located within that government's boundaries. The legal debt margin for Harnett County is approximately \$978,177,505.

Additional information on Harnett County's long-term debt can be found in Note 2 beginning on page 64 of this report.

Economic Factors and Next Year's Budgets and Rates

- The unemployment rate for Harnett County, according to the American Community Survey (ACS) for the fiscal year ending June 30, 2023 has been estimated to be 4.6% which is an increase from a rate of 0.4% a year ago.
- G.S. 105-287 requires that units of local government reappraise real property at least once every eight years. The County, on the recommendation of the NC Department of Revenue, has adopted a resolution to move to a four-year appraisal cycle. The County's next reappraisal is scheduled for January 1, 2026. The total property valuation for the fiscal year ended 2024 was \$14,219,478,313 up from \$10,736,765,508 for fiscal year ended 2023.
- Total sales tax collections continued to increase during the fiscal year ended June 30, 2023 to \$ 49,246,273 from \$48,835,887 from the year ended June 30, 2022, an increase of 0.8% over last year's collections. The County will continue to monitor and budget conservatively.
- Harnett County's population remained stable for the fiscal year. The American Community Survey (ACS) one year estimates have estimated Harnett County's population at 138,324.

Budget Highlights for the Fiscal Year Ending June 30, 2025

Governmental Activities. Collections from property taxes, sales tax and revenues from sales and services are expected to lead the increase in revenue projections, and the County will use these increases to finance programs currently in place. Harnett County continually evaluates property on a yearly basis. The County's continued aggressive tax collection effort provides an analysis of future income.

Expenditures in the General Fund have been budgeted at \$178,761,994 and include amounts appropriated for interfund transfers for debt service and capital reserve. The budget for the fiscal year 2024 increased due to higher salary expenditures aimed at improving staff retention and meeting the County's growing needs. Additionally, funds were allocated to contingency to cover preliminary projects. Once these projects are finalized, the funds will either be reallocated to the appropriate cost center or returned to fund balance. This decrease was offset due to funds budgeted for salaries for staff retention and to ensure that the County remains competitive in attracting exceptional talent to serve the citizens of Harnett County. The County adopts a seven-year capital plan for the General Fund in the prior fiscal year and approves capital purchases as part of a defined CIP plan each fall for the upcoming year. This proactive plan addresses upcoming capital needs and the transfer of funds to meet these needs and contains an appropriation for maintenance of the school's facilities. The 2023-2024 budget has been developed with the purpose of supporting the strategic goals and priorities of the County Commissioners. The budget provides the funding needed by the schools, community college and other departments to continue to provide the quality service and support that the citizens of Harnett County expect. The County continues to experience rapid growth and the Board of Commissioners understands this growth and the potential impact it has upon the County. The 2025 Budget contains an appropriation from fund balance in the amount of \$6,655,089.

Business-Type Activities. Harnett Regional Water did not increase fees for the 2024-2025 fiscal year. A complete website list the fees can be found on the county's https://harnett.org/budget/downloads/fy25-approvedbudgetbook-for-website.pdf, Attachment A. The rates for Solid Waste remained unchanged for landfill activity. Expenditures for public utilities and solid waste for the fiscal year have been budgeted at \$47,108,000 and -\$8,825,858 respectively. These budgeted expenditures will cover personnel, supplies, and operating costs associated with the increasing demand for utility and landfill services due to growth.

Requests for Information

This report is designed to provide an overview of the County's finances for those with an interest in this area. Questions concerning any of the information found in this report or requests for additional information should be directed to the Director of Finance, Harnett County, P.O. Box 760, 455 McKinney Parkway, Lillington, North Carolina 27546.







STATEMENT OF NET POSITION JUNE 30, 2024

00.1200, 202.	Primary (
	Governmental Activities	Business-Type Activities	Total
Assets:			
Current assets:			
Cash and cash equivalents	\$ 177,212,722	\$ 119,871,302	\$ 297,084,024
Taxes receivable, net	746,803	-	746,803
Accounts receivable, net	7,182,221	7,464,666	14,646,887
Due from other governments	13,757,207	-	13,757,207
Lease receivable	5,485	-	5,485
Internal balance	(3,046,727)	3,046,727	-
Inventories	43,746	921,732	965,478
Prepaid items	76,450	-	76,450
Restricted assets:			
Cash and cash equivalents	43,392,969	6,970,966	50,363,935
Total current assets	239,370,876	138,275,393	377,646,269
Non-current assets:			
Net pension asset	190,155	-	190,155
Lease receivable	134,324	-	134,324
Accounts receivable, net	6,324,313	-	6,324,313
Capital assets:			
Land and construction in progress	21,911,687	50,402,371	72,314,058
Other capital assets, net	92,318,907	292,835,504	385,154,411
Right to use assets, net	1,372,592		1,372,592
Total non-current assets	122,251,978	343,237,875	465,489,853
Total assets	361,622,854	481,513,268	843,136,122
Deferred Outflows of Resources:			
Pension deferrals	22,500,994	3,794,805	26,295,799
OPEB deferrals	4,660,033	822,359	5,482,392
Charge on refunding	4,971,488	159,551	5,131,039
Total deferred outflows of resources	32,132,515	4,776,715	36,909,230
Liabilities:			
Current liabilities:			
Accounts payable	12,322,298	5,386,373	17,708,671
Accounts payable from restricted assets	774,964	-	774,964
Customer deposits payable from restricted assets	-	1,970,966	1,970,966
Unearned revenue	-	271,444	271,444
Advance from grantors	30,359,803	5,000,000	35,359,803
Current portion of compensated absences	2,617,093	607,267	3,224,360
Claims payable current	150,000	-	150,000
Due within one year	15,992,851	3,581,000	19,573,851
Total current liabilities	62,217,009	16,817,050	79,034,059

The accompanying notes an integral part of the financial statements.

STATEMENT OF NET POSITION JUNE 30, 2024

JUNE 30, 2024	Primary G		
	Governmental Activities	Business-Type Activities	Total
Non-current liabilities:			
Non-current portion of compensated absences	872,364	202,423	1,074,787
Claims payable, non-current	130,908	-	130,908
Net pension liability - LEOSSA	4,144,160	-	4,144,160
Net pension liability - LGERS	33,441,318	5,901,410	39,342,728
Net OPEB liability	41,712,622	7,361,050	49,073,672
Due in more than one year	159,804,767	32,897,937	192,702,704
Total non-current liabilities	240,106,139	46,362,820	286,468,959
Total liabilities	302,323,148	63,179,870	365,503,018
Deferred Inflows of Resources:			
Pension deferrals	975,599	79,091	1,054,690
OPEB deferrals	9,116,712	1,608,831	10,725,543
Lease deferrals	131,226	-	131,226
Prepaid taxes	145,665		145,665
Total deferred inflows of resources	10,369,202	1,687,922	12,057,124
Net Position:			
Net investment in capital assets	93,716,477	313,218,578	406,935,055
Restricted for:			
Stabilization by state statute	20,790,849	-	20,790,849
Register of Deeds' pension plan	190,155	-	190,155
Register of Deeds	100,847	-	100,847
General government	16,814	-	16,814
Education	396,131	-	396,131
Public safety	6,794,219	-	6,794,219
Human services	25,881	-	25,881
Unrestricted	(40,968,354)	108,203,613	67,235,259
Total net position	\$ 81,063,019	\$ 421,422,191	\$ 502,485,210



STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2024

				gram Revenue	Revenues			
	Expenses			Charges for Services		Operating Grants and Contributions		Capital Grants and Contributions
Functions/Programs:								
Primary Government:								
Governmental Activities:								
General government	\$	25,058,853	\$	18,857,173	\$	3,430,661	\$	-
Public safety		71,912,605		17,480,779		4,021,781		-
Transportation		483,361		-		1,231,919		-
Environmental protection		492,050		-		55,693		-
Economic and physical development		5,330,736		-		42,326		-
Human services		34,521,882		5,023,468		8,910,809		-
Cultural and recreational		5,539,151		-		445,540		-
Education		47,117,185		-		-		-
Interest on long-term debt		7,237,665						
Total governmental activities	_	197,693,488		41,361,420		18,138,729	_	
Business-Type Activities:								
Water and sewer		48,851,259		58,671,224		-		15,373,722
Solid waste		7,620,496		8,533,089		<u>-</u>		_
Total business-type activities	_	56,471,755	_	67,204,313			_	15,373,722
Total primary government	\$	254,165,243	\$	108,565,733	\$	18,138,729	\$	15,373,722

STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2024

Net (Expense) Revenue and Changes in Net Position

	and Changes in Net Position							
	Primary Government							
	Governmental Activities	Business-Type Activities	Total					
Functions/Programs:								
Primary Government:								
Governmental Activities:								
General government	\$ (2,771,019)	-	\$ (2,771,019)					
Public safety	(50,410,045)	-	(50,410,045)					
Transportation	748,558	-	748,558					
Environmental protection	(436,357)	-	(436,357)					
Economic and physical development	(5,288,410)	-	(5,288,410)					
Human services	(20,587,605)	-	(20,587,605)					
Cultural and recreational	(5,093,611)	-	(5,093,611)					
Education	(47,117,185)	-	(47,117,185)					
Interest on long-term debt	(7,237,665)		(7,237,665)					
Total governmental activities	(138,193,339)		(138,193,339)					
Business-Type Activities:								
Water and sewer	-	25,193,687	25,193,687					
Solid waste	-	912,593	912,593					
Total business-type activities		26,106,280	26,106,280					
Total primary government	(138,193,339)	26,106,280	(112,087,059)					
General Revenues:								
Ad valorem taxes	97,422,538	-	97,422,538					
Local option sales tax	49,246,273	-	49,246,273					
Other taxes and licenses	5,547,160	418,366	5,965,526					
Unrestricted intergovernmental revenues	6,391	-	6,391					
Interest earned on investments, unrestricted	14,379,421	1,305,288	15,684,709					
Total general revenues	166,601,783	1,723,654	168,325,437					
Change in net position	28,408,444	27,829,934	56,238,378					
Net Position:								
Beginning of year - July 1	52,654,575	393,592,257	446,246,832					
End of year - June 30	\$ 81,063,019	\$ 421,422,191	\$ 502,485,210					

BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2024

	General		ARPA Fund	1	Opioid Settlement Fund		Special Districts Fund		Jetport Runway Extension	G	Other overnmental Funds	G	Total overnmental Funds
Assets:									<u>.</u>				<u> </u>
Cash and investments	\$ 137,465,699	\$	2,083,860	\$	_	\$	390,226	\$	243,043	\$	12,214,965	\$	152,397,793
Taxes receivable, net	632,038		-		_		114,765		-		-		746,803
Accounts receivable, net	4,552,822		_		7,154,824		1,001,382		_		795,309		13,504,337
Due from other funds	1,306,042		_		-		-,,		_		-		1,306,042
Due from other governments	13,757,207		_		-		_		_		_		13,757,207
Lease receivable	139,809		_		_		_		_		_		139,809
Inventories	43,746		_		_		=		_		_		43,746
Prepaid items	76,450		_		_		_		_		_		76,450
Restricted assets:	,												, ,, ,, ,
Restricted cash and cash equivalents			9,077,450		2,653,309				15,600,000		16,062,210		43,392,969
Total assets	\$ 157,973,813	\$	11,161,310	\$	9,808,133	\$	1,506,373	\$	15,843,043	\$	29,072,484	\$	225,365,156
Liabilities, Deferred Inflows of													
Resources, and Fund Balances:													
Liabilities:													
Accounts payable and accrued liabilities	\$ 6,694,309	\$	-	\$	-	\$	1,193,049	\$	-	\$, ,	\$	9,081,359
Accounts payable from restricted assets	-		-		-		-				774,964		774,964
Due to other funds	-				-		-		-		1,306,042		1,306,042
Unearned grant revenue		_	9,077,450	_		_		_	15,600,000	_	5,682,353	_	30,359,803
Total liabilities	6,694,309	_	9,077,450	_		_	1,193,049		15,600,000	_	8,957,360	_	41,522,168
Deferred Inflows of Resources:													
Prepaid taxes	145,665		-		-		_		-		-		145,665
Lease deferral	131,226		-		-		-		-		-		131,226
Unavailable revenue	-		-		7,154,824		_		-		-		7,154,824
Property tax receivable	632,038		-		-		114,765		-		-		746,803
Total deferred inflows of resources	908,929	_			7,154,824		114,765			_			8,178,518
Fund Balances:													
Non-spendable:													
Leases	8,583		-		-		-		-		-		8,583
Inventories	43,746		-		-		-		-		-		43,746
Prepaid items Restricted:	76,450		-		-		-		-		-		76,450
Restricted for stabilization by state statute	19,616,071		_		-		1,001,382		-		173,396		20,790,849
Restricted for Register of Deeds	-		_		-		-		-		100,847		100,847
Restricted for general government	-		_		-		_		-		16,814		16,814
Restricted for education	-		_		-		_		-		10,001,024		10,001,024
Restricted for public safety	-		_		2,653,309		=		-		4,140,910		6,794,219
Restricted for health and human services	-		_		-		_		-		25,881		25,881
Committed:													
Committed for general government	-		-		-		-		-		675,520		675,520
Committed for economic development	-		_		_		_		243,043		1,668,981		1,912,024
Committed for culture and recreation	-		_		_		_		_		462,307		462,307
Committed for education	-		-		=		=		-		3,131,633		3,131,633
Committed for debt service	25,596,510		_		-		-		_		-		25,596,510
Committed for human services	-		_		_		_		_		1,131,751		1,131,751
Assigned	47,743,798		2,083,860		-		-		_		80,150		49,907,808
Unassigned	57,285,417		-		-		(802,823)		_		(1,494,090)		54,988,504
Total fund balances	150,370,575		2,083,860		2,653,309		198,559		243,043	_	20,115,124		175,664,470
Total liabilities, deferred inflorer of													
Total liabilities, deferred inflows of resources, and fund balances	\$ 157,973,813	\$	11,161,310	\$	9,808,133	\$	1,506,373	\$	15,843,043	\$	29,072,484	\$	225,365,156

BALANCE SHEET - GOVERNMENTAL FUNDS JUNE 30, 2024

	G	Total Sovernmental Funds
Amounts reported for governmental activities in the Statement of Net Position are different because:		
Total fund balances - modified accrual	\$	175,664,470
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.		115,603,186
Net pension asset		190,155
Net pension liability - LGERS		(33,441,318)
Net pension liability - LEOSSA		(4,144,160)
Net OPEB liability		(41,712,622)
Deferred outflows of resources related to pensions are not reported in the funds.		22,500,994
Deferred outflows of resources related to OPEB are not reported in the funds.		4,660,033
Deferred inflows of resources related to pensions are not reported in the funds.		(975,599)
Deferred inflows of resources related to OPEB are not reported in the funds.		(9,116,712)
Deferred outflow related to bond refunding is not available to pay for current-period expenditures and, therefore, are deferred in the funds.		4,971,488
Long-term debt and compensated absences are not due and payable in the current period and, therefore, are not reported in the funds.		
Long-term liabilities Compensated absences Accrued interest payable		(175,797,618) (3,489,457) (1,500,000)
Consolidation of Internal Service Fund		19,748,552
Deferred inflows of resources in the governmental funds are used to offset accounts receivable expected to be available within 90 days of year-end. These receivables are a component of net position in the Statement of Net Position.	_	7,901,627
Net position of governmental activities (Exhibit A)	\$	81,063,019

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS FOR THE YEAR ENDED JUNE 30, 2024

	General	ARPA Fund	Opioid Settlement Fund	Special Districts Fund	Jetport Runway Extension	Other Governmental Funds	Total Governmental Funds
Revenues:							
Ad valorem taxes	\$ 83,791,705	\$ -	\$ -	\$ 13,522,446	\$ -	\$ -	\$ 97,314,151
Other taxes and licenses	51,058,174	-	-	3,735,259	-	-	54,793,433
Unrestricted intergovernmental revenues	6,391	-	-	-	-	-	6,391
Restricted intergovernmental revenues	22,042,711	4,847,917	1,748,390	-	-	8,981,601	37,620,619
Permits and fees	1,207,846	-	-	-	-	1,014,673	2,222,519
Contributions	-		-	-	-	8,704	8,704
Sales and services	14,308,425	-	-	-	-	351,465	14,659,890
Investment earnings	11,971,159	1,182,787	83,340	-	243,043	899,092	14,379,421
Other general revenues	3,977,539	-	-	-	-	-	3,977,539
Total revenues	188,363,950	6,030,704	1,831,730	17,257,705	243,043	11,255,535	224,982,667
Expenditures:							
Current:							
General government	24,088,919	-	-	-	-	1,024,464	25,113,383
Public safety	49,170,959	1,571,309	21,529	17,462,184	-	1,635,991	69,861,972
Transportation	445,317	-	-	-	-	-	445,317
Environmental protection	492,050	-	-	-	-	-	492,050
Economic and physical development	4,242,107	-	-	-	-	6,274,235	10,516,342
Human services	32,401,619	-	-	-	-	581,557	32,983,176
Cultural and recreation	5,360,089	-	-	-	-	48,423	5,408,512
Education	31,752,902	-	-	448,047	-	14,916,236	47,117,185
Debt service:							
Principal repayments	16,563,449	-	-	-	-	-	16,563,449
Interest and fees	6,477,506						6,477,506
Total expenditures	170,994,917	1,571,309	21,529	17,910,231		24,480,906	214,978,892
Revenues over (under) expenditures	17,369,033	4,459,395	1,810,201	(652,526)	243,043	(13,225,371)	10,003,775
Other Financing Sources (Uses):							
Transfers to other funds	(141,558)	(3,276,608)	-	-	-	(9,355,125)	(12,773,291)
Transfers from other funds	8,027,049					4,746,242	12,773,291
Total other financing sources (uses)	7,885,491	(3,276,608)				(4,608,883)	<u> </u>
Net change in fund balances	25,254,524	1,182,787	1,810,201	(652,526)	243,043	(17,834,254)	10,003,775
Fund Balances:							
Beginning of year - July 1	125,116,051	901,073	843,108	851,085		37,949,378	165,660,695
End of year - June 30	\$ 150,370,575	\$ 2,083,860	\$ 2,653,309	\$ 198,559	\$ 243,043	\$ 20,115,124	\$ 175,664,470

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES - GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES FOR THE YEAR ENDED JUNE 30, 2024

Amounts reported for governmental activities in the Statement of Activities (Exhibit B) are different due to the following items:

Net change in fund balances - total governmental funds (Exhibit D)	\$ 10,003,775
Exhibit D reports revenues using a current financial resources basis, which generally means revenue is recognized when collected, or is expected to be collected, within 90 days of year-end. Exhibit B reports revenues when the earning process is complete, regardless of when it is collected. This measurement difference causes timing of revenue recognition differences for the following revenue types:	
Property taxes Grant revenues	108,387 (1,391,942)
Expenses related to compensated absences and debt premiums that do not require current financial resources are not reported as expenditures in the governmental funds statement.	1,862,120
Pension expense - LEOSSA	(253,225)
Pension expense - LGERS	(2,989,917)
Pension expense - ROD	(3,145)
OPEB plan expense	(1,609,021)
Expenses related to accrued interest and prepaid tax penalties that do not require current financial resources are not reported as expenditures in the governmental funds statement.	166,604
Deferred charges related to refunded debt that do not require current financial resources are not reported as expenditures in the governmental funds statement.	(926,763)
Capital outlays are reported as expenditures in the governmental funds statement. However, in the Statement of Activities, capital outlay is not an expense, rather it is an increase in capital assets.	10,852,173
Depreciation and amortization expense allocates the costs of capital assets over their useful lives. It is not reported as an expenditure in the governmental funds statement.	(5,338,717)
Principal repayments and refunding of debt are reported as expenditures in the governmental funds statements. However, in the Statement of Activities, these transactions are not an expense, rather they are a decrease in liabilities.	16,563,449
Consolidation of Internal Service Fund	 1,364,666
Change in net position of governmental activities (Exhibit B)	\$ 28,408,444

GENERAL FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2024

	Budgeted	l Amounts		Variance from Final Budget		
	Original	Final	Actual	Over/Under		
Revenues:						
Ad valorem taxes	\$ 81,560,000	\$ 81,560,000	\$ 83,791,705	\$ 2,231,705		
Other taxes and licenses	44,777,907	44,777,907	51,058,174	6,280,267		
Unrestricted intergovernmental revenues	14,000	14,000	6,391	(7,609)		
Restricted intergovernmental revenues	20,090,119	24,679,352	22,042,711	(2,636,641)		
Permits and fees	1,108,291	1,108,291	1,207,846	99,555		
Sales and services	11,763,190	12,819,030	14,308,425	1,489,395		
Investment earnings	750,000	750,000	11,971,159	11,221,159		
Other general revenues	4,099,337	3,330,924	3,977,539	646,615		
Total revenues	164,162,844	169,039,504	188,363,950	19,324,446		
Expenditures:						
General government	25,305,299	26,188,301	24,088,919	2,099,382		
Public safety	49,821,434	51,752,321	49,170,959	2,581,362		
Transportation	1,095,529	1,443,903	445,317	998,586		
Environmental protection	507,862	515,709	492,050	23,659		
Economic and physical development	4,508,209	5,251,148	4,242,107	1,009,041		
Human services	32,623,843	38,847,988	32,401,619	6,446,369		
Cultural and recreation	6,091,108	6,555,279	5,360,089	1,195,190		
Education	32,361,412	32,751,112	31,752,902	998,210		
Debt service:						
Principal repayments	15,294,582	16,710,252	16,563,449	146,803		
Interest and fees	6,487,525	6,487,526	6,477,506	10,020		
Total expenditures	174,096,803	186,503,539	170,994,917	15,508,622		
Revenues over (under) expenditures	(9,933,959)	(17,464,035)	17,369,033	34,833,068		
Other Financing Sources (Uses):						
Transfers to other funds	(12,596,228)					
Transfers from other funds	12,667,836	16,058,836	8,027,049	(8,031,787)		
Appropriated fund balance	9,862,351	38,267,544		(38,267,544)		
Total other financing sources (uses)	9,933,959	17,464,035	7,885,491	(9,578,544)		
Net change in fund balance	\$ -	\$ -	25,254,524	\$ 25,254,524		
Fund Balance:						
Beginning of year - July 1			125,116,051			
End of year - June 30			\$ 150,370,575			

MAJOR SPECIAL REVENUE FUND - OPIOID SETTLEMENT FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2024

	2024						
	Orig Bud		Final Budget	_	Actual		Variance ver/Under
Revenues:							
Investment earnings	\$	-	\$	- \$	83,340	\$	83,340
Restricted intergovernmental			1,748,39) _	1,748,390		
Total revenues		<u> </u>	1,748,39	<u> </u>	1,831,730		83,340
Expenditures:							
Public safety:							
Operating expenditures			1,748,39	<u> </u>	21,529		1,726,861
Net change in fund balance	\$		\$	- -	1,810,201	\$	1,810,201
Fund Balance:							
Beginning of year - July 1					843,108		
End of year - June 30				\$	2,653,309		

MAJOR SPECIAL REVENUE FUND - ARPA FUND STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2024

	2024						
	Original Budget		Final Budget	Actual			Variance ver/Under
Revenues:							
Restricted intergovernmental	\$	5,276,608	5,276,608	\$	4,847,917	\$	(428,691)
Investment earnings					1,182,787		
Total revenues		5,276,608	5,276,608		6,030,704	_	(428,691)
Expenditures:							
Public safety:							
Operating expenditures		2,000,000	2,000,000		1,571,309		428,691
Total expenditures		2,000,000	2,000,000		1,571,309		428,691
Revenues over (under) expenditures		3,276,608	3,276,608		4,459,395		1,182,787
Other Financing Sources (Uses):							
Transfer in (out)		(3,276,608)	(3,276,608)		(3,276,608)	_	<u>-</u>
Net change in fund balance	\$		\$ -		1,182,787	\$	1,182,787
Fund Balance:							
Beginning of year - July 1					901,073		
End of year - June 30				\$	2,083,860		

MAJOR SPECIAL REVENUE FUND - SPECIAL DISTRICTS FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2024

	2024							
	Original Budget	Final Budget	Actual	Variance Over/Under				
Revenues:								
Ad valorem taxes	\$ 13,211,611	\$ 14,524,733	\$ 13,522,446	\$ (1,002,287)				
Other taxes and licenses	3,000,000	3,923,778	3,735,259	(188,519)				
Total revenues	16,211,611	18,448,511	17,257,705	(1,190,806)				
Expenditures:								
Public safety	15,761,611	17,991,484	17,462,184	529,300				
Education	450,000	457,027	448,047	8,980				
Total expenditures	16,211,611	18,448,511	17,910,231	538,280				
Net change in fund balance	<u>\$</u>	\$ -	(652,526)	\$ (652,526)				
Fund Balance:								
Beginning of year - July 1			851,085					
End of year - June 30			\$ 198,559					

STATEMENT OF NET POSITION PROPRIETARY FUNDS JUNE 30, 2024

		Internal		
	Water and Sewer Fund	Solid Waste Fund	Total	Service Funds
Assets:				
Current assets:				
Cash and cash investments	\$ 108,733,560	\$ 11,137,742	\$ 119,871,302	\$ 24,814,929
Accounts receivable, net	6,888,907	575,759	7,464,666	2,197
Inventory	921,732	-	921,732	-
Restricted assets:				
Cash and investments, restricted	6,970,966		6,970,966	
Total current assets	123,515,165	11,713,501	135,228,666	24,817,126
Non-current assets:				
Land and construction in progress	48,848,782	1,553,589	50,402,371	-
Other capital assets, net	286,266,053	6,569,451	292,835,504	
Total non-current assets	335,114,835	8,123,040	343,237,875	
Total assets	458,630,000	19,836,541	478,466,541	24,817,126
Deferred Outflows of Resources:				
Pension deferrals	3,288,832	505,973	3,794,805	-
OPEB deferrals	712,711	109,648	822,359	-
Charge on refunding	159,551		159,551	
Total deferred outflows of resources	4,161,094	615,621	4,776,715	
Liabilities:				
Current liabilities:				
Accounts payable and accrued liabilities	3,841,633	1,389,497	5,231,130	1,740,939
Claims payable	-	-	-	150,000
Accrued interest	155,243	-	155,243	-
Advance from grantors	5,000,000	-	5,000,000	-
Prepaid fees	209,219	62,225	271,444	-
Customer deposits payable from restricted assets	1,970,966	-	1,970,966	-
Compensated absences, current	551,432	55,835	607,267	-
Current portion of long-term debt	3,433,000	148,000	3,581,000	
Total current liabilities	15,161,493	1,655,557	16,817,050	1,890,939
Non-current liabilities:				
Compensated absences, non-current	183,811	18,612	202,423	-
Claims payable	-	-	-	130,908
Non-current portion of long-term debt	31,197,364	1,700,573	32,897,937	-
Net OPEB liability	6,379,577	981,473	7,361,050	-
Net pension liability	5,114,554	786,856	5,901,410	=
Total non-current liabilities	42,875,306	3,487,514	46,362,820	130,908
Total liabilities	58,036,799	5,143,071	63,179,870	2,021,847

The accompanying notes are an integral part of the financial statements.

STATEMENT OF NET POSITION PROPRIETARY FUNDS JUNE 30, 2024

		Internal		
	Water and Sewer Fund	Solid Waste Fund	Total	Service Funds
Deferred Inflows of Resources:				
OPEB deferrals	1,394,320	214,511	1,608,831	-
Pension deferrals	68,545	10,546	79,091	
Total deferred inflows of resources	1,462,865	225,057	1,687,922	
Net Position:				
Net investment in capital assets	305,644,022	7,574,556	313,218,578	-
Unrestricted	97,647,408	7,509,478	105,156,886	22,795,279
Total net position	\$ 403,291,430	\$ 15,084,034	418,375,464	\$ 22,795,279
Adjustment to reflect consolidation of internal service funds			3,046,727	
Net position			\$ 421,422,191	

STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION - PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2024

	Enterprise Funds						Internal	
		ater and ver Fund	S	olid Waste Fund	Total		 Service Funds	
Operating Revenues:						_	 _	
Charges for services	\$ 4	19,148,941	\$	8,487,128	\$	57,636,069	\$ -	
County contributions		-		-		-	18,483,231	
Other operating revenues		9,349,739		14,589		9,364,328	 	
Total operating revenues	5	58,498,680		8,501,717		67,000,397	 18,483,231	
Operating Expenses:								
Water distribution and sewage treatment	3	33,245,984		-		33,245,984	-	
Solid waste		-		7,152,547		7,152,547	-	
Benefits and premiums		-		-		-	16,914,649	
Depreciation	1	14,418,636		471,327		14,889,963	 	
Total operating expenses		17,664,620		7,623,874		55,288,494	 16,914,649	
Operating income (loss)	1	10,834,060		877,843		11,711,903	 1,568,582	
Non-Operating Revenues (Expenses):								
Solid waste disposal tax		-		418,366		418,366	-	
Interest earned on investments		1,297,115		8,173		1,305,288	-	
Interest and fees		(1,186,639)		3,378		(1,183,261)	 _	
Total non-operating revenues (expenses)		110,476		429,917		540,393	 	
Income (loss) before capital contributions	1	10,944,536		1,307,760		12,252,296	1,568,582	
Capital contributions	1	15,373,722		<u>-</u>		15,373,722	 	
Change in net position	2	26,318,258		1,307,760		27,626,018	1,568,582	
Net Position:								
Beginning of year - July 1	37	76,973,172		13,776,274			 21,226,697	
End of year - June 30	\$ 40	03,291,430	\$	15,084,034			\$ 22,795,279	
Adjustment to reflect consolidation of internal service funds						203,916		
Change in net position					\$	27,829,934		

The accompanying notes are an integral part of the financial statements.

STATEMENT OF CASH FLOWS PROPRIETARY FUNDS FOR THE YEAR ENDED JUNE 30, 2024

	Enterprise Funds						Internal	
	Water and Solid Waste Sewer Fund Fund		Total		Service Funds			
Cash Flows from Operating Activities:								
Cash received from customers	\$	58,549,221	\$	8,362,969	\$	66,912,190	\$	18,482,580
Cash paid for goods and services		(20,470,901)		(4,860,084)		(25,330,985)		(16,604,091)
Cash paid to employees for services		(9,661,498)		(1,249,501)		(10,910,999)		-
Other revenues		-		418,366		418,366		-
Customer deposits paid		(30,933)		_		(30,933)		_
Net cash provided (used) by operating activities		28,385,889		2,671,750		31,057,639		1,878,489
Cash Flows from Capital and Related Financing Activities:								
Acquisition and construction of capital assets		(9,599,906)		(2,318,768)		(11,918,674)		-
Principal paid on long-term debt		(3,135,000)		(120,000)		(3,255,000)		-
Interest and fees		(1,186,639)		(24,450)		(1,211,089)		-
Capital contributions		6,681,027		-		6,681,027		-
Net cash provided (used) by capital and related financing activities		(7,240,518)	_	(2,463,218)		(9,703,736)		
Cash Flows from Investing Activities:								
Interest on investments	_	1,297,115		8,173	_	1,305,288	_	
Net increase (decrease) in cash and cash equivalents		22,442,486		216,705		22,659,191		1,878,489
Cash and Cash Equivalents:								
Beginning of year - July 1		93,262,040		10,921,037	_	104,183,077	_	22,936,440
End of year - June 30	\$	115,704,526	\$	11,137,742	\$	126,842,268	\$	24,814,929
Reconciliation of Operating Income (Loss) to								
Net Cash Provided (Used) by Operating Activities:								
Operating income (loss)	\$	10,834,060	\$	877,843	\$	11,711,903	\$	1,568,582
Adjustments to reconcile operating income (loss) to								
net cash provided (used) by operating activities:								
Depreciation		14,418,636		471,327		14,889,963		-
Other revenues		-		418,366		418,366		-
Changes in assets and liabilities:		(== ==o)				(202 200)		
(Increase) decrease in accounts receivable		(55,558)		(232,231)		(287,789)		(651)
Increase (decrease) in accounts payable and accrued liabilities		2,493,131		982,730		3,475,861		310,558
Increase (decrease) in unearned revenues		8,205		33,275		41,480		-
(Increase) decrease in inventory		(23,982)		-		(23,982)		-
Increase (decrease) in customer deposits		(30,933)		(91.250)		(30,933)		-
(Increase) decrease in deferred outflows - pension		(528,773)		(81,350)		(610,123)		-
(Increase) decrease in deferred outflows of resources for OPEB Increase (decrease) in deferred inflows of resources for OPEB		239,856		36,901		276,757		-
		(153,432)		(23,605)		(177,037)		-
Increase (decrease) in net pension liability		1,008,181		155,105		1,163,286		-
Increase (decrease) deferred inflows - pension		(22,128) 38,965		(3,404)		(25,532)		-
Increase (decrease) in accrued vacation pay		38,963 159,661		12,230 24,563		51,195 184,224		-
Increase (decrease) in OPEB payable	Φ.		Φ.		Φ.		Φ.	1 070 400
Net cash provided (used) by operating activities	\$	28,385,889	\$	2,671,750	\$	31,057,639	\$	1,878,489
Non-Cash Transactions: Contributed capital from developers	\$	13,692,695	\$		2	13,692,695	2	
Contributed capital from developers	Φ	13,074,073	φ		\$	13,074,093	\$	

The accompanying notes are an integral part of the financial statements.

STATEMENT OF FIDUCIARY NET POSITION FIDUCIARY FUNDS JUNE 30, 2024

	Custodial Funds		Pension Trust Funds		
Assets:					
Cash and investments	\$	479,897	\$	-	
Taxes receivable for other governments, net		144,712		-	
Restricted cash and cash equivalents		_		1,842,549	
Total assets		624,609		1,842,549	
Liabilities:					
Due to other governments		437,020		-	
Accounts payable		25,998		_	
Total liabilities		463,018			
Net Position:					
Restricted for:					
Individuals, organizations, and other governments		161,591		-	
Defined benefit pensions		-		473,065	
Post-employment benefits other than pensions				1,369,484	
Total net position	\$	161,591	\$	1,842,549	

STATEMENT OF CHANGES IN FIDUCIARY NET POSITION FIDUCIARY FUNDS FOR THE YEAR ENDED JUNE 30, 2024

				Pension	
	Cust	odial	Trust		
	Fu	Funds			
Additions:					
Employer contributions:	\$	-	\$	1,393,279	
Investment income:		-		196,372	
Ad valorem taxes for other governments	15,	565,471		-	
Collections on behalf of inmates		462,029			
Total additions	16,	027,500		1,589,651	
Deductions:					
Benefit payments		-		1,188,488	
Tax distributions to other governments	15,	595,179		-	
Payments on behalf of inmates		459,594			
Total deductions	16,	054,773		1,188,488	
Change in net position		(27,273)		401,163	
Net position, July 1		188,864		1,441,386	
End of year - June 30	\$	161,591	\$	1,842,549	



NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

1. Summary of Significant Accounting Policies

The accounting principles of Harnett County (the 'County") and its component units conform to accounting principles generally accepted in the United States of America as applicable to governments. The following is a summary of the more significant accounting policies:

A. Reporting Entity

The County, which is governed by a five-member Board of Commissioners is one of the 100 counties established in North Carolina under North Carolina General Statutes ("G.S.") 153A-10. As required by accounting principles generally accepted in the United States of America, these financial statements present the County and its component units, legally separate entities for which the County is financially accountable. One component unit of the County has no financial transactions or account balances; therefore, it does not appear in the basic financial statements. The blended component units, although they are legally separate entities, are in substance, part of the County's operations.

Blended Component Units

Harnett Water and Sewer Districts

Harnett County Water and Sewer Districts (the "Districts") exist to provide and maintain a water system for the County residents within the Districts. Under state law G.S. 162A-89J, the County's Board of Commissioners also serves as the governing board for the Districts. Therefore, the Districts are reported as enterprise funds in the County's financial statements.

The County has the following nine water and sewer districts, which are accounted for as enterprise funds:

Northeast Metro Water and Sewer District Bunnlevel/Riverside Water and Sewer District Southeast Water and Sewer District East Central Water and Sewer District Riverside Water and Sewer District Southwest Water and Sewer District South Central Water and Sewer District West Central Water and Sewer District Northwest Water and Sewer District

The County entered into an agreement during fiscal year 1998, with each District and which will encompass additional Districts as they are created, that transferred all assets, liabilities (excluding bond indebtedness, loans, and installment notes, along with accrued interest payable), operational rights, and responsibilities to the County. In consideration for this agreement, along with related accrued interest payables, the County agreed to pay the Districts an amount equal to debt service costs for the respective Districts for the duration of the respective bonds, loans, and notes.

The County maintains the Districts' assets, provides water and sewer operations and makes payments on outstanding debts on behalf of the respective Districts. Therefore, the County's financial statements reflect the assets and debts in the Harnett County Public Utilities Fund. The Board of Commissioners sits as the Board of each District. No separate financial statements are issued by these Districts as they have no operations, only certain outstanding debt that is paid on their behalf by the County pursuant to the agreement noted above.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Other Component Unit

Harnett County Industrial Facility and Pollution Control Financing Authority

Harnett County Industrial Facility and Pollutions Control Financing Authority (the "Authority") exists to issue and service revenue bond debt of private businesses for economic development purposes. The Authority is governed by a seven-member Board of Commissioners, all of whom are appointed by the County Commissioners. The County can remove any commissioner of the Authority with or without cause. The Authority has no financial transactions or account balances; therefore, it is not presented in the basic financial statements. The Authority does not issue separate financial statements.

B. Basis of Presentation, Measurement Focus – Basis of Accounting

Government-Wide Statements. The Statement of New Position and the Statement of Activities display information about the primary government (the County). These statements include financial activities of the overall government, except for fiduciary activities. Eliminations have been made to minimize the double counting of internal activities. These statements distinguish between the governmental and business-type activities of the County. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange transactions. Business-type activities are financed in whole or in part by fees charged to external parties.

The Statement of Activities presents a comparison between direct expenses and program revenues for the different business-type activities of the County and for each function of the County's governmental activities. Direct expenses are those that are specifically associated with a program or function and, therefore, are clearly identifiable to a particular function. Indirect expense allocations that have been made in the funds have been reversed for the Statement of Activities. Program revenues included (a) fees and charges paid by the recipients of goods or services offered by the programs and (b) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund Financial Statements. The fund financial statements provide information about the County's funds, including its fiduciary funds and blended component units. Separate statements for each fund category – governmental, proprietary, and fiduciary – are presented. The emphasis of fund financial statements is on major governmental and enterprise funds, each displayed in a separate column. All remaining governmental and enterprise funds, if any, are aggregated and reported as nonmajor funds.

Proprietary fund operating revenues, such as charges for services, result from exchange transactions associated with the principal activity of the fund. Exchange transactions are those in which each party receives and gives up essentially equal values. Non-operating revenues, such as subsidies and investment earnings, result from non-exchange transactions or ancillary activities.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

The County reports the following major governmental funds:

General Fund. The General Fund is the County's operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Opioid Settlement Fund. The Opioid Settlement Fund is a Special Revenue Fund used to account for settlement proceeds that are restricted for use for a particular purpose. This fund tracks the activities of that funding which will occur at least over 18 years.

Special Districted Fund. This fund is used to account for the revenues of 18 rescue/fire districts and one special school district in Harnett County.

ARPA Fund. This fund is used for the restricted funds related to federal funding provided through ARPA. These funds are restricted for their intended purpose.

Jetport Runway Extension Fund. This fund is used to account for the construction of extended the jetport runway funded by restricted funds.

The County reports the following nonmajor governmental funds:

Special Revenue Funds. The special revenue funds account for the proceeds of special revenue sources that are legally restricted to the expenditure for special purposes. All of these funds are special revenue funds: Emergency Telephone System; Law Enforcement; Public Safety; Emergency Radio System; Automation Enhancement & Preservation; Emergency Response Planning; Sheriff's Execution; Wings over Harnett; WIA Youth Program; Asset Forfeiture; Veterans Court; Electronics Management; Fines and Forfeitures; Representative Payee; Housing Preservation Fund; General Government.

Capital Project Funds. The capital project funds account for financial resources to be used for the acquisition or construction of major capital facilities. The County reports the following capital project funds: Northwest Elementary School; Jetport Master Plan; Broadband Development; Benhaven Elementary School; Campbell Stadium Sidewalk; Johnsonville Elementary Renovations; Former Benhaven Elementary; Harnett County Riverside Drainage Assessment; Jetport Terminal; QSCB 2016 Capital Project; Emergency Watershed Protection; Old Detention Center Demo; Aircraft Apron and Helipad Design, Shawtown Area Community Center; 2022 G.O. Bonds Series 2021; Neil's Creek Park; Park Improvements; Flatwoods Middle School; Economic Development Fund; DSS 2nd Floor Upfit; Jetport Expansion; 2023 G.O. Bonds Series 2020 and 2023 G.O. Bonds Series 2017.

The County reports all enterprise funds as major. Harnett County maintains one enterprise fund to account for the operations of the water and sewer districts. The County maintains nine additional funds to account for the debt service for each district. The County maintains a separate enterprise fund for the operations of the landfill. The County's enterprise funds consist of the following:

Harnett County Public Utilities Fund. The Harnett County Public Utilities Fund is used to account for the operations of the nine water and sewer districts, which provide water and sewer to the residents of the County.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Individual Water and Sewer Funds. The individual water and sewer funds are used to account for the debt service for each of the water and sewer districts. These funds are consolidated with the Public Utilities Fund for reporting. These funds are the South Central Water and Sewer District, the West Central Water and Sewer District, the Northwest Water and Sewer District, the Southwest Water and Sewer District, the Bunnlevel/Riverside Water and Sewer District, the Southeast Water and Sewer District, the East Central Water and Sewer District, and Riverside Water and Sewer District.

The Harnett County Public Utilities Fund also includes the following projects:

Southwest Wastewater Pump Station & Force Main Capital Project; School Wastewater Extensions Project; Northwest Harnett Utility Extension Project; North Harnett WWTP Capacity Project; and Advanced Meter Infrastructure Project.

Solid Waste Management Fund. The Solid Waste Management Fund is used to account for the operations of the Harnett County Landfill.

Custodial Funds. Custodial funds are used to report fiduciary activities that are not required to be reported in pension (and other employee benefit) trust funds, investment trust funds, or private purpose trust funds. Custodial funds are used to account for assets the County holds on behalf of others that meet certain criteria. The County maintains the following custodial funds: the Municipal Tax Fund, which accounts for ad valorem and vehicle property taxes that are billed and collected by the County for various municipalities within the County but that are not revenues to the County, and the Jail Inmate Pay Fund, which holds cash deposits made to inmates as payment for work performed while incarcerated as well as cash collections for the benefit of inmates from their friends and families

Internal Service Funds. The internal service funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the County, on a cost-reimbursement basis. Harnett County has seven internal services funds: the Workers' Compensation Fund, the Group Insurance Fund, the Employee Clinic Fund, the Medical Insurance Fund, the Dental Insurance Fund, the Risk Management Fund, and the Unemployment Insurance Fund. The Workers' Compensation Fund is used to account for the County's decision to finance workers' compensation insurance coverage internally rather than through a private insurance carrier. The Employee Clinic Fund is used to account for operations at the clinic that is exclusively for employees of Harnett County. The Medical Insurance Fund is used to account for the claims and payments for self-insured health insurance within the County. The Dental Insurance Fund is used to account for dental insurance premiums and payments for employees of the County. This Risk Management Fund is used to account for the various liability premiums within the County. The Unemployment Insurance Fund is used to account for the funds set aside for unemployment claims processed by the North Carolina Department of Commerce, Division of Employment Security. The Group Insurance Fund is used to account for liabilities that have been incurred from prior years when the County was previously fully insured.

Internal services funds are accounted for in the governmental and business-type activities in the government-wide financial statements and the individual fund data is provided in the Internal Service Fund section of the report.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Trust Funds. Trust funds account for resources that are required to be held in trust for the members and beneficiaries of defined benefit plans, defined contribution plans or other postemployment benefit plans. The Other Postemployment Benefits (OPEB) Trust Fund accounts for the County's contributions for healthcare coverage provided to qualified retirees. The Law Enforcement Officer's Special Separation Allowance Trust Fund accounts for the County's contributions for separation allowance payments provided to qualified law enforcement retirees.

C. Measurement Focus and Basis of Accounting

In accordance with North Carolina General Statutes, all funds of the County are maintained during the year using the current financial resources measurement focus and the modified accrual basis of accounting.

Government-Wide, Proprietary, and Fiduciary Fund Financial Statements. The government-wide, proprietary, and fiduciary fund financial statements are reported under the economic resources measurement focus, except for the agency funds, which have no measurement focus. The government-wide, proprietary, and fiduciary fund financial statements are reported using the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded at the time liabilities are incurred, regardless of when the related cash flows take place. Non-exchange transactions, in which the County gives (or receives) value without directly receiving (or giving) equal value in exchange, include property taxes, grants, entitlements, and donations. On an accrual basis, revenue from grants, entitlements, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services, or privileges; 2) operating grants and contributions; and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the County enterprise funds are charges to customers for sales and services. The County also recognizes as operating revenue the portion of tap fees intended to recover the cost of connecting new customers to the system. Operating expenses for enterprise funds include the cost of connecting new customers to the system. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses, and depreciation/amortization on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Governmental Fund Financial Statements. Governmental funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Under this method, revenues are recognized when measurable and available. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under leases and IT subscriptions are reported as other financing sources.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

The County considers all revenues available if they are collected within 90 days after year-end, except for property taxes. Ad valorem property taxes are not accrued as revenue because they amount is not susceptible to accrual. As June 30, taxes receivable for property other than motor vehicles are materially past due and are not considered to be an available resource to finance the operations of the current year. As of September 1, 2013, state law altered the procedures for the assessment and collection of property taxes on registered motor vehicles in North Carolina.

Effective with this change in the law, the state of North Carolina is responsible for billing and collecting the property taxes on registered motor vehicles on behalf of all municipalities and special tax districts. Property taxes are due when vehicles are registered. The billed taxes are applicable to the fiscal year to which they are received. Uncollected taxes that were billed in periods prior to September 1, 2013 and for limited registration plates are shown as a receivable in these financial statements and are offset by deferred inflows of resources.

Sales taxes and certain intergovernmental revenues, such as the utilities franchise tax, collected and held by the state at year-end on behalf of the County, are recognized as revenue. Intergovernmental revenues and sales and services are not susceptible to accrual because, generally they are not measurable until received in cash. All taxes, including those dedicated for specific purposes are reported as general revenues rather than program revenues. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been satisfied.

Under the terms of grant agreements, the County funds certain programs by a combination of specific cost-reimbursement grants, categorical block grants, and general revenues. Thus, when program expenses are incurred, there are both restricted and unrestricted net position available to finance the program. It is the County's policy to first apply cost-reimbursement grant resources to such programs, followed by categorical block grants, and then by general revenues.

D. Budgetary Data

The County's budgets are adopted as required by the North Carolina General Statutes. Formal budgetary accounting is employed as a management control for all funds of the County. Annual budget ordinances are adopted each fiscal year, and amended as required, for the General Fund, all special revenues funds and for the enterprise funds. All annual appropriation lapse at the fiscal year-end. Project ordinances are adopted for the capital project funds, and Veterans Court Fund. All budgets are prepared using the modified accrual basis of accounting, which is consistent with the accounting system used to record transactions.

The Workers' Compensation Fund, Employee Clinic Fund, Medical Self-Insurance Fund, Dental Self-Insurance Fund, Unemployment Insurance Fund, Risk Management Fund and Group Insurance Fund (internal services funds) operate under financial plans that were adopted by the governing board at the time the County's budget ordinance was approved.

The legal level of control over expenditures is at the department level for the General Fund, special revenues funds, and enterprise funds. The balances in the capital reserve funds will be appropriated when transferred to the General Fund or their respective capital project funds. The County Manager is authorized by the budget ordinance to transfer amounts between line-item expenditures within a department without limitation and up to \$5,000 between departments of the

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

same fund with an official report on such transfers at the next regular meeting of the Board of Commissioners. These changes should not result in changes in recurring obligations, such as salaries.

The Manager may transfer amounts of up to \$50,000 from contingency to any department with an official report on such transfers at the next regular meeting of the Board of Commissioners. All other transfers, as well as any revisions that alter the total expenditures of any fund, require prior approval by the Board of Commissioners. During the year, a significant number of amendments to the original budget were necessary.

A budget calendar is included in the North Carolina General Statutes, which prescribes the last day on which certain steps of the budget procedure are to be performed. The following schedule lists the tasks to be performed and the date by which each is required to be completed.

- March 20 Each department head submits to the budget officer the budget requests and revenue estimates for their department for the budget year.
- May 1 The budget and the budget message shall be submitted to the governing board. The public hearing on the budget should be scheduled at this time.
- June 19 The budget ordinance shall be adopted by the governing board.

E. Assets, Liabilities, and Fund Equity

Deposits and Investments

All deposits of the County are made in Board-designated official depositories and are secured as required by G.S. 159-31. The County may designate, as an official depository, any bank or savings association whose principal office is located in North Carolina. Also, the County may establish time deposit accounts such as NOW and SuperNOW accounts, money market accounts, and certificates of deposit.

State law [G.S. 159-30] authorizes the County to invest in obligations of the United States or obligations fully guaranteed both as to principal and interest by the United States; obligations of the State of North Carolina; bonds and notes of any North Carolina local government or public authority; obligations of certain non-guaranteed federal agencies; certain high-quality issues of commercial paper and banker's acceptances; and the North Carolina Capital Management Trust ("NCCMT").

General Statue 159-30.1 allows the County to establish an Other Postemployment Benefit (OPEB) Trust and a Law Enforcement Officer's Special Separation Allowance (LEOSSA) Trust managed by the staff of the Department of the State Treasurer and operated in accordance with state laws and regulations. It is not registered with the SEC and G.S. 159-30(g) allows the County to make contributions to the Trust. The State Treasurer in his discretion may invest the proceeds in equities of certain publicly held companies and long or short-term fixed income investments as detailed in G.S. 147-69.2(b)(1-6) and (8). Funds submitted are managed in three different sub-funds, the State Treasurer's Short Term Investment Fund (STIF) consisting of short

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

to intermediate treasuries, agencies and corporate issues authorized by G.S. 147-69.1, the Bond Index Fund (BIF) consisting of high-quality debt securities eligible under G.S. 147-69.2(b)(1)-(6), and BlackRock's MSCI ACWI EQ Index Non-Lendable Class B Fund authorized under G.S 147-69.2(b)(8).

The County's investments are carried fair value. Non-participating interest earning investment contracts are accounted for at cost.

- North Carolina Capital Management Trust (NCCMT) Government Portfolio is a SECregistered money market mutual fund that is certified by the Local Government Commission under the provisions of G.S. 159-30(c)(8) and the North Carolina Administrative Code. The Government Portfolio is a 2a7 fund that invests in treasuries, government agencies, and repurchase agreements collateralized by treasuries. It is rated AAAm by S&P and AAAmf by Moody's Investor Services and reported at fair value.
- Ownership of the STIF is determined on a fair market valuation basis as of fiscal year end in accordance with the STIF operating procedures. STIF investments are valued by the custodian using Level 2 inputs which in this case involves inputs— other than quoted prices—included within Level 1 that are either directly or indirectly observable for the asset or liability. The STIF is valued at \$1 per share. The STIF portfolio is unrated and had a weighted average maturity at June 30, 2024 of 1.4 years. Under the authority of G.S. 147-69.3, no unrealized gains or losses of the STIF are distributed to participants of the fund.
- The BIF is measured at fair value using Level 2 inputs and is based upon units of participation. Units of participation are calculated monthly based upon inflows and outflows as well as allocations of net earnings. BIF does not have a credit rating, was valued at \$1 per unit and had an average maturity of 8.38 years at June 30, 2024.
- The BlackRock's MSCI ACWI EQ Index Non-Lendable Class B Fund, authorized under G.S. 147-69.2(b)(8), is a common trust fund considered to be commingled in nature. The fund's fair value is the number of shares times the net asset value as determined by a third party. At June 30, 2024 the fair value of the funds was \$38.06557 per share. Fair value for this Blackrock Fund is determined using Level 1 inputs which are directly observable, quoted prices (unadjusted) in active markets for identical assets or liabilities.

Cash and Cash Equivalents

The County pools monies from several funds, except the Other Post-Employment Benefits Trust Fund and Law Enforcement Officers' Special Separation Allowance Trust Fund, to facilitate disbursement and investment and to maximize investment income. Therefore, all cash and investments are essentially demand deposits and are considered cash and cash equivalents. The investment income is allocated based on each fund's monthly balance in relation to the total pooled cash balance.

For purposes of the Statement of Cash Flows, the County's proprietary funds consider equity in pooled cash and investments to be cash equivalents as they are essentially demand deposit accounts.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Restricted Assets

Unexpended bond proceeds for the capital project funds are shown as restricted cash. Such amounts are included in cash and investments and are described in the footnotes. Unexpended grant proceeds are shown as restricted cash as they are for the intended purpose of the grant. Unexpended grant settlements are shown as restricted cash as they are for the intended purpose of the settlement. Customer deposits held by the County before any services are supplied are restricted to the services for which the deposit was collected.

Governmental Activities:		
Benhaven Elementary School:		
Capital outlays - unexpended bond proceeds	\$	31,548
Jetport Runway Extention:		
Unspent grant proceeds		15,600,000
Jetport Terminal:		
Unspent grant proceeds		435,182
Northwest Elementary School:		
Capital outlays - unexpended bond proceeds		2,977,132
Broadband Development Fund:		
Unspent grant proceeds		375,000
ARPA Fund:		
Unexepended grant proceeds		9,077,450
General Government Fund:		
Unspent grant proceeds		4,712,769
Opioid Settlement Fund:		
Unexepended allocation proceeds		2,653,309
Park Improvements Fund:		150 400
Unspent grant proceeds		159,402
QSCB 2016 Project Fund:		7 0.5
Capital outlays - unexpended bond proceeds		506
2022 G.O. Bonds Series 2021:		7 270 771
Capital outlays - unexpended bond proceeds		7,370,671
Total governmental activities		43,392,969
Business-Type Activities:		
Water and Sewer Fund:		
Unexpended grant proceeds		5,000,000
Customer deposits		1,970,966
Total business-type activities		6,970,966
Total observed type downless	_	, , ,
Total restricted cash	\$	50,363,935

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Ad Valorem Taxes Receivable

In accordance with state law [G.S. 105-347 and G.S. 159-13(a)], the County levies ad valorem taxes on property other than motor vehicles on July 1, the beginning of the fiscal year. The taxes are due on September 1 (lien date); however, penalties and interest do not accrue until the following January 6.

These taxes are based on the assessed values as of January 1, 2023 as allowed by state law; the County has established a schedule of discounts that apply to taxes that are paid prior to the due date. In the General Fund, ad valorem tax revenues are reported net of such discounts.

Allowance for Doubtful Accounts

All receivables that historically experience uncollectible accounts are shown net of allowance for doubtful accounts. These amounts are estimated by analyzing the percentage of receivables, which are not expected to be collected.

Lease Receivable

The County's leases receivable is measured at the present value of lease payments expected to be received during the lease term. Under the lease agreements, the County may receive variable lease payments that are dependent upon the lessee's revenue. The variable payments are recorded as an inflow of resources in the period the payment is received. Deferred inflows of resources are recorded at the initiation of each lease in an amount equal to the initial recording of the lease receivable. The deferred inflows of resources are amortized on a straight-line basis over the term of each lease.

Inventory and Prepaid Items

Inventory is determined by physical count and valued at cost, which approximates market. The inventory of the General Fund consists of expendable supplies held for consumption that are recorded as expenditures when purchased. The inventory of the enterprise funds consists of chemicals, meters and meter boxes, fuel oil, tubing, and other supplies held for consumption. In each case, the cost on inventory carried in the County's Enterprise Fund is recorded as an expense when the inventory is consumed.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements and expensed as the items are used.

Capital Assets

Purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets received prior to June 30, 2015 are recorded at their estimated fair value at the date of donation. Donated capital assets received after June 30, 2015 are recorded at acquisition value. All other purchased or constructed capital assets are reported at cost or estimated historical cost. Donated capital assets are recorded at their estimated fair value at the date of donation. The

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

minimum capitalization threshold is \$20,000. The cost of normal maintenance and repairs that do not add to the value of the asset or materially extend the assets' lives are not capitalized. The County does not own any infrastructure assets.

The County holds title to certain Harnett County Board of Education properties that have not been included in the capital assets. The properties have been deeded to the County to permit installment purchase financing of acquisition and construction costs and to permit the County to receive refunds of sales tax paid for construction costs. Agreements between the County and Board of Education of the facilities, and provide that the County will convey title to the property back to the Board of Education, once all restrictions of the financing agreements and all sales tax reimbursement requirements have been met. The properties are reflected as capital assets in the financial statements of the Harnett County Board of Education. Capital assets of the County are depreciated on a straight-line basis under the following estimated useful lives:

Buildings and improvements	50 years
Plant, distribution, and collection system	20 to 40 years
Furniture	10 years
Equipment	5 years
Computer hardware	3 years
Computer software	3 years
Vehicles	6 years

Right-to-Use Assets

The County has recorded right-to-use lease assets as a result of implementing GASB 87, *Leases*. The right-to-use assets are initially measured at an amount equal to the initial measurement of the related lease liability plus any lease payments made prior to the lease term, less lease incentives, and plus ancillary charges necessary to place the lease into service. The right-to-use assets are amortized on a straight-line basis over the life of the related lease.

The County has recorded the right-to-use subscription assets related to subscription-based information technology arrangements (SBITAs) as a result of implementing GASB 96. The right to use subscription assets are initially measured at an amount equal to the initial measurement of the subscription liability plus payments made to the SBITA vendor before commencement of the subscription term, plus capitalizable implementation costs, less any incentives received from the SBITA vendor at or before the commencement of the subscription term. The right-to-use subscription assets are amortized on a straight-line basis over the life of the related SBITA.

Deferred Outflows/Inflows of Resources

In addition to assets, the Statement of Net Position will sometimes report a separate section for deferred outflow of resources. This separate financial statement element, *Deferred Outflows of Resources*, represents a consumption of net assets that applies to a future period and so will not be recognized as an expense or expenditure until then. The County has three items that meet the criteria for this category – OPEB deferrals, pension deferrals, and charge on debt refunding.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

In addition to liabilities, the Statement of Net Position can also report a separate section for deferred inflows of resources. This separate financial statement element, *Deferred Inflows of Resources*, represents an acquisition of net assets that applies to a future period and so will not be recognized as revenue until then. The County has several items that meet the criteria for this category – pension related deferrals, OPEB deferrals, prepaid taxes lease deferrals and property tax receivable and unavailable revenue(reported only on the Balance Sheet of the Governmental Funds).

Long-Term Obligations

In the government-wide financial statements and in the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type Statement of Net Position.

In the fund financial statements for the governmental fund types, the face amount of debt issued is reported as other financing source.

Compensated Absences

The vacation policy of the County provides that vacation leave may be accumulated without any applicable maximum until June 30th of each calendar year. On June 30th, all vacation leave exceeding 240 hours per employee is transferred to sick leave. For the government-wide financial statements and proprietary funds, an expense and a liability for compensated absences and the salary-related payments are recorded as the leave is earned.

The County's sick leave policy provides for an unlimited accumulation of earned sick leave. Sick leave does not vest but any unused sick leave accumulated at the time of retirement may be used in the determination of length of service for retirement benefit purposes. Because the County has no obligation for the accumulated sick leave until it is actually taken, no accrual for sick leave has been made.

Net Position/Fund Balances

Net Position

Net position in government-wide and proprietary fund financial statements are classified as net investment in capital assets, restricted, or unrestricted. Restricted net position represents constraints on resources that are either externally imposed by creditors, grantors, contributors, or laws or regulations of other governments, or imposed by law by state statute.

Fund Balances

In the governmental fund financial statements, fund balance is composed of five classifications designed to disclose the hierarchy of constraints placed on how fund balance can be spent.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

The governmental fund types classify fund balances as follows:

Non-Spendable Fund Balance. This classification includes amounts that cannot be spent because they are either (a) not in spendable form or (b) legally or contractually required to be maintained intact.

Prepaid Items – portion of fund balance that is not an available resource because it represents prepaid amounts, which are not spendable resources.

Inventory – portion of fund balance that is not an available resource because it represents the year-end balance of ending inventories, which are not spendable resources.

Leases – portion of fund balance that is not an available resource because it represents the yearend balance of the lease receivable in excess of the deferred inflow of resources for the lease receivable, which is not a spendable resource.

Restricted Fund Balance. This classification includes amounts that are restricted to specific purposes externally imposed by creditors or imposed by law.

Stabilization by State Statute – North Carolina G.S. 159-8 prohibits units of government from budgeting or spending a portion of their fund balance. This is one of several statutes enacted by the North Carolina State Legislature in the 1930's that were designed to improve and maintain the fiscal health of local government units. Restricted by State Statute (RSS), is calculated at the end of each fiscal year for all annually budgeted funds. The calculation in G.S. 159-8(a) provides a formula for determining what portion of fund balance is available for appropriation. The amount of fund balance not available for appropriation is what is known as "restricted by state statute". Appropriated fund balance in any fund shall not exceed the sum of cash and investments minus the sum of liabilities, encumbrances, and deferred revenues arising from cash receipts, as those figures stand at the close of the fiscal year next preceding the budget. Per GASB guidance, RSS is considered a resource upon which a restriction is "imposed by law through constitutional provisions or enabling legislation." RSS is reduced by inventories and prepaids as they are classified as non-spendable. Outstanding encumbrances are included within RSS. RSS is included as a component of restricted net position and restricted fund balance on the face of the balance sheet.

Restricted for Public Safety – portion of fund balance restricted by revenue source for public safety related activities, such as police and fire.

Restricted for Education – portion of fund balance restricted by revenue source for education.

Restricted for General Government – portion of fund restricted by revenue source for general government.

Restricted for Register of Deeds – portion of fund balance that is restricted by revenue source to pay for the computer equipment and imaging technology for the Register of Deeds' office.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Restricted for Health and Human Services – portion of fund balance that can only be used for the Health and Human Services. This includes Veterans Court Fund and Social Security's Representative Payee Program.

Restricted fund balance/net position on Exhibit A varies from Exhibit C by the amount of unexpended debt proceeds of \$9,604,893, and Register of Deeds' Pension Plan of \$190,155 for a net difference of \$9,414,738 at June 30, 2024.

Committed Fund Balance. This classification represents the portion of fund balance that can only be used for specific purposes imposed by majority vote by quorum of County's governing body (highest level of decision-making authority, the County Commissioners) that can, by adoption of an ordinance, commit fund balance. Any changes or removal of specific purpose restrictions requires majority action by the governing body (the adoption of another ordinance).

Committed for Economic Development – portion of fund balance that can only be used for economic development. This includes the Jetport Terminal, Jetport Expansion, Aircraft Apron and Helipad Design project, Economic Development CPF and the Broadband Development project.

Committed for Education – portion of fund balance that can only be used for education. This includes 2023 GOB Series 2020.

Committed for Culture and Recreation – portion of fund balance that can only be used for culture and recreation. This includes Neil's Creek Park and Shawtown Area Community Center.

Committed for General Government – portion of fund balance that can only be used for general government. This includes the Old Detention Center Demo, and Riverside Drainage Assessment.

Committed for Debt Service – portion of fund balance that can only be used for debt service requirements.

Committed for Human Services – portion of fund balance that can only be used for human services. This includes the DSS 2^{nd} Floor Upfit.

Assigned Fund Balance. Assigned fund balance is the portion of fund balance that the County intends to use for specific purposes. The County's governing body has the authority to assign fund balances.

Subsequent Year's Expenditures – portion of fund balance that is appropriated in the next year's budget that is not already classified in restricted or committed.

General Government – portion of fund balance that budgeted by the governing body for general government purposes.

Culture and Recreation – portion of fund balance that is budgeted by the governing body for culture and recreation purposes.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Public Safety – portion of fund balance budgeted by the governing body for the Emergency Response Planning Fund.

Assigned fund balance at June 30, 2024 is as follows:

Purpose	G	eneral Fund	A	RPA Fund_	Go	Other overnmental Funds
Subsequent year's expenditures	\$	11,180,937	\$	-	\$	_
General government		30,298,365		-		51
Culture and recreation		2,444,065		-		-
Public safety		3,820,431		2,083,860		80,099
Total	\$	47,743,798	\$	2,083,860	\$	80,150

Unassigned Fund Balance. Unassigned fund balance represents the portion of fund balance that has not been assigned to another fund or is not restricted, committed, or assigned to specific purposes within the General Fund. The General Fund is the only fund that reports a positive unassigned fund balance amount.

Harnett County has a revenue spending policy that provides guidance for programs with multiple revenue sources. The Finance Officer will use resources in the following order: bond/debt proceeds, federal funds, state funds, local non-County funds, and County funds. For purposes of fund balance classification, expenditures are to be spent from restricted funds balance first, followed in order by committed fund balance, assigned fund balance and, lastly, unassigned fund balance. The Finance Officer has the authority to deviate from this policy if it is in the best interest of the County or when required by grant or other contractual agreements.

The County Board has approved a fund balance policy, to maintain a minimum unassigned fund balance, as defined by the Governmental Accounting Standards Board, at the close of each fiscal year equal to 15% of general fund expenditures with a targeted unassigned fund balance equal to 20% of general fund expenditures.

The following schedule provides management and citizens with information on the portion of General Fund balance that is available for appropriation:

Total fund balance - General Fund	\$ 150,370,575
Less:	
Prepaid items	76,450
Inventory	43,746
Leases	8,583
Stabilization by state statute	19,616,071
Total available fund balance	\$ 130,625,725

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Reclassifications

Certain amounts presented in the prior year's data have been reclassified to be consistent with the current year's presentation.

F. Estimates

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates. Significant areas where estimates are made are allowance for doubtful accounts, depreciation lives, other post-employment benefits, and law enforcement officers' pension obligations.

G. Defined Benefit Pension and OPEB Plans

The County participates in two cost-sharing, multiple-employer, defined benefit pension plans that are administered by the state: the Local Governmental Employees' Retirement System (LGERS) and the Register of Deeds' Supplemental Pension Plan (RODSPF) (collectively, the "state-administered defined benefit pension plans"), and one other postemployment benefit plan (OPEB), the Healthcare Benefits Plan (HCB). For purposes of measuring the net pension asset or liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net positions of the state-administered defined benefit pension plans and additions to/deductions from the state-administered defined benefit pension plans' fiduciary net positions have been determined on the same basis as they are reported by the state-administered defined benefit pension plans. For this purpose, plan member contributions are recognized in the period in which the contributions are due. The County's employer contributions are recognized when due and the County has a legal requirement to provide the contributions. Benefits and refunds are recognized when due and payable in accordance with the terms of the state-administered defined benefit pension plans. For purposes of measuring the net OPEB liability, deferred outflows and inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the HCB and additions to/deductions from the HCB's fiduciary net position have been determined on the same basis as they are reported by the HCB. For this purpose, the HCB recognizes benefit payments when due and payable in accordance with the benefit terms. Investments are reported at fair value.

2. Detail Notes on All Funds

A. Deposits

All of the County's deposits are either insured or collateralized by using one of two methods. Under the Dedicated Method, all deposits exceeding the federal depository insurance coverage are collateralized with securities held by the County's agent in the County's name. Under the Pooling Method, which is a collateral pool, all uninsured deposits are collateralized with securities held by the State Treasurer's agent in the name of the State Treasurer. Since the State Treasurer is acting in a fiduciary capacity for the County, these deposits are considered to be held by the County's agent in the County's name.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

The amount of the pledged collateral is based on an approved averaging method for non-interest-bearing deposits and the actual current balance for interest-bearing deposits. Depositories using the Pooling Method report to the State Treasurer the adequacy of their pooled collateral covering uninsured deposits. The State Treasurer does not confirm this information with the County or the escrow agent. Because of the inability to measure the exact amount of collateral pledged for the County under the Pooling Method, the potential exists for undercollaterization, and this risk may increase in periods of high cash flows. However, the State Treasurer of North Carolina enforces strict standards of financial stability for each depository that collateralizes public deposits but relies on the State Treasurer to enforce standards of minimum capitalization for all pooling method financial institutions and to monitor them for compliance. The County complies with the provisions of G.S. 159-31 when designating official depositories and verifying that deposits are properly secured. The County has no formal policy regarding custodial credit risk for deposits.

At June 30, 2024, the County's deposits had a carrying amount of \$50,352,009 and a bank balance of \$50,008,606. Of the bank balance, \$754,535 was covered by federal depository insurance with the remainder being covered by collateral held under the Pooling Method.

At June 30, 2024, Harnett County has \$14,526 cash on hand.

B. Investments

	Valuation Fair _			Maturity			
Investment Type	Measurement Method	Value at 6/30/2024	6 months	6-12 months	1-3 years		
US Government Agencies	Fair Value Level 2	\$ 24,615,445	\$ 24,615,445	\$ -	\$ -		
Commercial Paper	Fair Value Level 2	28,038,735	28,038,735	-	-		
NC Capital Management Trust -							
Government Portfolio	Fair Value Level 1	193,534,039	193,534,039	-	-		
North Carolina Investment Pool							
(the NCIP)	Fair Value Level 1	5,035,326	5,035,326	-	-		
NC Cooperative Liquid Assets							
Securities System(NCCLASS)	Fair Value Level 1	46,337,776	46,337,776	-	-		
Total investments		\$ 297,561,321					

The NCCMT Government Portfolio securities are measured at fair value with Level 1 inputs. Because the NCCMT Government Portfolio has a weighted average maturity of less than 90 days, it is presented as an investment with a maturity of less than 6 months. The NCCMT Government Portfolio has an AAAm rating from S&P and AAAmf by Moody's Investor Service.

All investments are measured using the market approach: using prices and other relevant information generated by market transactions involving identical or comparable assets or a group of assets.

Level of Fair Value Hierarchy: Level 1: Debt securities valued using directly observable, quoted prices (unadjusted) in active markets for identical assets. Level Two: Debt securities are valued using a matrix pricing technique. Matrix pricing is used to value securities based on the securities' relationship to benchmark quoted prices.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Interest Rate Risk. As a means of limiting its exposure to fair value losses arising from rising interest rates, the County's investment policy limits at least half of the County's investment portfolio to maturities of less than 12 months. Also, the County's investment policy requires purchases of securities to be laddered with staggered maturity dates and limits all securities to a final maturity of no more than three years.

Credit Risk. The County limits investments to the provisions of G.S. 159-30 and restricts the purchase of securities to the highest possible ratings whenever particular types of securities are rated. The County's investments in the NC Capital Management Trust Government Portfolio carried a credit rating of AAAm by Standard & Poor's and AAA-mf by Moody's Investors Service at June 30, 2024. The County's investment in U.S. Governmental Agencies carried a credit rating of Aaa by Moodys and a credit rating of AA+ by Standard and Poor's at June 30, 2024. The County's investment in Commercial Paper carried a credit rating of P1 by Moody's and a credit rating of A1+ by Standard and Poor's at June 30, 2024. The County's Investment in the North Carolina Cooperative Liquid Assets Securities System(NCCLASS) carried a credit rating of AAAm by Standard and Poor's. The County's Investment in the North Carolina Investment Pool (NCIP) carried a credit rating of AAAm by Standard and Poor's.

Custodial Credit Risk. For an investment, custodial credit risk is the risk that in the event of the failure of the counterparty, the County will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The County had no policy on custodial credit risk.

OPEB Trust Fund

At June 30, 2024, the County's Health Care Plan had \$1,369,484 invested in the State Treasurer's Local Government Other Post-Employment Benefits (OPEB) Trust pursuant to G.S. 159-30.1. The State Treasurer's OPEB Trust may invest in public equities and both long-term and short-term fixed income obligations as determined by the State Treasurer pursuant to the General Statutes. At year-end, the State Treasurer's OPEB Fund was invested as follows: State Treasurer's Short-Term Investment Fund (STIF) 0.05%, State Treasurer's Fixed Income Fund (FIF) 41.93%, and BlackRock's MSCI ACWI EQ Index Non-Lendable Class B Fund (EIF) 58.01%.

Level of the Fair Value Hierarchy: Ownership of the STIF is determined on a fair market valuation basis as of fiscal year end in accordance with the STIF operating procedures. STIF investments are valued by the custodian using Level 2 inputs which in this case involves inputs—other than quoted prices—included within Level 1 that are either directly or indirectly observable for the asset or liability. The STIF is valued at \$1 per share. The STIF portfolio is unrated and had a weighted average maturity at June 30, 2024 of 1.4 years.

Ownership of the BIF is determined monthly at fair value using the same Level 2 inputs as the STIF and is based upon units of participation. Units of participation are calculated monthly based upon inflows and outflows as well as allocations of net earnings. On June 30, 2024 the BIF, which does not have a credit rating, was valued at \$1 per unit and had an average maturity of 8.38 years at June 30, 2024.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

The BlackRock's MSCI ACWI EQ Index Non-Lendable Class B Fund, authorized under G.S. 147-69.2(b)(8), is a common trust fund considered to be commingled in nature. The fund's fair value is the number of shares times the net asset value as determined by a third party. At June 30, 2024 the fair value of the funds was \$38.06557 per share. Fair value for this Blackrock Fund is determined using Level 1 inputs which are directly observable, quoted prices (unadjusted) in active markets for identical assets or liabilities.

Valuation Technique: North Carolina Department of State Treasurer OPEB Trust investments are measured using the market approach: using prices and other relevant information generated by market transactions involving identical or comparable assets or a group of assets.

Interest Rate Risk – The County does not have a formal investment interest rate policy for the OPEB Trust Fund that manages its exposure to fair value losses arising from increasing interest rates. The State Treasurer's STIF is unrated and had a weighted average maturity of 1.4 years at June 30, 2024. The State Treasurer's BIF is unrated and had a weighted average maturity of 8.38 years at June 30, 2024.

Credit Risk – The County does not have a formal investment policy regarding credit risk for the HCB Plan Fund. The STIF is unrated and authorized under NC General Statute 147-69.1. The State Treasurer's STIF is invested in highly liquid fixed income securities consisting primarily of short to intermediate term treasuries, agencies, and money market instruments. The BIF is unrated and authorized under NC General Statute 147-69.1 and 147-69.2. The State Treasurer's BIF is invested in high quality debt securities eligible under G.S. 147-69.2(b)(1)-(6).

LEOSSA Trust Fund

At June 30, 2024, the County's Law Enforcement Officers' Special Separation Allowance (LEOSSA) Plan Fund had \$473,065 invested in the State Treasurer's Law Enforcement Officer's Special Separation Allowance (LEOSSA) Trust pursuant to G.S. 159-30.1. The State Treasurer's LEOSSA Trust may invest in public equities and both long-term and short-term fixed income obligations as determined by the State Treasurer pursuant to the General Statutes. At year-end, the State Treasurer's LEOSSA Fund was invested as follows: State Treasurer's Short-Term Investment Fund (STIF) 0.08%, State Treasurer's Fixed Income Fund (FIF) 40.41%, and BlackRock's MSCI ACWI EQ Index Non-Lendable Class B Fund (EIF) 59.51%.

Level of the Fair Value Hierarchy: Ownership of the STIF is determined on a fair market valuation basis as of fiscal year end in accordance with the STIF operating procedures. STIF investments are valued by the custodian using Level 2 inputs which in this case involves inputs—other than quoted prices—included within Level 1 that are either directly or indirectly observable for the asset or liability. The STIF is valued at \$1 per share. The STIF portfolio is unrated and had a weighted average maturity at June 30, 2024 of 1.4 years.

Ownership of the BIF is determined monthly at fair value using the same Level 2 inputs as the STIF and is based upon units of participation. Units of participation are calculated monthly based upon inflows and outflows as well as allocations of net earnings. On June 30, 2024 the BIF, which does not have a credit rating, was valued at \$1 per unit and had an average maturity of 8.38 years at June 30, 2024.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

The BlackRock's MSCI ACWI EQ Index Non-Lendable Class B Fund, authorized under G.S. 147-69.2(b)(8), is a common trust fund considered to be commingled in nature. The fund's fair value is the number of shares times the net asset value as determined by a third party. At June 30, 2024 the fair value of the funds was \$38.06557 per share. Fair value for this Blackrock Fund is determined using Level 1 inputs which are directly observable, quoted prices (unadjusted) in active markets for identical assets or liabilities.

Valuation Technique: North Carolina Department of State Treasurer LEOSSA Trust investments are measured using the market approach: using prices and other relevant information generated by market transactions involving identical or comparable assets or a group of assets.

Interest Rate Risk: The County does not have a formal investment interest rate policy for the OPEB Trust Fund that manages its exposure to fair value losses arising from increasing interest rates. The State Treasurer's STIF is unrated and had a weighted average maturity of .7 years at June 30, 2024. The State Treasurer's BIF is unrated and had a weighted average maturity of 8.70 years at June 30, 2024.

Credit Risk: The County does not have a formal investment policy regarding credit risk for the LEOSSA Plan Fund. The STIF is unrated and authorized under NC General Statute 147-69.1. The State Treasurer's STIF is invested in highly liquid fixed income securities consisting primarily of short to intermediate term treasuries, agencies, and money market instruments. The BIF is unrated and authorized under NC General Statute 147-69.1 and 147-69.2. The State Treasurer's BIF is invested in high quality debt securities eligible under G.S. 147-69.2(b)(1)-(6).

C. Property Tax Use-Value Assessment on Certain Lands

In accordance with the General Statutes, agriculture, horticulture, and forest land may be taxed by the County at the present-use value as opposed to market value. When the property loses its eligibility for use-value taxation, the property tax is recomputed at market value for the current year and the three preceding fiscal years, along with the accrued interest from the original due date. This tax is immediately due and payable. The following are property taxes that could become due if present use-value eligibility is lost. These amounts have not been recorded in the financial statements.

Year				
Levied	Tax	Interest		Total
2020	\$ 5,304,836	\$ 1,816,375	\$	7,121,211
2021	6,494,979	1,639,982		8,134,961
2022	6,807,305	1,106,187		7,913,492
2023	5,776,900	418,825	_	6,195,725
Total	\$ 24,384,020	\$ 4,981,369	\$	29,365,389

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

D. Allowance for Doubtful Accounts

Taxes and accounts receivable as of year-end are shown on the accompanying net of the allowance for doubtful accounts as follows:

		llowance Doubtful
Fund	A	Accounts
General	\$	608,176
Nonmajor governmental		80,503
Governmental activities		688,679
Custodial funds		124,013
Public utility		945,113
Solid waste		221,248
Business-type activities		1,166,361
Total	\$	1,979,053

E. Due from Other Governments – Disaggregate Information

Due from other governments at the government-wide level at June 30, 2024:

Governmental Activities							
Local option sales tax	\$	11,579,743					
Other taxes and licenses		485,445					
DSS receivable		816,566					
Sales tax refund receivable		875,453					
Total	\$	13,757,207					

F. Deferred Outflows and Inflows of Resources

Deferred outflows of resources at year-end are comprised of the following:

Source	 Amount		
Pension deferrals	\$ 26,295,799		
OPEB deferrals	5,482,392		
Charge on refunding	 5,131,039		
Total	\$ 36,909,230		

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Deferred inflows of resources at year-end are comprised of the following:

Source		Amount		
Prepaid taxes not yet earned (General)	\$	145,665		
Unavailable revenue (Opioid)		7,154,824		
Pension deferrals		1,054,690		
OPEB deferrals		10,725,543		
Taxes receivable, net (General)		632,038		
Taxes receivable, net (Other governmental funds)		114,765		
Leases		131,226		
Total	\$	19,958,751		

G. Lease Receivable

Details of the County's leases receivable at June 30, 2024 are as follows:

On 07/01/2021, Harnett County entered into a 252-month lease as lessor for the use of Godwin Hanger Lease-Jetport. An initial lease receivable was recorded in the amount of \$16,668. As of 06/30/2024, the value of the lease receivable is \$14,309. The lessee is required to make annual fixed payments of \$819. The lease has an interest rate of 0.3160%. The value of the deferred inflow of resources as of 06/30/2024 was \$14,287, and Harnett County recognized lease revenue of \$794 during the fiscal year. The lessee has 4 extension option(s), each for 60 months.

On 07/01/2021, Harnett County entered into a 36-month lease as lessor for the use of Pusser SASO - Jetport. An initial lease receivable was recorded in the amount of \$2,670. As of 06/30/2024, the value of the lease receivable is \$0. The lessee is required to make quarterly fixed payments of \$225. The lease has an interest rate of 0.7270%. The value of the deferred inflow of resources as of 06/30/2024 was \$0, and Harnett County recognized lease revenue of \$890 during the fiscal year.

On 07/01/2021, Harnett County entered into a 30-month lease as lessor for the use of US Dept Agriculture-Office Space. An initial lease receivable was recorded in the amount of \$151,701. As of 06/30/2024, the value of the lease receivable is \$0. The lessee is required to make monthly fixed payments of \$5,104. The lease has an interest rate of 0.7270%. The value of the deferred inflow of resources as of 06/30/2024 was \$0, and Harnett County recognized lease revenue of \$30,340 during the fiscal year.

On 07/01/2021, Harnett County entered into a 78-month lease as lessor for the use of Matthews Farm Lease-Admin. An initial lease receivable was recorded in the amount of \$3,800. As of 06/30/2024, the value of the lease receivable is \$2,191. The lessee is required to make annual fixed payments of \$560. The lease has an interest rate of 0.8930%. The value of the deferred inflow of resources as of 06/30/2024 was \$2,046, and Harnett County recognized lease revenue of \$585 during the fiscal year. The lessee has 1 extension option(s), each for 36 months.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

On 07/01/2021, Harnett County entered into a 114-month lease as lessor for the use of Jones Hanger Lease-Jetport. An initial lease receivable was recorded in the amount of \$11,736. As of 06/30/2024, the value of the lease receivable is \$7,948. The lessee is required to make annual fixed payments of \$1,400. The lease has an interest rate of 1.6040%. The value of the deferred inflow of resources as of 06/30/2024 was \$8,035, and Harnett County recognized lease revenue of \$1,234 during the fiscal year. The lessee has 1 extension option(s), each for 60 months.

On 07/01/2021, Harnett County entered into a 363-month lease as lessor for the use of Harnett County Regional Airport. An initial lease receivable was recorded in the amount of \$120,947. As of 06/30/2024, the value of the lease receivable is \$115,361. The lessee is required to make annual fixed payments of \$5,646. The lease has an interest rate of 2.5010%. The value of the deferred inflow of resources as of 06/30/2024 was \$106,858, and Harnett County recognized lease revenue of \$3,912 during the fiscal year. The lessee has 6 extension option(s), each for 60 months. The lessee had a termination period of 3 months as of the lease commencement. Harnett County had a termination period of 3 months as of the lease commencement.

The future maturities for lease receivables are below.

	Governmental Activities						
	Pı	rincipal	In	terest		Total	
Fiscal Year	Pa	Payments		Payments		ayme nts	
2025	\$	5,485	\$	2,940	\$	8,425	
2026		5,585		2,840		8,425	
2027		5,687		2,738		8,425	
2028		5,792		2,633		8,425	
2029		5,339		2,526		7,865	
2030 - 2034		22,568		11,157		33,725	
2035 - 2039		23,519		8,806		32,325	
2040 - 2044		24,506		6,181		30,687	
2045 - 2049		24,965		3,265		28,230	
2050 - 2052		16,363		410		16,773	
Total	\$	139,809	\$	43,496	\$	183,305	

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

H. Capital Assets

Capital asset activity for the year ended June 30, 2024 was as follows:

	Beginning Balances	Increases	Decreases	Transfers	Ending Balances
Governmental Activities:			200100303		
Non-Depreciable Capital Assets:					
Land	\$ 3,577,178	\$ 1,860,060	\$ -	\$ -	\$ 5,437,238
Construction in progress	36,494,531	6,266,402	-	(26,286,484)	16,474,449
Total non-depreciable capital assets	40,071,709	8,126,462		(26,286,484)	21,911,687
Depreciable Capital Assets:					
Buildings	90,688,418	_	(75,434)	26,286,484	116,899,468
Land improvements	18,944,353	_	-		18,944,353
Equipment	14,027,897	287,981	_	_	14,315,878
Vehicles	14,460,376	2,437,730	(429,110)	-	16,468,996
Total depreciable capital assets	138,121,044	2,725,711	(504,544)	26,286,484	166,628,695
Right-to-Use Capital Assets:					
Leased buildings	161,641	_	(60,000)	_	101,641
Leased infrastructure	344,037	-	-	-	344,037
Leased land	152,718	-	-	-	152,718
Leased equipment	573,103	-	_	-	573,103
Subscriptions	3,127,346	-	(1,218,415)	-	1,908,931
Total depreciable right -to-use					
capital assets	4,358,845	<u>-</u> _	(1,278,415)		3,080,430
Less Accumulated Depreciation:					
Buildings	28,845,454	1,792,287	(75,434)	-	30,562,307
Land improvements	17,937,058	117,959	-	-	18,055,017
Equipment	12,552,881	915,641	_	-	13,468,522
Vehicles	11,492,841	1,160,211	(429,110)	-	12,223,942
Total accumulated depreciation	70,828,234	3,986,098	(504,544)		74,309,788
Less Accumulated Amortization:					
Leased buildings	103,431	55,900	(60,000)	-	99,331
Leased infrastructure	113,852	41,183	-	-	155,035
Leased land	33,544	30,544	-	-	64,088
Leased equipment	246,485	127,953	-	-	374,438
Subscriptions	1,136,322	1,097,039	(1,218,415)		1,014,946
Total accumulated amortization	1,633,634	1,352,619	(1,278,415)		1,707,838
Total depreciable capital assets, net	67,292,810				92,318,907
Total depreciable right-to-use					
capital assets, net	2,725,211				1,372,592
Governmental activities					
capital assets, net	\$ 110,089,730				\$ 115,603,186

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Depreciation/Amortization expense was charged to functions/programs of the primary government as follows:

Depreciation/Amortization Expen	se by	y Function
General government	\$	3,405,437
Public safety		1,671,799
Transportation		38,044
Economic and physical development		26,883
Human services		86,519
Cultural and recreational		110,035
Total	\$	5,338,717

Business-Type Capital Assets:

	Beginning Balances	Increases	Decreases	Ending Balances	
Business-Type Activities:					
Public Utilities:					
Non-Depreciable Capital Assets:					
Land	\$ 1,206,943	\$ -	\$ -	\$ 1,206,943	
Construction in progress	40,145,034	7,496,805		47,641,839	
Total non-depreciable capital assets	41,351,977	7,496,805		48,848,782	
Depreciable Capital Assets:					
Plant, distribution, and collection systems	424,683,953	14,020,086	-	438,704,039	
Buildings and building improvements	16,118,978	100,000	-	16,218,978	
Furniture, fixtures, and equipment	4,351,529	445,407	-	4,796,936	
Vehicles	3,128,145	1,230,303	(351,456)	4,006,992	
Total depreciable capital assets	448,282,605	15,795,796	(351,456)	463,726,945	
Less Accumulated Depreciation:					
Plant, distribution, and collection systems	148,353,472	12,921,566	-	161,275,038	
Buildings and building improvements	7,976,157	711,033	-	8,687,190	
Furniture, fixtures, and equipment	4,351,529	381,704	-	4,733,233	
Vehicles	2,712,554	404,333	(351,456)	2,765,431	
Total accumulated depreciation	163,393,712	14,418,636	(351,456)	177,460,892	
Total depreciable capital assets, net	284,888,893			286,266,053	
Public utilities capital assets, net	326,240,870			335,114,835	

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

	Beginning Balances	Increases	Decreases	Ending Balances
Solid Waste Management:				
Non-Depreciable Capital Assets:				
Land	1,553,589			1,553,589
Depreciable Capital Assets:				
Buildings and building improvements	4,972,065	-	-	4,972,065
Furniture, fixtures, and equipment	3,796,318	2,318,768	-	6,115,086
Vehicles	516,939		(105,041)	411,898
Total depreciable capital assets	9,285,322	2,318,768	(105,041)	11,499,049
Less Accumulated Depreciation:				
Buildings and building improvements	1,266,504	68,021	-	1,334,525
Furniture, fixtures, and equipment	2,916,106	366,453	-	3,282,559
Vehicles	380,702	36,853	(105,041)	312,514
Total accumulated depreciation	4,563,312	471,327	(105,041)	4,929,598
Total depreciable capital assets, net	4,722,010			6,569,451
Solid waste management				
capital assets, net	6,275,599			8,123,040
Business-type activities	Φ 222.51.5.4.52			Ф. 242.227.677
capital assets, net	\$ 332,516,469			\$ 343,237,875

At June 30, 2024, commitments for the governmental and business-type activities consists of the following projects:

	Project Authorization	Expended To Date		
Advanced Meter Infrastructure	\$ 15,799,874	\$ 15,472,043		
West Central Transmission	7,980,499	7,980,499		
Erwin Elementary School	28,449,931	28,449,931		
Northwest Harnett Elementary	45,802,344	42,216,569		
WHIP Transmission Line	1,086,784	1,086,784		
South Central Transmission	764,533	764,533		
Fort Bragg Water & WW	361,460	361,460		
School Wastewater Extensions	3,354,205	2,991,954		
North Harnett WW Upgrade	8,618,000	334,688		
Total	\$ 112,217,630	\$ 99,658,461		

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Net Investment in Capital Assets

The total net investment in capital assets at June 30, 2024 is composed of the following elements:

			Business-Type				Total
	G	overnmental	Water/Sewer	S	olid Waste	B	usiness-Type
Capital assets	\$	115,603,186	\$ 335,114,835	\$	8,123,040	\$	343,237,875
Total debt		175,797,618	34,630,364		548,484		35,178,848
Capital related deferred charge on refunding		1,983,899	159,551		-		159,551
Debt not related to capital assets		136,327,010					<u>-</u>
Total capital debt		21,886,709	29,470,813		548,484		30,019,297
Net investment in capital assets	<u>\$</u>	93,716,477	\$ 305,644,022	\$	7,574,556	\$	313,218,578

All unspent debt proceeds are debt not related to capital assets for the County.

I. Payables

Payables at the government-wide level at June 30, 2024 were as follows:

	Accounts Payable Note Disclosure									
	Gove	rnmental Acti	ivities	Business-Ty	Business-Type Activities					
	General Fund	Special Districts Fund	Nonmajor	Public Utilities	Solid Waste	Total				
Payables:										
Accounts and vouchers	\$ 3,455,360	\$ 1,193,049	\$ 1,191,934	\$ 3,432,430	\$ 1,338,354	\$10,611,127				
Accrued payroll and										
related liabilities	3,238,949	-	2,067	409,203	51,143	3,701,362				
Accrued interest										
payable				155,243		155,243				
Total accounts payable										
and accrued liabilities	\$ 6,694,309	\$ 1,193,049	\$ 1,194,001	\$ 3,996,876	\$ 1,389,497	\$14,467,732				

Adjustments to full accrual include \$1,500,000 related to recording accrued interest on general long-term debt and accounts and vouchers related to the internal service funds of \$1,740,939.

J. Risk Management

The County is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

The County is with a guaranteed cost program with NCACC (Sedgwick Claims Management) Insurance and VFIS. VFIS insures only Emergency Services for general liability and auto lines. NCACC Insurance insures County property under a blanket limit of \$379,762,185. Replacement cost coverage is provided for any property losses. General Liability limits are \$2,000,000 per occurrence. Cyber Liability limits are \$1,000,000. NCACC Insurance covers the County for property, auto (excluding Emergency Services), general liability (excluding Emergency Services), inland marine, crime, employment practices liability, public officials' liability, and law enforcement liability. Auto losses are paid under actual cash value (ACV). Crime coverage limit is \$250,000. VFIS ensures Emergency Services, which includes EMS, Emergency Management and Fire Marshall Divisions. General Liability limits are \$1,000,000 per occurrence and \$10,000,000 general aggregate (the total payable in any policy term). A \$5,000,000 excess liability coverage is in place. Auto losses are paid under an agreed value plain. There have been no significant reductions in insurance coverage from previous years and settled claims have not exceeded coverage in any of the past three fiscal years. The amount of any settlements has not exceeded insurance coverage in any of the past three years.

The County carries flood insurance through NCACC Insurance. The County is in an area of the State that has been mapped and has designated areas with an "A", "B", "X" and "X-500" flood zones. The County has taken additional flood insurance through Assurant (American Bankers Insurance Company of Florida) to cover property located at 840 Shady Grove Road, Spring Lake that was not insurable with NCACC Insurance.

In accordance with G.S. 159-29, the County's employees that have access to \$100 or more at any given time of the County's funds are performance bonded through a commercial surety bond. The Director of Finance is individually bonded for \$1,000,000. The Tax Administrator is individually bonded for \$200,000. The Public Utilities Director is individually bonded for \$200,000. The Register of Deeds is bonded for \$10,000. The Tax Collections Supervisor is bonded under a blanket bond for \$150,000. The remaining employees that have access to funds are bonded under a blanket bond for \$250,000.

The County is self-insured for workers' compensation up to \$1,000,000 per loss. Excess coverage is through Safety National Insurance Company with limits in accordance with current North Carolina workers' compensation statutes. NCACC Insurance also provides employers liability with limits of \$1,000,000.

The County uses a third-party administrator to process workers' compensation. At June 30, 2024, a liability for claims of \$280,908 included on the accompanying Statement of Net Position for governmental activities. An analysis for the County is presented below:

	June 30,					
		2024	2023			
Liability as of beginning of the year	\$	399,154	\$	234,261		
Current year claims and changes						
in estimates		231,997		673,198		
Actual claim payments		(350,243)		(508,305)		
Liability as of end of the year	\$	280,908	\$	399,154		

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

K. Long-Term Obligations

Leases

The County has entered into agreements to lease certain equipment. The lease agreements qualify as other than short-term leases under GASB 87 and, therefore, have been recorded at the present value of the future minimum lease payments as of the date of their inception.

On 07/01/2021, Harnett County entered into a 56-month lease as lessee for the use of Systel Ricoh Copier - ROD. An initial lease liability was recorded in the amount of \$18,772. As of 06/30/2024, the value of the lease liability is \$6,806. Harnett County is required to make monthly fixed payments of \$343. The lease has an interest rate of 1.0590%. The value of the right to use asset as of 06/30/2024 is \$18,772 with accumulated amortization of \$12,068.

On 07/01/2021, Harnett County entered into a 52-month lease as lessee for the use of Systel Copiers-Multi Dept. An initial lease liability was recorded in the amount of \$447,754. As of 06/30/2024, the value of the lease liability is \$139,515. Harnett County is required to make monthly fixed payments of \$8,775. The lease has an interest rate of 0.8930%. The value of the right to use asset as of 06/30/2024 is \$447,754 with accumulated amortization of \$309,984.

On 07/01/2021, Harnett County entered into a 37-month lease as lessee for the use of Lucknow Prob & Parole-Sheriff. An initial lease liability was recorded in the amount of \$147,022. As of 06/30/2024, the value of the lease liability is \$4,199. Harnett County is required to make monthly fixed payments of \$3,900. The lease has an interest rate of 0.3870%. The value of the right to use asset as of 06/30/2024 is \$101,641 with accumulated amortization of \$99,483. Harnett County has 2 extension option(s), each for 12 months.

On 07/01/2021, Harnett County entered into a 115-month lease as lessee for the use of American Tower - Radio System. An initial lease liability was recorded in the amount of \$344,037. As of 06/30/2024, the value of the lease liability is \$244,378. Harnett County is required to make monthly fixed payments of \$2,910. The lease has an interest rate of 1.0590%. The value of the right to use asset as of 06/30/2024 is \$344,037 with accumulated amortization of \$159,449. Harnett County has 1 extension option(s), each for 60 months.

On 10/01/2021, Harnett County entered into a 60-month lease as lessee for the use of Anza Mailing System-Health. An initial lease liability was recorded in the amount of \$12,846. As of 06/30/2024, the value of the lease liability is \$5,851. Harnett County is required to make quarterly fixed payments of \$659. The lease has an interest rate of 1.0900%. The value of the right to use asset as of 06/30/2024 is \$12,845 with accumulated amortization of \$7,065.

On 01/04/2022, Harnett County entered into a 60-month lease as lessee for the use of Quadient Mailing System. An initial lease liability was recorded in the amount of \$7,796. As of 06/30/2024, the value of the lease liability is \$3,954. Harnett County is required to make quarterly fixed payments of \$403. The lease has an interest rate of 1.4380%. The value of the right to use asset as of 06/30/2024 is \$7,796 with accumulated amortization of \$3,101.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

On 01/04/2022, Harnett County entered into a 60-month lease as lessee for the use of Quadient Mailing System-Tax. An initial lease liability was recorded in the amount of \$11,871. As of 06/30/2024, the value of the lease liability is \$6,021. Harnett County is required to make quarterly fixed payments of \$614. The lease has an interest rate of 1.4380%. The value of the right to use asset as of 06/30/2024 is \$11,872 with accumulated amortization of \$5,916.

On 07/01/2022, Harnett County entered into a 60-month lease as Lessee for the use of Spectrum Southeast LLC Tower Angier. An initial lease liability was recorded in the amount of \$138,029. As of 06/30/2024, the value of the lease liability is \$88,826. Harnett County is required to make monthly fixed payments of \$2,210. The lease has an interest rate of 2.3660%. The Land estimated useful life was 0 months as of the contract commencement. The value of the right to use asset as of 06/30/2023 is \$138,029 with accumulated amortization of \$55,212.

On 07/01/2022, Harnett County entered into a 60-month lease as Lessee for the use of Quadient Mail System-Social Services. An initial lease liability was recorded in the amount of \$24,035. As of 06/30/2024, the value of the lease liability is \$14,597. Harnett County is required to make quarterly fixed payments of \$1,249. The lease has an interest rate of 1.6430%. The Equipment estimated useful life was 0 months as of the contract commencement. The value of the right to use asset as of 06/30/2023 is \$24,035 with accumulated amortization of \$9,614.

On 07/01/2021, Harnett County entered into a 60-month lease as lessee for the use of Raul Aguirre Berdusco. An initial lease liability was recorded in the amount of \$14,689. As of 06/30/2024, the value of the lease liability is \$5,905. Harnett County is required to make annual fixed payments of \$3,000. The lease has an interest rate of 1.0590%. The value of the right to use asset as of 06/30/2024 is \$14,689 with accumulated amortization of \$8,813.

On 07/01/2022, Harnett County entered into a 60-month lease as Lessee for the use of Quadient Mailing System - BD of Elections. An initial lease liability was recorded in the amount of \$14,474. As of 06/30/2024, the value of the lease liability is \$8,831. Harnett County is required to make monthly fixed payments of \$245. The lease has an interest rate of 0.0000%. The Equipment estimated useful life was 0 months as of the contract commencement. The value of the right to use asset as of 06/30/2023 is \$14,474 with accumulated amortization of \$5,888.

On 07/01/2021, Harnett County entered into a 60-month lease as lessee for the use of Pitney Bowes Mail Machine-Finance. An initial lease liability was recorded in the amount of \$29,708. As of 06/30/2024, the value of the lease liability is \$13,644. Harnett County is required to make quarterly fixed payments of \$1,627. The lease has an interest rate of 1.0590%. The value of the right to use asset as of 06/30/2024 is \$35,555 with accumulated amortization of \$16,299.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2024 were as follows:

Governmental Activities:

Year Ending	_		_		
June 30	_ <u>P</u>	Principal	lı	iterest	 Total
2025	\$	201,278	\$	6,059	\$ 207,337
2026		126,570		3,974	130,544
2027		84,077		2,562	86,639
2028		45,163		1,641	46,804
2029		48,001		1,143	49,144
2030-2031		37,438		735	38,173
Total	\$	542,527	\$	16,114	\$ 558,641

Subscriptions

The County has entered into subscription-based information technology arrangements (SBITAs). The SBITAs qualify as other than short-term SBITAs under GASB 96 and, therefore, have been recorded at the present value of the future minimum subscription payments as of the date of their inception.

On 07/01/2022, Harnett County entered into a 24-month subscription for the use of RFID Evidence Software. An initial subscription liability was recorded in the amount of \$83,129. As of 06/30/2024, the value of the subscription liability is \$6,500. Harnett County is required to make annual fixed payments of \$38,639. The subscription has an interest rate of 1.7103%. The value of the right to use asset as of 06/30/2024 is \$0 with accumulated amortization of \$0. Harnett County has 1 extension option(s), each for 12 months.

On 04/01/2023, Harnett County entered into a 36-month subscription for the use of CLEAR Proflex - Software. An initial subscription liability was recorded in the amount of \$104,912. As of 06/30/2024, the value of the subscription liability is \$36,712. Harnett County is required to make annual fixed payments of \$34,085. The subscription has an interest rate of 2.3633%. The value of the right to use asset as of 06/30/2024 is \$104,912 with accumulated amortization of \$43,713.

On 08/24/2022, Harnett County entered into a 24-month subscription for the use of MCCI - Laserfiche. An initial subscription liability was recorded in the amount of \$178,574. As of 06/30/2024, the value of the subscription liability is \$0. Harnett County is required to make annual fixed payments of \$89,287. The subscription has an interest rate of 0.0000%. The value of the right to use asset as of 06/30/2024 is \$178,574 with accumulated amortization of \$178,502. Harnett County has 1 extension option(s), each for 12 months.

On 07/01/2022, Harnett County entered into a 34-month subscription for the use of FSI Playback Software. An initial subscription liability was recorded in the amount of \$67,668. As of 06/30/2024, the value of the subscription liability is \$9,620. Harnett County is required to make annual fixed payments of \$29,900. The subscription has an interest rate of 2.1843%. The value of the right to use asset as of 06/30/2024 is \$67,668 with accumulated amortization of \$47,028.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

On 07/01/2022, Harnett County entered into a 48-month subscription for the use of Northwoods - Software as a Services. An initial subscription liability was recorded in the amount of \$633,991. As of 06/30/2024, the value of the subscription liability is \$328,303. Harnett County is required to make annual fixed payments of \$158,000. The subscription has an interest rate of 2.2753%. The value of the right to use asset as of 06/30/2024 is \$633,991 with accumulated amortization of \$316,995.

On 08/24/2022, Harnett County entered into a 24-month subscription for the use of InfusionPoints - Software. An initial subscription liability was recorded in the amount of \$46,882. As of 06/30/2024, the value of the subscription liability is \$0. Harnett County, NC is required to make annual fixed payments of \$23,640. The subscription has an interest rate of 1.7103%. The value of the right to use asset as of 06/30/2024 of \$46,882 with accumulated amortization of \$43,431. Harnett County, NC has 1 extension option(s), each for 12 months.

On 07/01/2022, Harnett County entered into a 60-month subscription for the use of Microsoft - Software. An initial subscription liability was recorded in the amount of \$109,979. As of 06/30/2024, the value of the subscription liability is \$67,407. Harnett County is required to make monthly fixed payments of \$1,942. The subscription has an interest rate of 2.3657%. The value of the right to use asset as of 06/30/2024 is \$109,979 with accumulated amortization of \$43,992.

On 07/01/2022, Harnett County entered into a 41-month subscription for the use of Courthouse -SaaS. An initial subscription liability was recorded in the amount of \$180,410. As of 06/30/2024, the value of the subscription liability is \$60,674. Harnett County is required to make annual fixed payments of \$62,000. The subscription has an interest rate of 2.1843%. The value of the right to use asset as of 06/30/2024 is \$180,410 with accumulated amortization of \$105,606.

On 07/01/2022, Harnett County entered into a 72-month subscription for the use of NCPTS. An initial subscription liability was recorded in the amount of \$333,196. As of 06/30/2024, the value of the subscription liability is \$224,937. Harnett County is required to make quarterly fixed payments of \$14,575. The subscription has an interest rate of 1.7103%. The value of the right to use asset as of 06/30/2024 is \$333,196 with accumulated amortization of \$111,065. Harnett County has 1 extension option(s), each for 60 months.

On 12/30/2022, Harnett County entered into a 24-month subscription for the use of ESP - Software. An initial subscription liability was recorded in the amount of \$92,978. As of 06/30/2024, the value of the subscription liability is \$0. Harnett County is required to make annual fixed payments of \$48,543. The subscription has an interest rate of 3.1440%. The value of the right to use asset as of 06/30/2024 is \$92,978 with accumulated amortization of \$69,863. Harnett County has 1 extension option(s), each for 12 months.

On 05/01/2023, Harnett County entered into a 41-month subscription for the use of eCivis - Software. An initial subscription liability was recorded in the amount of \$160,341. As of 06/30/2024, the value of the subscription liability is \$84,157. Harnett County is required to make annual fixed payments of \$36,900. The subscription has an interest rate of 2.3633%. The value of the right to use asset as of 06/30/2024 is \$160,341 with accumulated amortization of \$54,751.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

The future minimum subscription obligations and the net present value of these minimum subscription payments as of June 30, 2024 were as follows:

Governmental Activities:

Year Ending June 30	Principal		Iı	nterest	Total		
2025	\$	365,713	\$	15,988	\$	381,701	
2026		315,207		7,933		323,140	
2027		79,708		1,890		81,598	
2028		57,682		618		58,300	
Total	\$	818,310	\$	26,429	\$	844,739	

Installment purchases from direct placements financed by the governmental funds are repaid from the resources of the General Fund. The installment purchases from direct placement, general obligation bonds, state bonds from direct borrowing, and revenue bonds issued to finance the construction of facilities utilized in the operations of the water and sewer system and which are being retired by resources from users are reported as long-term debt in the enterprise funds. All bonds are collateralized by the full faith, credit, and taxing power of the district in which the obligations originate. Principal and interest requirements are appropriated when due.

				Amount
Issue	Original	Interest	Final	Outstanding
Date	Issue	Rate	Maturity	Governmental
November 2012	\$ 29,435,000	4.638%	November 2035	\$ 24,159,594
June 2018	21,910,705	6.84%	June 2038	13,426,166
May 2016	2,200,000	0.00%	May 2026	440,000
	\$ 54,335,205			\$ 38,025,760
	November 2012 June 2018	Date Issue November 2012 \$ 29,435,000 June 2018 21,910,705 May 2016 2,200,000	Date Issue Rate November 2012 \$ 29,435,000 4.638% June 2018 21,910,705 6.84% May 2016 2,200,000 0.00%	Date Issue Rate Maturity November 2012 \$ 29,435,000 4.638% November 2035 June 2018 21,910,705 6.84% June 2038 May 2016 2,200,000 0.00% May 2026

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

The County's outstanding installment purchase from direct placement related to the 2012 Qualified School Construction Bonds in the amount of \$24,159,594 is secured by a deed of trust for the benefit of the bank and its successors and assigns, creating a lien in and to the mortgaged property. The loan agreement contains a provision that in an event of default, the bank will exercise or direct the deed of trust trustee to exercise all rights and remedies of a secured party or creditor under the Uniform Commercial Code of the state and the general laws of the state.

The County's outstanding installment purchase from direct placement related to the 2016 Qualified Zone Academy Bonds in the amount of \$440,000 is secured by a deed of trust for the benefit of the bank and its successors and assigns, creating a lien in and to the mortgaged property. The loan agreement contains a provision that in an event of default, the bank will exercise or direct the deed of trust trustee to exercise all rights and remedies of a secured party or creditor under the Uniform Commercial Code of the state and the general laws of the state.

The County's outstanding installment purchase from direct placement related to the 2018 installment purchase issue in the amount of \$13,426,166 is secured by a deed of trust for the benefit of the bank and its successors and assigns, creating a lien in and to the mortgaged property. The loan agreement contains a provision that in an event of default, the bank will exercise or direct the deed of trust trustee to exercise all rights and remedies of a secured party or creditor under the Uniform Commercial Code of the state and the general laws of the state.

General obligation bonds for the governmental activities are as follows:

Govern	Governmental - General Obligation Bonds					
Issue	Original	Interest	Final	0	utstanding	
Date	Issue	Rate	Maturity	Go	overnmental	
May 2017	\$ 29,500,000	3.000%	May 2037	\$	19,175,000	
August 2021	43,000,000	3.000%	August 2041		38,700,000	
July 2020	27,500,000	3.000%	Oct 2040		23,375,000	
	\$ 100,000,000			\$	81,250,000	
	Issue Date May 2017 August 2021	Issue Original Date Issue May 2017 \$ 29,500,000 August 2021 43,000,000 July 2020 27,500,000	Issue Original Interest Date Issue Rate May 2017 \$ 29,500,000 3.000% August 2021 43,000,000 3.000% July 2020 27,500,000 3.000%	Issue Original Issue Interest Rate Final Maturity May 2017 \$ 29,500,000 3.000% May 2037 August 2021 43,000,000 3.000% August 2041 July 2020 27,500,000 3.000% Oct 2040	Issue Original Issue Interest Rate Final Maturity Octaon May 2017 \$ 29,500,000 3.000% May 2037 \$ August 2021 43,000,000 3.000% August 2041 July 2020 27,500,000 3.000% Oct 2040	

Limited obligation bonds for the governmental activities are as follows:

	Govern	Amount				
	Issue Date	Original Issue	Interest Rate	Final Maturity	Outstanding Governmental	
Limited Obligation Bonds:						
Government Services Complex	Oct 2019	\$ 21,145,000	2.600%	Oct 2039	\$	16,905,000
Governmental Activities - 2020 LOBS	Sept 2020	51,410,000	2.520%	Dec 2028		22,735,000
Total governmental activities		\$ 72,555,000			\$	39,640,000

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Limited obligation bonds for the business-type activities are as follows:

	Busin	Business-Type - Limited Obligation Bonds						
	Issue Date	Original Issue		Interest Rate	Final Maturity	Outstanding Business-Type		
Limited Obligation Bonds:								
Water and Sewer Fund	Sept 2020	\$	165,000	2.520%	Dec 2028	\$	-	
Solid Waste Fund	Sept 2020		1,500,000	2.520%	Dec 2028		465,000	
Total business-type		\$	1,665,000			\$	465,000	

General Obligation Bonds

All general obligation bonds issued by the County's water and sewer districts are to fund the acquisition and construction of major capital facilities. The County entered into an agreement during the fiscal year 1998, with each existing District, that transferred all assets, liabilities (excluding bond indebtedness, loans, and installment notes) operational rights, and responsibilities to the County. As such, general obligation bonds are direct obligations and pledge full faith and credit of the District, which the County has entered into a contractual agreement to pay.

	Enter	Amount			
	Issue	Original	Interest	Final	Outstanding
	Date	Issue	Rate	Maturity	Business-Type
General Obligation Bonds:					
South Central Water & Sewer 2013 Series A	January 2013	\$ 3,449,000	3.125%	June 2052	\$ 2,881,000
South Central Water & Sewer 2013 Series B	January 2013	3,937,000	3.125%	June 2052	3,296,000
South Central Water & Sewer 2013 Series C	January 2013	3,239,000	2.50%	June 2052	2,654,000
South Central Water & Sewer 2013 Series D	January 2013	2,586,000	2.50%	June 2052	2,117,000
South Central Refunding Series 2013	April 2013	10,395,000	2.5%-5.00%	June 2043	7,475,000
Bunnlevel Riverside Refunding Series 2004	May 2004	-	2.5%-5.25%	June 2028	-
West Central Refunding Series 2013	April 2013	1,485,000	3.00%-5.00%	June 2028	455,000
Northwest Refunding Series 2013	April 2013	1,085,000	2.00%-5.00%	June 2028	225,000
Southwest Refunding Series 2013	April 2013	2,315,000	3.00%-5.00%	June 2028	675,000
Southeast Refunding Series 2013	April 2013	1,000,000	2.00%-5.00%	June 2033	470,000
East Central Refunding Series 2013	April 2013	2,765,000	2.00%-5.00%	June 2035	1,530,000
Riverside Refunding Series 2013	April 2013	1,020,000	2.00%-5.00%	June 2041	740,000
Total	-	\$ 33,276,000			\$ 22,518,000

The Water Districts (a blended component unit of the County) issue GO debt (30-year), the proceeds of which are used to refund existing USDA District debt. The County then issues limited obligation bonds in an amount sufficient enough to purchase all the District's GO debt. Both the District and the County assign their rights to a third-party trustee that received the debt payments from the District and uses those funds to make the debt service payments on the LOBs.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Revenue Bond Loans:

	Issue Date	Original Issue	Interest Rate	Final Maturity	Amount Outstanding Business-Type
Enterprise System Revenue Bond Loans: Series 2020 (Tax Exempt)	Oct 2020	\$ 17,575,000	2.20%	June 2033	\$ 9,710,000
Total business-type activities revenue bond loans		\$ 17,575,000			\$ 9,710,000
Limited Obligation Bonds Enterprise Fund Limited Public Utilities Fund Series 2013	April 2013	\$ 20,065,000	2.00%-5.00%	June 2043	\$ 11,570,000
Total business-type activities special obligation bond loans		\$ 20,065,000			\$ 11,570,000

The following is a summary of changes in long-term obligations for the year ended June 30, 2024:

	July 1, 2023	Additions	Decreases	June 30, 2024	Due in Less Than One Year
Governmental Activities:					
Leases	\$ 809,936	\$ -	\$ 267,409	\$ 542,527	\$ 201,278
Subscriptions	1,966,572	_	1,148,262	818,310	365,713
Installment purchases -					
Direct placement	39,753,538	-	1,727,778	38,025,760	2,258,758
Limited obligation bonds	48,060,000	-	8,420,000	39,640,000	6,615,000
General obligations	86,250,000	-	5,000,000	81,250,000	5,000,000
Premium	17,738,311		2,217,290	15,521,021	1,552,102
Total debt	194,578,357		18,780,739	175,797,618	15,992,851
Other long-term liabilities:					
Compensated absences	3,134,287	823,808	468,638	3,489,457	2,617,093
Net Law Enforcement Officers'					
Special Separation Allowance	4,076,595	67,565	-	4,144,160	-
Net pension (LGERS)	26,849,362	6,591,956	_	33,441,318	-
Net other post-employment					
benefits	40,668,687	1,043,935		41,712,622	
Total	\$ 269,307,288	\$ 8,527,264	\$ 19,249,377	\$ 258,585,175	\$ 18,609,944

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

	Jı	ıly 1, 2023	A	dditions	D	ecreases	Ju	ne 30, 2024	L	Due in ess Than one Year
Water and Sewer Fund:										
Limited obligation bonds	\$	12,520,000	\$	_	\$	950,000	\$	11,570,000	\$	925,000
Premium		2,677,776		-		275,412		2,402,364		275,000
General obligations		11,203,000		_		255,000		10,948,000		263,000
Revenue bonds		11,640,000		-		1,930,000		9,710,000		1,970,000
Total debt		38,040,776		_		3,410,412		34,630,364		3,433,000
Other long-term liabilities:										
Compensated absences		696,278		394,458		355,493		735,243		551,432
Net pension (LGERS)		4,106,373		1,008,181		-		5,114,554		-
Net other post-employment										
benefits		6,219,916		159,661		-		6,379,577		-
Total	\$	49,063,343	\$	1,562,300	\$	3,765,905	\$	46,859,738	\$	3,984,432
	Jı	ıly 1, 2023	A	dditions	D	ecreases	Ju	ne 30, 2024	L	Due in ess Than one Year
Solid Waste Fund:										
Limited obligation bonds	\$	585,000	\$	-	\$	120,000	\$	465,000	\$	120,000
Premium		111,312		-		27,828		83,484		28,000
Special obligation bonds		-						-		-
Total debt		696,312		-		147,828		548,484		148,000
Other long-term liabilities: Accrued landfill closure										
and post-closure care costs		1,300,089		-		-		1,300,089		-
Compensated absences		62,217		40,945		28,715		74,447		55,835
Net pension (LGERS)		631,751		155,105		-		786,856		-
Net other post-employment		056 010		24.562				001 472		
benefits	<u></u>	956,910	_	24,563	_	- 156.543	_	981,473	Φ.	
Total	\$	3,647,279	\$	220,613	\$	176,543	\$	3,691,349	\$	203,835

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

The following is a summary of the future maturities for the long-term obligations as of June 30, 2024:

	Installment Purchases		General Obligation Bonds				Revenue Bonds			ds
	Principal	Interest	_]	Principal		Interest	Principal		Interest	
Governmental Activities:										
2025	\$ 2,258,758	\$ 1,427,945	\$	5,000,000	\$	1,896,458	\$	-	\$	-
2026	1,882,255	1,429,043		5,000,000		1,652,400		-		-
2027	1,919,454	1,430,161		5,000,000		1,511,656		-		-
2028	2,304,417	1,431,298		5,000,000		1,369,156		-		-
2029	2,339,694	1,432,454		5,000,000		1,226,656		-		-
2030-2034	13,980,908	7,180,347		25,000,000		3,599,031		-		-
2035-2039	13,340,274	4,449,859		25,000,000		1,896,044		-		-
2040-2042	-	-		6,250,000		199,422		-		-
Total governmental activities	38,025,760	18,781,107		81,250,000		13,350,823				-

	Installment Purchases		General Obli	gation Bonds	Revenue Bonds			
	Principal	Interest	Principal	Interest	Principal	Interest		
Business-Type Activities:								
2025	-	-	263,000	-	1,970,000	444,200		
2026	-	-	270,000	-	2,020,000	365,400		
2027	-	-	277,000	-	2,100,000	264,400		
2028	-	-	286,000	-	1,460,000	159,400		
2029	-	-	294,000	-	460,000	86,400		
2030-2034	-	-	1,601,000	-	1,700,000	159,000		
2035-2039	-	-	1,841,000	-	-	-		
2040-2044	-	-	2,118,000	-	-	-		
2045-2049	-	-	2,440,000	-	-	-		
2050-2052			1,558,000					
Total business-type activities			10,948,000		9,710,000	1,478,800		
Total government	\$ 38,025,760	\$ 18,781,107	\$ 92,198,000	\$13,350,823	\$ 9,710,000	\$ 1,478,800		

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

	Limited Obli	gation Bonds	Total Debt Due			
	Principal	Interest	Principal	Interest		
Governmental Activities:						
2025	\$ 6,615,000	\$ 1,705,950	\$ 13,873,758	\$ 5,030,353		
2026	6,140,000	1,414,850	13,022,255	4,496,293		
2027	6,135,000	1,107,975	13,054,454	4,049,792		
2028	6,125,000	801,475	13,429,417	3,601,929		
2029	3,020,000	582,650	10,359,694	3,241,760		
2030-2034	5,275,000	1,925,375	44,255,908	12,704,753		
2035-2039	5,275,000	1,418,975	43,615,274	7,764,878		
2040-2042	1,055,000	337,600	7,305,000	537,022		
Total governmental activities	39,640,000	9,294,850	158,915,760	41,426,780		
	Limited Obli	gation Bonds	Total Do	ebt Due		
	Principal	Interest	Principal	Interest		
Business-Type Activities:						
2025	1,045,000	438,950	3,278,000	883,150		
2026	1,040,000	394,025	3,330,000	759,425		
2027	1,065,000	351,275	3,442,000	615,675		
2028	1,060,000	307,525	2,806,000	466,925		
2029	560,000	273,938	1,314,000	360,338		
2030-2034	2,815,000	1,089,500	6,116,000	1,248,500		
2035-2039	2,425,000	625,319	4,266,000	625,319		
2040-2044	2,025,000	182,881	4,143,000	182,881		
2045-2049	-	-	2,440,000	-		
2050-2052			1,558,000			
Total business-type activities	12,035,000	3,663,413	32,693,000	5,142,213		
Total government	\$ 51,675,000	\$ 12,958,263	\$191,608,760	\$ 46,568,993		

The County is subject to the Local Government Bond Act of North Carolina, which limits the amount of net bonded debt the County may have outstanding to eight% of the appraised value of property subject to taxation. At June 30, 2024, such statutory limit for the County was \$1,137,558,265 providing a legal debt margin of approximately \$978,177,505.

As of June 30, 2024, the County was in compliance with covenants associated with its debt.

Compensated absences, net pension obligation, and OPEB liability typically have been liquidated in the General Fund. Compensated absences are accounted for on a last in, first out basis, assuming that employees are taking leave time as it is earned.

In prior years, the County has defeased various bonds issues by creating separate irrevocable trust funds. New debt has been issued and the proceeds have been used to purchase U.S. government securities that were placed in the trust funds. The investments and related fixed earnings are sufficient to fully service the defeased debt until the debt is called or matures. For financial reporting purposes, the debt has been considered defeased and, therefore, removed from the County's liabilities.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

On September 17, 2020, the County issued \$53,075,000 of limited obligation advance refunding bonds to provide resources to purchase U.S. Government securities that were placed in an irrevocable trust for to be used for all future debt service payments of \$60,776,000 of various obligation bonds. As a result, the refunded bonds are considered to be defeased and the liability has been removed from the governmental activities column of the statement of net position. The reacquisition price exceeded the net carrying amount of the old debt by \$3,195,542. This amount is being netted against the new debt and amortized over the life of the refunded debt, which is shorter than the life of the new debt issued. This advance refunding was undertaken to reduce total debt service payments over the next 10 years by \$3,001,794 and resulted in an economic gain of \$2,870,212. The amount outstanding of the defeased bonds as of June 30, 2024 is \$1,504.

On October 29, 2020, the County issued \$17,575,000 of revenue advance refunding bonds to provide resources to refund the County's revenue refunding bond, Series 2015 and three state revolving loans of \$21,471,558 of various obligation bonds. As a result, the refunded bonds are considered to be defeased and the liability has been removed from the business-type activities column of the statement of net position. The reacquisition price exceeded the net carrying amount of the old debt by \$390,237. This amount is being netted against the new debt and amortized over the life of the refunded debt, which is shorter than the life of the new debt issued. This advance refunding was undertaken to reduce total debt service payments over the next 8 years by \$330,197 and resulted in an economic gain of \$979,411. The amount outstanding of the defeased bonds as of June 30, 2024 is \$23,574.

The County has pledged future water and sewer customer revenues, net of specified operating expenses, to repay \$17,575,000 in enterprise system revenue bonds issued October 2020. Proceeds from the bonds provided financing for extensions, additions, and capital improvements to, or the renewal and replacement of capital assets of, or purchasing and installing new equipment for, the enterprise systems. The bonds are payable only from water and sewer customer net revenues and are payable through 2033. Annual principal and interest payments on the bonds are expected to require less than 4% of net revenues. The total principal and interest remaining to be paid on the bonds is \$11,188,800. Principal and interest paid for the current year and total customer revenues were \$2,451,400 and \$58,498,680, respectively.

Revenue Bonds

The County issues bonds where it pledges income derived from the acquired or constructed assets to pay debt service. The revenue bonds outstanding are being retired by the resources of the Water and Sewer Fund. Revenue bonds outstanding at year-end are as follows:

\$17,575,000 Public Utilities Revenue Bonds, Series 2020, payments ranging from \$280,000 to \$2,200,000 due May 1 each year, with interest at 3.00% with maturity in May 2033 (refunded 2015 Revenue bonds)

\$\frac{\$9,710,000}{\$}\$

The County has been in compliance with the covenants as to rates, fees, rentals, and charges in Section 6.6 of the Bond Order, authorizing the issuance of the Water and Sewer Revenue Bonds, Series 2020 (Tax Exempt), 2020 (Taxable) since their adoption.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Section 6.6 of the Bond Order requires the rates and charges will produce (a) Revenues, which together with 20% of the balance in the Surplus Account at the end of the preceding fiscal year at least equal in such fiscal year to the total of (I) the Operating Expenses budgeted for such fiscal year, as may be amended from time to time, plus (ii) 120% of the principal and interest requirements on the bonds to become due during that fiscal year plus (iii) 100% of the principal and interest requirements on general obligation indebtedness and subordinate indebtedness to become due in such fiscal year plus (iv) 100% of the principal and interest on other indebtedness to become due in such fiscal year plus (v) 100% of the amount required to reimburse the provider of a Qualified Reserve Fund substitute for any amounts owing hereunder and (b) revenues at least equal in such fiscal year to the total of (i) the operating expenses budgeted for such fiscal year, as may be amended from time to time, plus (ii) 100% of the principal and interest requirements on the bonds to become due during that fiscal year plus (iii) 100% of the principal and interest requirements on general obligation indebtedness and subordinate indebtedness to become due in such fiscal year plus (iv) 100% of the principal and interest requirements on other indebtedness to become due in such a fiscal year plus (v) 100% of the amount required to reimburse the provider of a Qualified Reserve Fund substitute for any amounts owing hereunder. The debt service coverage calculation for the year ended June 30, 2024 is as follows:

Operating revenues	\$ 58,498,680
Operations and maintenance expenses	(33,245,984)
Operating income before depreciation & amortization	25,252,696
Less:	
Depreciation and amortization expense	(14,418,636)
Operating income	 10,834,060
Non-operating revenues	1,297,115
Non-operating expenses	 (1,186,639)
Net income	\$ 10,944,536
Determination of income available for debt service	
Net income	\$ 10,944,536
Adjustments:	
Bond interest expense	1,186,639
Bond service expense	 3,135,000
Income available for debt service	 15,266,175
20% of unrestricted net assets	 19,529,482
Income available for debt service plus	
20% of unrestricted net assets	\$ 34,795,657
Debt service requirements and coverage	
Parity debt service:	
Revenue bonds	\$ 2,451,400
Debt service coverage - parity indebtedness	14.194
Revenue bond covenant requirement	1.200
Other indebtedness:	
GO bonds, LOBS	 1,986,094
Sum of parity and GO debt service	\$ 4,437,494
Debt service coverage - sum of parity and	
system GO indebtedness	7.841
Revenue bond covenant requirement	1.000

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

L. Pension Plan Obligations

a. Multiple-Employer Plans

Plan Description

Local Governmental Employees' Retirement System

Plan Description. The County is a participating employer in the state-wide Local Governmental Employees' Retirement System (LGERS), a cost-sharing, multiple-employer defined benefit pension plan administered by the State of North Carolina. membership is comprised of general employees and local law enforcement officers (LEOs) of participating local governmental entities. Article 3 of G.S. Chapter 128 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested in the LGERS Board of Trustees, which consists of 13 members – nine appointed by the Governor, one appointed by the State Senate, one appointed by the State House of Representatives, and the State Treasurer and State Superintendent, who serve as ex-officio members. The Local Governmental Employees' Retirement System is included in the Annual Comprehensive Financial Report for the State of North Carolina. The state's Annual Comprehensive Financial Report includes financial statements and required supplementary information for LGERS. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, by calling (919) 981-5454, or at www.osc.nc.gov.

Benefits Provided. LGERS provides retirement and survivor benefits. Retirement benefits are determined as 1.85% of the member's average final compensation times the member's years of creditable service. A member's average final compensation is calculated as the average of a member's four highest consecutive years of compensation. Plan members are eligible to retire with full retirement benefits at age 65 with five years of creditable service, at age 60 with 25 years of creditable service, or at any age with 30 years of creditable service. Plan members are eligible to retire with partial retirement benefits at age 50 with 20 years of creditable service or at age 60 with five years of creditable service (age 55 for firefighters). Survivor benefits are available to eligible beneficiaries of members who die while in active service or within 180 days of their last day of service and who have either completed 20 years of creditable service regardless of age (15 years of creditable service for firefighters and rescue squad members who are killed in the line of duty) or have completed five years of service and have reached age 60. Eligible beneficiaries may elect to receive a monthly Survivor's Alternate Benefit for life or a return of the member's contributions. The plan does not provide for automatic post-retirement benefit increases. Increases are contingent upon actuarial gains of the plan.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

LGERS plan members who are LEOs are eligible to retire with full retirement benefits at age 55 with five years of creditable service as an officer, or at any age with 30 years of creditable service. LEO plan members are eligible to retire with partial retirement benefits at age 50 with 15 years of creditable service as an officer. Survivor benefits are available to eligible day of service and who also have either completed 20 years of creditable service regardless of age or have completed 15 years of service as a LEO and have reached age 50, or have completed five years of creditable service as a LEO and have reached age 55, or have completed 15 of creditable service as a LEO if killed in the line of duty. Eligible beneficiaries may elect to a monthly Survivor's Alternate Benefit for life or a return of the member's contributions.

Contributions. Contribution provisions are established by General Statute 128-30 and may be amended only by the North Carolina General Assembly. County employees are required to contribute 6% of their compensation. Employer contributions are actuarially determined and set annually by the LGERS Board of Trustees. The County's contractually required contribution rate for the year ended June 30, 2024 was 14.04% of compensation for law enforcement officers and 12.90% for general employees, actuarially determined as an amount that, when combined with employee contributions, is expected to finance the costs of benefits earned by employees during the year. Contributions to the pension plan from the County were \$7,739,010 for the year ended June 30, 2024.

Refunds of Contributions. County employees who have terminated service as a contributing member of LGERS, may file an application for a refund of their contributions. By state law, refunds to members with at least five years of service include 4% interest. State law requires a 60-day waiting period after service termination before the refund may be paid. The acceptance of a refund payment cancels the individual's right to employer contributions or any other benefit provided by LGERS.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2024, the County reported a liability of \$39,342,728 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2023. The total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of December 31, 2022. The total pension liability was then rolled forward to the measurement date of June 30, 2023 utilizing update procedures incorporating the actuarial assumptions. The County's proportion of the net pension liability was based on a projection of the County's long-term share of future payroll covered by the pension plan, relative to the projected future payroll covered by the pension plan of all participating LGERS employers, actuarially determined. At June 30, 2024, the County's proportion was 0.59402% (measured as of June 30, 2023), which was an increase of 0.034100% from its proportion as of June 30, 2023 (measured as of June 30, 2022).

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

For the year ended June 30, 2024, the County recognized pension expense of \$11,256,560. At June 30, 2024, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred Outflows of		Deferred Inflows of			
	Resources			Resources		
Differences between expected and actual experience	\$	4,383,945	\$	94,379		
Changes of assumptions		1,671,839		-		
Net difference between projected and actual earnings on						
pension plan investments		10,529,836		-		
Changes in proportion and differences between County						
contributions and proportionate share of contributions		974,064		432,890		
County contributions subsequent to the measurement date		7,739,010		_		
Total	\$	25,298,694	\$	527,269		

\$7,739,010 reported as deferred outflows of resources related to pensions resulting from County contributions subsequent to the measurement date will be recognized as a decrease of the net pension liability in the year ending June 30, 2025. Other amounts reported as deferred inflows and outflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending	
June 30	 Amount
2025	\$ 6,064,180
2026	3,224,780
2027	7,298,198
2028	445,257
2029	-
Thereafter	 _
Total	\$ 17,032,415

Actuarial Assumptions. The total pension liability in the December 31, 2022 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.5 percent
Salary increase	3.25 to 8.25 percent, including inflation and
	productivity factor
Investment rate of return	6.50 percent, net of pension plan investment
	expense, including inflation

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

The plan actuary currently uses mortality tables based on the *RP-2014 Total Data Set for Healthy Annuitants Mortality Table* that very by age, gender, employee group (i.e., general, law enforcement officer) and health status (i.e., disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions and methods used in the December 31, 2022 actuarial valuation was based on the results of an actuarial experience study prepared as of December 31, 2019 and adopted by the Board of Trustees on January 28, 2021.

Future ad hoc COLA amounts are not considered to be substantively automatic and are, therefore, not included in the measurement.

The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income returns projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. Global public equity return projections are established through analysis of the equity risk premium and the fixed income return projections. Other asset categories and strategies' return projections reflect the foregoing and historical data analysis. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. The target allocation and best estimates of arithmetic real rates of return for each major asset class as of June 30, 2023 are summarized in the following table:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Fixed income	33.0%	0.9%
Global equity	38.0%	6.5%
Real estate	8.0%	5.9%
Alternatives	8.0%	8.2%
Opportunistic fixed income	7.0%	5.0%
Inflation sensitive	<u>6.0</u> %	2.7%
Total	<u>100.0</u> %	

The information above is based on 30-year expectations developed with an investment consulting firm as part of a study that was completed in early 2022, and is part of the asset, liability and investment policy of the North Carolina Retirement Systems. The long-term nominal rates of return underlying the real rates of return are arithmetic annualized figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 2.25%. Return projections do not include any excess return expectations over benchmark averages. All rates of return and inflation are annualized.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Discount Rate. The discount rate used to measure the total pension liability was 6.50%. The projection of cash flows used to determine the discount rate assumed that contribution from plan members will be made at the current contribution rate and that contributions from employers will be made at statutorily required rates, actuarially determined. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefits payments to determine the total pension liability.

Sensitivity of the County's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate. The following presents the County's proportionate share of the net pension liability calculated using the discount rate of 6.50%, as well as what the County's proportionate share of the net pension asset or net pension liability would be if it were calculated using a discount rate that is one percentage point lower (5.50%) or one percentage point higher (7.50%) than the current rate:

	1%	Discount	1%
	Decrease (5.50%)	Rate (6.50%)	Increase (7.50%)
County's proportionate share of			
the net pension liability (asset)	\$ 68,159,728	\$ 39,342,728	\$ 15,617,871

Pension Plan Fiduciary Net Position. Detailed information about the pension plan's fiduciary net position is available in the separately issued Annual Comprehensive Financial Report for the State of North Carolina.

b. Single-Employer Plan

Law Enforcement Officers' Special Separation Allowance

Plan Description. The County administers a public employee retirement system (the "Separation Allowance"), a single-employer, defined benefit pension plan that provides retirement benefits to the County's qualified sworn law enforcement officers under the age of 62 who have completed at least 30 years of creditable service or have attained 55 years of age and have completed five or more years of creditable service. The Separation Allowance is equal to 0.85% of the annual equivalent of the base rate of compensation most recently applicable to the officer for each year of creditable service. The retirement benefits are not subject to any increases in salary or retirement allowances that may be authorized by the General Assembly. Article 12D of G.S. Chapter 143 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. A separate report was not issued for the plan.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

All full-time County law enforcement officers are covered by the Separation Allowance. At June 30, 2022, the Separation Allowance's membership consisted of:

Retirees receiving benefits	18
Active plan members	129
Total	147

Summary of Significant Accounting Policies

Basis of Accounting. The County has chosen to fund the Separation Allowance through contributions to the County's Law Enforcement Officers' Special Separation Allowance (LEOSSA) Trust Fund. Contributions to the LEOSSA trust fund are made from the General Fund, which is maintained on the modified accrual basis of accounting. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Actuarial Assumptions

The entry age normal actuarial cost method was used in the June 30, 2022 valuation. The total pension liability was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation	2.5 percent			
Salary increase	3.25 percent			
Discount rate	3.77 percent			

The discount rate used to measure the total pension liability as of December 31, 2023 (measurement date) was 3.77%. The discount rate used is equal to the index rate for 20-year tax-exempt general obligation municipal bonds with an average rating AA/Aa or higher. The index used for this purpose is the Fidelity GO AA Bond 20-Year High Grade Rate Index as of December 31, 2023.

The projection of cash flows used to determine the discount rate assumed that the employer would contribute the actuarially determined contribution in the future.

The actuarial assumptions used in the June 30, 2022 valuation were based on the results of an experience study completed by the Actuary for the Local Governmental Employees' Retirement System for the five-year period ended December 31, 2019.

Deaths After Retirement (Healthy): Pub-2010 Safety Retirees Mortality Table projected generationally using MP-2019. The male and female rates are set forward 1 year and adjusted by 97% for all ages.

Deaths Before Retirement: Pub-2010 Safety Employees Male and Female Mortality tables are projected generationally with MP-2019.

Deaths After Retirement (Disabled): Pub-2010 General Disabled Retirees Mortality Table projected generationally using MP-2019. The male and female rates are set back 3 years.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Contributions. The County is required by Article 12D of G.S. Chapter 143 to provide these retirement benefits and has chosen to fund the amounts necessary to cover the benefits earned through contributions to the LEOSSA trust through appropriations made in the General Fund operating budget. There were no contributions made by employees. The County's obligation to contribute to this Plan is established and may be amended by the North Carolina General Assembly. Administration costs of the Separation Allowance are financed through investment earnings. The County paid \$190,427 as benefits came due for the reporting period.

Investments

Investment Policy. The LEO Plan's policy in regard to the allocation of invested assets is established and may be amended by the Board of Commissioners by a majority vote of its members. It is the policy of the Board to pursue an investment strategy that reduces risk through the prudent diversification of the portfolio across a broad selection of distinct asset classes. The LEO Plan discourages the use of cash equivalents, except for liquidity purposes, and aims to refrain from dramatically shifting asset class allocations over short time spans. Investments are valued at fair value. The following was the Board's adopted asset allocation policy and best estimates of arithmetic real rates of return for each major asset class as of June 30, 2024:

			Long-Term	Long-Term
	Anticipated	Anticipated	Expected	Expected
	Target	Target	Real Rate	Real Rate
	Allocation	Allocation	of Return	of Return
Asset Class	2024	2023	2024	2023
Fixed income	45.00%	45.00%	1.60%	1.60%
Global equity	55.00%	55.00%	3.90%	3.90%
	100.00%	100.00%		

Rate of Return. For the year ended June 30, 2024, the annual money weighted rate of return on investments, net of investment expense, was 15.10 percent. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2024, the County reported a net pension liability of \$4,144,160. The total pension liability was measured as of December 31, 2023 based on June 30, 2022 actuarial valuation. The net pension liability was rolled forward to December 31, 2023 utilizing update procedures incorporating the actuarial assumptions. For the year ended June 30, 2024, the County recognized pension expense of \$460,915.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

At June 30, 2024, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	O	Deferred utflows of esources	Deferred Inflows of Resources	
Differences between expected and actual experience	\$	426,452	\$	243,269
Changes of assumptions		338,027		243,685
Net difference between projected and actual earnings on				
pension plan investments		10,512		-
County benefit payments and plan administrative expense				
made subsequent to the measurement date		112,474		
Total	\$	887,465	\$	486,954

\$112,474 reported as deferred outflows of resources related to pensions resulting from County benefit payments made and administrative expenses incurred subsequent to the measurement date will be recognized as a decrease of the net pension liability in the year ending June 30, 2025. Other amounts reported as deferred inflows or outflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending	
June 30	 Total
2025	\$ 117,460
2026	65,426
2027	68,984
2028	52,956
2029	(7,545)
Thereafter	 (9,244)
Total	\$ 288,037

Sensitivity of the County's Total Pension Liability to Changes in the Discount Rate. The following presents the County's net pension liability calculated using the discount rate of 3.77%, as well as what the County's net pension liability would be if it were calculated using a discount rate that is one percentage point lower (2.77%) or one percentage point higher (4.77%) than the current rate:

		1%]	Discount	1%
	J	Decrease		Rate	Increase
		(2.77%)		(3.77%)	 (4.77%)
Net pension liability	\$	4,536,259	\$	4,144,160	\$ 3,786,020

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Schedule of Changes in Net Pension Liability Law Enforcement Officers' Special Separation Allowance

	Total Pension]	Plan Net	Net Pension
		Liability]	Position	Liability
Balance as of December 31, 2022	\$	4,394,896	\$	318,301	\$ 4,076,595
Service cost		199,437		-	199,437
Interest on the total pension liability		172,907		-	172,907
Differences between expected and actual experience in the measurement					
of the total pension liability		(60,746)		-	(60,746)
Changes of assumptions or other inputs		101,158		-	101,158
Contributions - employer		_		289,628	(289,628)
Net investment income		_		55,563	(55,563)
Benefit payments		(190,427)		(190,427)	
Balance as of December 31, 2023	\$	4,617,225	\$	473,065	\$ 4,144,160

Changes of Assumptions. Changes of assumption and other inputs reflect a change in the Municipal Bond Index Rate from 4.05% at December 31, 2022 to 3.77% at December 31, 2023.

The plan currently uses mortality tables that vary by age, and health status (i.e., disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

Following is information related to the proportionate share and pension expense for all pension plans:

	LGERS	LEOSSA	ROD	Total
Proportionate share of net pension liability (asset)	\$ 39,342,728	\$ -	\$ (190,155)	\$ 39,152,573
Proportion of the net pension				
liability (asset)	0.59402%	NA	1.58238%	-
Net pension liability	-	4,144,160	-	4,144,160
Pension expense	11,256,560	460,915	16,190	11,733,665

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

		LGERS	Ι	EOSSA		ROD		Total
Deferred Outflows of Resources:				_				
Differences between expected and								
actual experience	\$	4,383,945	\$	426,452	\$	-	\$	4,810,397
Changes of assumptions		1,671,839		338,027		-		2,009,866
Net difference between projected								
and actual earnings on pension plan								
investments		10,529,836		10,512		96,588		10,636,936
Changes in proportion and differences								
between County contributions and								
proportionate share of contributions		974,064		-		-		974,064
County contributions (LGERS, ROD)								
and benefit payments and administration								
costs (LEOSSA) subsequent to the		7 720 010		110 474		12.050		7 964 526
measurement date	Φ./	7,739,010	Φ.	112,474	Φ.	13,052	Φ.	7,864,536
Total	\$.	25,298,694	\$	887,465	\$	109,640	\$	26,295,799
Deferred Inflows of Resources:								
Differences between expected and								
actual experience	\$	94,379	\$	243,269	\$	8,418	\$	346,066
Changes of assumptions		-		243,685		-		243,685
Changes in proportion and differences								
between County contributions and								
proportionate share of contributions		432,890	_		_	32,049	_	464,939
Total	\$	527,269	\$	486,954	\$	40,467	\$	1,054,690

c. Supplemental Retirement Income Plan for Law Enforcement Officers

Plan Description. The County contributes to the Supplemental Retirement Income Plan (the "Plan"), a defined contribution pension plan administered by the Department of State Treasurer and a Board of Trustees. The Plan provides retirement benefits to law enforcement officers employed by the County. Article 5 of G.S. Chapter 135 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. The Supplemental Retirement Income Plan for Law Enforcement Officers is included in the Annual Comprehensive Financial Report for the State of North Carolina. The state's Annual Comprehensive Financial Report includes pension trust fund financial statements for the Internal Revenue Code Section 401 (k) plan that includes the Supplemental Retirement Income Plan for Law Enforcement Officers. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, or by calling (919) 981-5454.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Funding Policy. Article 12E of G.S. Chapter 143 requires the County to contribute each month, an amount equal to 5% of each officer's salary, and all amounts contributed are vested immediately. Also, the law enforcement officers may make voluntary contributions to the plan. Contributions for the year ended June 30, 2024 were \$765,148, which consisted of \$504,527 from the County and \$260,621 from the law enforcement officers. No amounts were forfeited.

d. Supplemental Retirement Income Plan

Plan Description. The County administers a supplemental retirement benefit plan for all of its full-time employees that are not involved with law enforcement, through a defined contribution plan. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. The County contributes 2% to all full-time general employees. All contributed amounts plus investment earnings allocated to the employee's accounts are fully vested immediately. The County established the plan and may amend it at its discretion. Contributions for the year ended June 30, 2024 were \$2,140,922, which consisted of \$737,531 from the County and \$1,403,391 from employee contributions. No amounts were forfeited.

e. Register of Deeds' Supplemental Pension Fund

Plan Description. The County also contributes to the Registers of Deeds' Supplemental Pension Fund (RODSPF), a non-contributory, defined benefit plan administered by the North Carolina Department of State Treasurer. RODSPF provides supplemental pension benefits to any eligible county register of deeds who is retired under the Local Governmental Employees' Retirement System (LGERS) or an equivalent locally sponsored plan. Article 3 of G.S. Chapter 161 assigns the authority to establish and amend benefit provisions to the North Carolina General Assembly. Management of the plan is vested in the LGERS Board of Trustees, which consists of 13 members – nine appointed by the Governor, one appointed by the State Senate, one appointed by the State House of Representatives, and the State Treasurer and State Superintendent, who serve as ex-officio members. The Registers of Deeds' Supplemental Pension Fund is included in the Annual Comprehensive Financial Report for the State of North Carolina. The state's Annual Comprehensive Financial Report includes financial statements and required supplementary information for the Resisters of Deeds' Supplemental Pension Fund. That report may be obtained by writing to the Office of the State Controller, 1410 Mail Service Center, Raleigh, North Carolina 27699-1410, by calling (919) 981-5454, or at www.osc.nc.gov.

Benefits Provided. An individual's benefits for the year are calculated as a share of accumulated contributions available for benefits for that year, subject to certain statutory limits. An individual's eligibility is based on at least 10 years of service as a register of deeds with the individual's share increasing with years of service. Because of the statutory limits noted above, not all contributions available for benefits are distributed.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Contributions. Benefits and administrative expenses are funded by investment income and 1.5% of the receipts collected by each County Commission under Article 1 of Chapter 161 of the North Carolina General Statutes. The statutory contribution currently has no relationship to the actuary's required contribution. The actuarially determined contribution this year and for the foreseeable future is zero. Registers of Deeds do not contribute. Contribution provisions are established by General Statute 161-50 and may be amended only by the North Carolina General Assembly. Contributions to the pension plan from the County were \$13,052 for the year ended June 30, 2024.

Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions

At June 30, 2024, the County reported an asset of \$190,155 for its proportionate share of the net pension asset. The net pension asset was measured as of June 30, 2023. The total pension liability used to calculate the net pension asset was determined by an actuarial valuation as of December 31, 2022. The total pension liability was then rolled forward to the measurement date of June 30, 2023 utilizing update procedures incorporating the actuarial assumptions. The County's proportion of the net pension asset was based on the County's share of contributions to the pension plan, relative to contributions to the pension plan of all participating RODSPF employers. At June 30, 2023, the County's proportion was 1.58238%, which was an increase of 0.223440% from its proportion measured as of June 30, 2022.

For the year ended June 30, 2024, the County recognized pension expense of \$16,190. At June 30, 2024, the County reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

Dofownod

Dofownod

	Ou	eterred atflows of esources	In	flows of esources
Differences between expected and actual experience	\$	-	\$	8,418
Net difference between projected and actual earnings on				
pension plan investments		96,588		-
Changes in proportion and differences between County				
contributions and proportionate share of contributions		-		32,049
County contributions subsequent to the measurement date		13,052		_
Total	\$	109,640	\$	40,467

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

\$13,052 reported as deferred outflows of resources related to pensions resulting from County contributions subsequent to the measurement date will be recognized as an increase of the net pension asset in the year ending June 30, 2025. Other amounts reported as deferred inflows and outflows of resources related to pensions will be recognized in pension expense as follows:

Year Ending		
June 30	A	mount
2025	\$	4,499
2026		17,490
2027		28,040
2028		6,092
2029		-
Thereafter		
Total	\$	56,121

Actuarial Assumptions. The total pension liability in the December 31, 2022 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Inflation 2.5 percent

Salary increase 3.25 to 8.25 percent, including inflation and

productivity factor

Investment rate of return 3.00 percent, net of pension plan investment

expense, including inflation

The plan currently uses mortality tables that vary by age, gender, employee group (i.e., general, law enforcement officer) and health status (i.e., disabled and healthy). The current mortality rates are based on published tables and based on studies that cover significant portions of the U.S. population. The healthy mortality rates also contain a provision to reflect future mortality improvements.

The actuarial assumptions used in the December 31, 2022 valuation was based on the results of an actuarial experience study as of December 31, 2019.

Future ad hoc COLA amounts are not considered to be substantively automatic and are, therefore, not included in the measurement.

The projected long-term investment returns and inflation assumptions are developed through review of current and historical capital markets data, sell-side investment research, consultant whitepapers, and historical performance of investment strategies. Fixed income returns projections reflect current yields across the U.S. Treasury yield curve and market expectations of forward yields projected and interpolated for multiple tenors and over multiple year horizons. These projections are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

allocation percentage and by adding expected inflation. The adopted asset allocation policy for the RODSPF is 99.8% in the fixed income asset class. The best estimate of arithmetic real rate of return for the fixed income asset class as of June 30, 2023 is 0.9%.

The information above is based on 30-year expectations developed with an investment consulting firm as part of a study that was completed in early 2022, and is part of the asset, liability and investment policy of the North Carolina Retirement Systems. The long-term nominal rates of return underlying the real rates of return are arithmetic annualized figures. The real rates of return are calculated from nominal rates by multiplicatively subtracting a long-term inflation assumption of 2.25%. Return projections do not include any excess return expectations over benchmark averages. All rates of return and inflation are annualized.

Discount Rate. The discount rate used to measure the total pension liability was 3.00%. The projection of cash flows used to determine the discount rate assumed that contributions from employers will be made at statutorily required rates. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of the current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Sensitivity of the County's Proportionate Share of the Net Pension Asset to Changes in the Discount Rate. The following presents the County's proportionate share of the net pension asset calculated using the discount rate of 3.00%, as well as what the County's proportionate share of the net pension asset would be if it were calculated using a discount rate that is 1-percentage-point lower (2.00%) or 1-percentage-point higher (4.00%) than the current rate:

	1%		I	Discount		1%
	Decrease (2.00%)		Rate (3.00%)		Increase (4.00%)	
County's proportionate share						
of the net pension asset	\$	(129,803)	\$	(190,155)	\$	(241,044)

Pension Plan Fiduciary Net Position. Detailed information about the pension plan's fiduciary net position is available in the separately issued Annual Comprehensive Financial Report for the State of North Carolina.

M. Other Post-Employment Benefits

Plan Description

Plan Administration. At retirement, all employees have the option to purchase basic medical insurance at the County's group rate. Under the terms of a County resolution, the County administers a single-employer defined benefit Healthcare Benefits Plan (the "HCB Plan"). This plan provides post-employment healthcare benefits to retirees of the County, provided they participate in the North Carolina Local Governmental Employees' Retirement System, have at least 15 years of creditable service with the County, and are actively employed with the County at

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

the time of retirement. The County is self-insured for health insurance. The entire cost for individual only coverage is paid by the County for those employees, until age 65, who retire with 30 years of service. Those employees who retire with less than 30 years of service with the County receive benefits on a prorated basis. The plan, which has a June 30, 2024 year end, does not issue a stand-alone report. Management of the HCB Plan is vested in the Harnett County Board of Commissioners.

Plan Membership. Membership of the HCB Plan consisted of the following as of June 30, 2022, the date of the latest actuarial valuation:

Inactive employees or beneficiaries	
currently receiving benefits	208
Firefighters	-
Active employees	848
Total	1,056

Benefits Provided. The HCB Plan provides healthcare benefits for retirees. The County's payment for the coverage is based on the number of years of service with the County of the retired employee on a prorated basis. Shown below is the prorated basis:

30	100%
29	96%
28	94%
27	91%
26	88%
25	85%
24	83%
23	81%
22	79%
21	77%
20	75%
19	70%
18	65%
17	60%
16	55%
15	50%

Contributions. The Board of Commissioners established the contribution requirements of plan members which may be amended by the Board. The Board establishes rates based on an actuarially determined rate. Currently, the County pays the individual portion of the Healthcare Benefits Plan on active employees. Retirees not eligible for Medicare are enrolled in the same plan as active County employees. Retirees may be eligible to participate in the County's Group Health Plan until they reach age 65 or become Medicare eligible. At age 65, or Medicare eligible,

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

retirees may then receive reimbursement up to the \$200 monthly maximum for their individual Medicare Supplement. The Board of Commissioners may amend the benefit provisions.

Per a County resolution, the County is required to contribute the projected pay-as-you-go financing requirements, with an additional amount to prefund benefits as determined annually by the Board. For the current year, the County contributed \$1,103,651. The fund is accounted for as a trust fund.

Investments

Investment Policy. The HCB Plan's policy in regard to the allocation of invested assets is established and may be amended by the Board of Commissioners by a majority vote of its members. It is the policy of the Board to pursue an investment strategy that reduces risk through the prudent diversification of the portfolio across a broad selection of distinct asset classes. The HCB Plan discourages the use of cash equivalents, except for liquidity purposes, and aims to refrain from dramatically shifting asset class allocations over short time spans. Investments are valued at fair value. The following was the Board's adopted asset allocation policy and best estimates of arithmetic real rates of return for each major asset class as of June 30, 2024:

	Anticipated	Anticipated	Long-Term	Long-Term
	Target	Target	Expected Real	Expected Real
	Allocation	Allocation	Rate of Return	Rate of Return
Asset Class	2024	2023	2024	2023
Fixed income	45.00%	45.00%	1.60%	1.60%
Global equity	<u>55.00%</u>	55.00%	3.90%	3.90%
	<u>100.00%</u>	100.00%		

Rate of Return. For the year ended June 30, 2024, the annual money weighted rate of return on investments, net of investment expense, was 11.97 percent. The money-weighted rate of return expresses investment performance, net of investment expense, adjusted for the changing amounts actually invested.

Net OPEB Liability

The components of the net OPEB liability of the County at June 30, 2024 were as follows:

Total OPEB liability	\$ 50,443,156
Plan fiduciary net position	 1,369,484
Net OPEB liability	\$ 49,073,672
Plan fiduciary net position as a	
percentage of the total OPEB liability	2.71%

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Actuarial Assumptions. The total OPEB liability was determined by actuarial valuation as of June 30, 2022 using the following actuarial assumptions, applied to all periods included in the measurement, unless otherwise specified:

Inflation 2.50 percent Salary increases 3.25 percent Discount rate 3.97 percent

Healthcare cost trend rates Pre-Medicare - 7.5% for 2022 decreasing to

an ultimate rate of 4.5% by 2030

Total OPEB liability was rolled forward to June 30, 2024, utilizing update procedures incorporating the actuarial assumptions.

Deaths After Retirement (Healthy): Pub-2010 General Retirees Mortality Table projected generationally with MP-2019. The male rates are set forward 2 years and adjusted with the following factors: 80 and younger, 96.0%; age 81, 96.8%; age 82, 97.6%; age 83, 98.4%; age 84, 99.2%; age 85 and older, 100.0%. The female rates are adjusted with the following factors: 91 and younger, 100.0%; age 92, 102.5%; age 93, 105.0%; age 94, 107.5%; age 95 and older, 110.0%.

Deaths Before Retirement: Pub-2010 General Employees Male and Female Mortality tables projected generationally with MP-2019.

Deaths After Retirement (Disabled): Pub-2010 General Disabled Retirees Mortality Table projected generationally with MP-2019. The male rates are set forward 3 years, and female rates are set back 1 year.

The demographic actuarial assumptions for retirement, disability incidence, withdrawal, and salary increases used in the June 30, 2022 valuation were based on those used for the December 31, 2019 Actuarial Valuation of the N.C. Local Governmental Employees' System.

The remaining actuarial assumptions (e.g., initial per capita costs, health care cost trends, rate of plan participation, rates of plan election, etc.) used in the June 30, 2022 valuation were based on a review of recent plan experience done concurrently with the June 30, 2022 valuation.

The long-term expected rate of return on OPEB plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the major target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the target asset allocation as of June 30, 2023 are presented above.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Discount Rate. The discount rate used to measure the total OPEB liability at June 30, 2024 was 3.97 percent, which was a change from the discount rate of 3.86% at June 30, 2023. However, because the OPEB plan's fiduciary net position was not projected to be sufficient to make all future benefit payments, the discount rate incorporates a municipal bond rate which was 3.97 percent at June 30, 2023 per the Fidelity GO AA Bond Rate Index.

Sensitivity of the Net OPEB Liability to Changes in the Discount Rate. At June 30, 2024, the following represents the net OPEB liability of the County as well as what the County's net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (2.97 percent) or 1-percentage-point higher (4.97 percent) than the current discount rate:

	1%	Discount	1%
	Decrease (2.97%)	Rate (3.97%)	Increase (4.97%)
Net OPEB liability	\$ 54,656,821	\$ 49,073,672	\$ 44,203,537

Sensitivity of the Net OPEB Liability to Changes in the Healthcare Cost Trend Rates. The following presents the net OPEB liability of the County at June 30, 2024, as well as what the County's net OPEB liability would be if it were to calculate healthcare cost trend rates that are 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rate:

1%		1%
Decrease	Current	Increase
\$ 44,769,862	\$ 49,073,672	\$ 54,125,907
	Decrease	Decrease Current

Changes in Net OPEB Liability, OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB. At June 30, 2024, the County reported a net OPEB liability of \$49,073,672. The total OPEB liability was determined by an actuarial valuation as of June 30, 2022. The total pension liability was then rolled forward to the measurement date of June 30, 2024 utilizing update procedures incorporating the actuarial assumptions.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

At June 30, 2024, the components of the net OPEB liability of the County, measured as of June 30, 2024, were as follows:

	1	Total OPEB Liability	Plan Fiduciary Net Position			Net OPEB Liability
	_				_	
Balances at June 30, 2023	\$	48,968,599	\$	1,123,085	\$	47,845,514
Changes for the year:						
Service cost		1,914,270		-		1,914,270
Interest		1,857,828		-		1,857,828
Differences between expected						
and actual experience		(678,621)		-		(678,621)
Changes of assumptions		(620,859)		-		(620,859)
Contributions		-		1,103,651		(1,103,651)
Net investment income		-		140,809		(140,809)
Benefit payments		(998,061)		(998,061)		
Net changes		1,474,557		246,399		1,228,158
Balances at June 30, 2024	\$	50,443,156	\$	1,369,484	\$	49,073,672

Changes of Assumptions. Changes of assumptions and other inputs reflect a change in the discount rate from 3.86 percent in 2023 to 3.97 percent in 2024.

For the year ended June 30, 2024, the County recognized OPEB expense of \$2,996,615. At June 30, 2024, the County reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

O	utflows of		Deferred Inflows of Resources
\$	553,267	\$	2,975,267
	4,929,125		7,741,846
			8,430
\$	5,482,392	\$	10,725,543
	O	4,929,125	Outflows of Resources \$ 553,267 \$ 4,929,125

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Amounts reported as deferred outflows and inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ending	
June 30	 Total
2025	\$ (453,851)
2026	(376,175)
2027	(865,978)
2028	(1,671,048)
2029	(1,723,219)
Thereafter	 (152,880)
Total	\$ (5,243,151)

N. Other Employment Benefits

The County has elected to provide death benefits to employees through the Death Benefit Plan for members of the Local Governmental Employees' Retirement System (the "Death Benefit Plan"), a multiple-employer, state-administered, cost-sharing plan funded on a one-year term cost basis. The beneficiaries of those employees who die in active service after one year of contributing membership in the System, or who die within 180 days after retirement or termination of service and have at least one year of contributing membership service in the System at the time of death are eligible for death benefits. The employee's beneficiary will receive a lump-sum payment equal to the employee's highest twelve (12) months' consecutive salary during the preceding twenty-four (24) months, but no less than \$25,000 and not to exceed \$50,000. All death benefit payments are made from the Death Benefit Plan. The County has no liability beyond payment of monthly contributions. Contributions are determined as a percentage of monthly payroll, based upon rates established annually by the state. Separate rates are set for employees not engaged in law enforcement and for law enforcement officers. Because the benefit payments are made by the Death Benefit Plan and not by the County, the County does not determine the number of eligible participants. The County has no liability beyond the payment of monthly contributions. The contributions to the Death Benefit Plan cannot be separated between the post-employment benefit amount and the other benefit amount. Contributions are determined as a percentage of monthly payroll based upon rates established annually by the state. Separate rates are set for employees not engaged in law enforcement and for law enforcement officers. The County considers these contributions to be immaterial.

O. Closure and Post-Closure Care Costs - Dunn-Erwin Solid Waste Landfill

State and federal laws and regulations require the County to close, or in other words, place a final protective containment cover on each phase of the landfill at both the Dunn-Erwin Solid Waste Facility and the Anderson Creek Solid Waste Facility when each phase of the landfills stop accepting waste and to perform certain maintenance and monitoring functions at the site of the 30-years after closure. Although a majority of closure costs will be paid near or after the date that the landfill stops accepting waste, the County reports a portion of these closure and post-closure care costs as an operating expense in each period based on landfill capacity used and phases that have been closed as of each financial statement date. Post-closure care costs begin immediately

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

upon each phase closure and per state and federal regulations; post-closure care must be maintained for a minimum of a 30-year timeframe after closure. No expenditures have been applied to the liability during the current fiscal year. The \$1,300,089 post-closure care liability at June 30, 2024 represents a cumulative amount reported to date based on the use of 100 percent of the total estimated capacity of the landfill. The County closed the Municipal Solid Waste (MSW) cell at Dunn-Erwin Solid Waste Landfill on January 1, 1998, with other phases being closed previous to that date at both Dunn-Erwin and the Anderson Creek Solid Waste facilities. These amounts are based on what it would cost to perform all closure and post-closure care in 2024. Actual costs may be higher due to inflation, changes in technology, changes in regulations, or changes in landfill capacity.

P. Commitment and Contingencies

The County had commitments under uncompleted construction contracts in the governmental and enterprise funds totaling \$12,559,169 at June 30, 2024.

Q. Arbitrage

The arbitrage rebate payments are due on the fifth anniversary of the bond issue date. It is management's belief that the County's future rebate liability, if any, will be immaterial and, therefore, no liability has been recorded. The County reviews its potential liability for the penalty annually. It is management's belief that no additional arbitrage will be payable.

R. Claims and Judgments

At June 30, 2024, the County was a defendant in various lawsuits. In the opinion of the County's management and the County attorney, the ultimate outcome of these legal matters will not have a material adverse effect on the County's financial position.

S. Federal and State-Assisted Programs

The County has received proceeds from several federal and state awards. Periodic audits of these awards are required and certain costs may be questioned as not being appropriate expenditures under the award agreements. Such audits could result in the refund of award monies to the grantor agencies. Management believes that any required refunds will be immaterial. No provision has been made in the accompanying financial statements for the refund of award monies.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

T. Interfund Balances and Activities

Transfers in (out) for the year ended June 30, 2024, are summarized below:

From the General Fund to:

The Neil's Creek Park for its local contribution The Emergency Telephone System Fund for eligible costs The Shawtown Area Community Center for the County's local contribution The Economic Development fund for local contribution	\$ 70,000 18,058 3,500 50,000
Total transfers out from the General Fund	 141,558
From nonmajor governmental funds to:	
The General Fund from the WIA Youth Program Fund for reimbursable expenditures	24,195
The General Fund from the ARPA Fund for eligible expenditures	71,608
The General Fund from the Jetport expansion for land purchase	1,860,060
The General Fund from Jetport Terminal for eligible expenditures	6,000,000
The DSS 2ND Floor Upfit from ARPA fund for eligible costs	1,200,000
Broadband Development from ARPA fund for eligible expenditures	2,005,000
The General Fund from Emergency Watershed Protection to close out fund	12,761
Johnsonville Elementary Renovations to 2023 GO Bonds Series 2017 for eligible costs	1,399,684
The General Fund from Campbell Stadium Sidewalk to close out fund	58,425
Total transfer out from nonmajor governmental funds	15,908,341
From Unemployment Insurance Fund to Risk Management Fund to establish fund	 1,000,000
Total transfers to/from Internal Service Fund	 1,000,000
Total	\$ 17,049,899
Interfund balances at June 30, 2024 consist of the following:	
Due to the General Fund from:	
Nonmajor governmental funds:	
Former Benhaven Elementary	\$ 20,100
Flatwoods Middle School	 1,151,420
Aircraft Apron and Helipad Design	129,861
Park Improvements	4,661
1 ark Improvements	 7,001
Total due to the General Fund	\$ 1,306,042

The balances above are advances from the General Fund. Grant funds and debt proceeds have been requested to repay the General Fund.

The internal balance on Exhibit A is the result of the consolidation of the County's internal services funds.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

The Water Districts (a blended component unit of the County) issue GO debt (30-year), the proceeds of which are used to refund existing USDA District debt. The County then issues limited obligation bonds in an amount sufficient enough to purchase all the District's GO debt. Both the District and the County assign their rights to a third-party trustee that received the debt payments from the District and uses those funds to make the debt service payments on the LOBs.

3. Joint Ventures

The County, in conjunction with seven other counties, participates in the Sandhills Center for Mental Health, Development Disabilities & Substance Abuse Services, an Area Authority/Local Management Entity. Harnett County appoints four members to the 26-member Board. The Authority is a joint venture established to provide the participating counties with legally mandated mental health services. The County has an ongoing financial responsibility for the continued funding. The County contributed \$166,401 to the Authority during the fiscal year ended June 30, 2024. Neither of the participating governments has any equity interest in the Authority, so no equity interest has been reflected in the financial statements at June 30, 2024. Complete financial statements for the Sandhills Center can be obtained from their administrative offices at 1120 Seven Lakes Drive or P.O. Box 9, West End, North Carolina 27376.

The County, in conjunction with the State of North Carolina, Lee County, Chatham County, and the Lee County Board of Education, participates in a joint venture to operate Central Carolina Community College. The County appoints two members of the 17-member Board of Trustees of the community college. The President of the community college's student government association serves as a non-voting, ex-officio member of the Board of Trustees.

The County has the basic responsibility for providing funding for the Harnett County facilities of the community college and also provides some financial support for the community college's operations. The County has an ongoing financial responsibility for the community college because of the statutory responsibilities to provide funding for the community college's Harnett County facilities. The County contributed \$1,573,992 to the community college for operating purposes during the fiscal year ended June 30, 2024. The participating governments do not have any equity interest in the joint venture; therefore, no equity interest has been reflected in the County's financial statements at June 30, 2024. Complete financial statements for the community college may be obtained from the community college's administrative offices at 1105 Kelly Drive, Sanford, North Carolina 27330.

The County, in conjunction with the City of Dunn and the Dunn Area Chamber of Commerce, participates in the Averasboro Township Tourism Development Authority. The Authority if a joint venture established to receive the net proceeds of the room occupancy and tourism development tax levied in Averasboro Township in Harnett County. The Authority may spend these proceeds to develop, promote, and advertise travel and tourism in Averasboro Township, to sponsor tourist-oriented events and activities for Averasboro Township, to operate and maintain museums and historic sites throughout Averasboro Township, and to purchase, operate, and maintain a convention facility for Averasboro Township. The County appoints two members to the seven-member Board.

The County remitted \$626,717 to the Authority during the fiscal year ended June 30, 2024.

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

Neither of the participants has any equity interest in the Authority, so no equity interest has been reflected in the financial statements at June 30, 2024. Complete financial statements for the Authority can be obtained from the Dunn Area Chamber of Commerce at 209 West Divine Street, Post Office Box 548, Dunn, North Carolina 28335.

4. Jointly Governed Organization

The County, in conjunction with two other counties and 20 municipalities, established the Mid-Carolina Council of Governments (Council). The participating governments established the Council to coordinate various funding received from federal and state agencies. Each participating government appoints one member to the Council's governing board. The County paid membership fees of \$36,940 to the Council during fiscal year ended June 30, 2024.

5. Opioid Settlement Funds

In April 2022, drug manufacturer Johnson & Johnson and three drug distributors, McKesson, AmerisouceBergen, and Cardinal Health, finalized a \$26 billion-dollar nationwide settlement related to multiple opioid lawsuits. These funds will be disbursed to each participating state over an 18-year period according to an allocation agreement reached with all participating states. The majority of these funds are intended for opioid abatement and the distribution of the funds will be front loaded.

North Carolina's Memorandum of Agreement (MOA) between the state and local governments for the settlement funds allocate the funds as follows:

- · 15% directly to the state ("State Abatement Fund")
- · 80% to abatement funds established by Local Governments ("Local Abatement Funds")
- · 5% to a County Incentive Fund

As of June 30, 2024 the County has received \$2,574,121. Per the terms of the MOA, the County created a special revenue fund, the Opioid Settlement Fund, to account for these funds. All funds are to be used for opioid abatement and remediation activities. Funds are restricted until expended. \$21,529 of these funds have been expended as of June 30, 2024.

The MOA offered the County two options of expending the funds. The County opted for Option B, which allows a wide array of strategies to address the impact of the opioid epidemic.

6. Reimbursement for Pandemic-Related Expenditures

In fiscal year 2020-2021, the American Rescue Plan Act (ARPA) established the coronavirus state and local fiscal recovery funds to support urgent COVID-19 response efforts and replace lost revenue for eligible state, local, territorial, and tribal governments. The County was allocated \$26,411,744 of fiscal recovery funds to be paid in two equal installments. The first installment of \$13,205,872 was received in August 2021. The second installment of \$13,205,872 was received in August 2022. County staff and the Board of Commissioners have used \$5,752,049 on public safety expenditures in fiscal year 2023 and \$1,249,448 on premium pay that was transferred to the general fund in FY 2023. County staff and the Board of Commissions have obligated and transferred \$3,205,000 to various

NOTES TO THE BASIC FINANCIAL STATEMENTS FOR THE YEAR ENDED JUNE 30, 2024

capital projects for allowable projects and also \$1,571,309 was spent within the fund on eligible costs. The Board also transferred \$71,608 to the general fund in FY 2024 for premium pay. The remaining unspent balance of \$9,077,450 will be spent on future projects in the upcoming year.

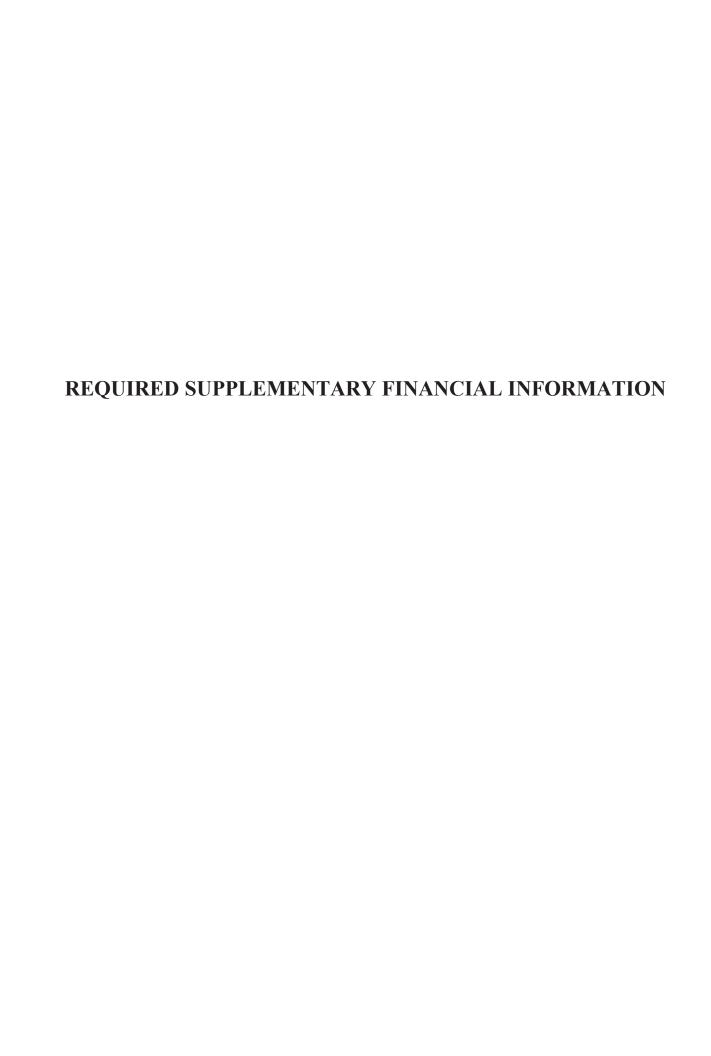
7. Stewardship, Compliance, and Accountability

Deficit Fund Balance of Individual Funds

Capital Project Funds:

Flatwoods Middle School \$ 1,487,345

The County plans to fully fund this project in the subsequent year. This fund will be funded by debt proceeds in the subsequent year.



SCHEDULE OF CHANGES IN NET PENSION LIABILITY LAW ENFORCEMENT OFFICERS' SPECIAL SEPARATION ALLOWANCE LAST EIGHT FISCAL YEARS

Law Enforcement Officers' Special Separation Allowance

		2024		2023	2022		2021
Total Pension Liability:							
Service cost	\$	199,437	\$	286,359	\$ 274,892	\$	167,984
Interest on the total pension liability		172,907		96,284	95,163		105,206
Difference between expected and							
actual experience		(60,746)		(248,057)	(18,248)		732,965
Changes in assumptions or other inputs		101,158		(337,409)	23,213		415,679
Benefit payments		(190,427)		(181,432)	 (169,345)		(151,068)
Net change in total pension liability		222,329		(384,255)	205,675		1,270,766
Total pension liability - beginning	_	4,394,896		4,779,151	4,573,476		3,302,710
Total pension liability - ending	\$	4,617,225	\$	4,394,896	\$ 4,779,151	\$	4,573,476
Plan Net Position:							
Contributions - employer	\$	289,628	\$	188,907	\$ 376,410	\$	151,068
Net investment income		55,563		(59,591)	30,773		14,587
Benefit payments		(190,427)	_	(181,432)	 (169,345)	_	(151,068)
Net change in plan net position		154,764		(52,116)	237,838		14,587
Plan net position - beginning		318,301		370,417	 132,579		117,992
Plan net position - ending	<u>\$</u>	473,065	\$	318,301	\$ 370,417	\$	132,579
Net pension liability - ending	\$	4,144,160	\$	4,076,595	\$ 4,408,734	\$	4,440,897

The amounts presented for each fiscal year were determined as of the prior December 31.

This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available.

SCHEDULE OF CHANGES IN NET PENSION LIABILITY LAW ENFORCEMENT OFFICERS' SPECIAL SEPARATION ALLOWANCE LAST EIGHT FISCAL YEARS

Law Enforcement Officers' Special Separation Allowance

		2020	2019		2018	2017
Total Pension Liability:						
Service cost	\$	162,303	\$ 162,961	\$	142,756	\$ 136,917
Interest on the total pension liability		100,633	86,560		91,776	83,758
Difference between expected and						
actual experience		251,811	37,464		53,115	-
Changes in assumptions or other inputs		103,797	(118,173)		201,437	(61,731)
Benefit payments		(160,938)	 (125,872)		(129,094)	 (125,866)
Net change in total pension liability		457,606	42,940		359,990	33,078
Total pension liability - beginning		2,845,104	 2,802,164		2,442,174	 2,409,096
Total pension liability - ending	\$	3,302,710	\$ 2,845,104	\$	2,802,164	\$ 2,442,174
Plan Net Position:						
Contributions - employer	\$	160,938	\$ 225,872	\$	-	\$ -
Net investment income		17,859	133		-	-
Benefit payments		(160,938)	 (125,872)	_		_
Net change in plan net position		17,859	100,133		-	-
Plan net position - beginning		100,133	 		_	 _
Plan net position - ending	<u>\$</u>	117,992	\$ 100,133	\$		\$
Net pension liability - ending	\$	3,184,718	\$ 2,744,971	\$	2,802,164	\$ 2,442,174

SCHEDULE OF NET PENSION LIABILITY AS A PERCENTAGE OF COVERED PAYROLL LAW ENFORCEMENT OFFICERS' SPECIAL SEPARATION ALLOWANCE LAST EIGHT FISCAL YEARS

Law Enforcement Officers' Special Separation Allowance

		2024		2023		2022		2021
Total pension liability	\$	4,617,225	\$	4,394,896	\$	4,779,151	\$	4,573,476
Plan net position	•	473,065 4,144,160	\$	318,301 4,076,595	•	370,417 4,408,734	Φ	132,579 4,440,897
Net pension liability	<u> </u>	4,144,100	Φ	4,070,393	Φ	4,400,734	Φ	4,440,637
Ratio of plan net position to								
total pension liability		10.25%		7.24%		7.75%		2.90%
Covered payroll	\$	7,606,337	\$	7,606,337	\$	7,369,562	\$	7,369,562
Net pension liability as a								
percentage of covered payroll		54.48%		53.59%		59.82%		60.26%

The amounts presented for each fiscal year were determined as of the prior December 31.

This schedule is intended to show information for ten years. Additional years' information will be displayed as it becomes available.

SCHEDULE OF NET PENSION LIABILITY AS A PERCENTAGE OF COVERED PAYROLL LAW ENFORCEMENT OFFICERS' SPECIAL SEPARATION ALLOWANCE LAST EIGHT FISCAL YEARS

Law Enforcement Officers' Special Separation Allowance

	2020	2019	2018	2017
Total pension liability Plan net position	\$ 3,302,710 117,992	\$ 2,845,104 100,133	\$ 359,990	\$ 33,078
Net pension liability	\$ 3,184,718	\$ 2,744,971	\$ 359,990	\$ 33,078
Ratio of plan net position to total pension liability	3.57%	3.52%	0.00%	0.00%
Covered payroll	\$ 6,861,542	\$ 6,388,148	\$ 6,106,799	\$ 5,599,863
Net pension liability as a percentage of covered payroll	46.41%	42.97%	5.89%	0.59%

SCHEDULE OF EMPLOYER CONTRIBUTIONS LAW ENFORCEMENT OFFICERS' SPECIAL SEPARATION ALLOWANCE LAST SIX FISCAL YEARS

	 2024	2023	2022
Actuarially determined employer contribution	\$ 699,703	\$ 680,520	\$ 707,486
Actual employer contributions	 207,690	 284,408	190,347
Annual contribution deficiency (excess)	\$ 492,013	\$ 396,112	\$ 517,139
Covered payroll Actual contributions as a percentage of	\$ 7,606,337	\$ 7,606,337	\$ 7,369,562
covered payroll	2.73%	3.74%	2.58%

Notes to Schedule:

Valuation date:

Actuarially determined contribution rates are calculated as of June 30, one year prior to the end of the fiscal year in which contributions are reported.

Methods and assumptions used to determine contribution rates:

Actuarial cost method	Entry age normal
Amortization method	Level dollar closed
Amortization period	10 years
Asset valuation method	Market value
Inflation	2.50%
Salary increases	3.25%
Investment rate of return	3.00%

SCHEDULE OF EMPLOYER CONTRIBUTIONS LAW ENFORCEMENT OFFICERS' SPECIAL SEPARATION ALLOWANCE LAST SIX FISCAL YEARS

	2021	2020	2019
Actuarially determined employer contribution	\$ 678,843	\$ 437,750	\$ 382,129
Actual employer contributions	 358,069	 158,954	 228,205
Annual contribution deficiency (excess)	\$ 320,774	\$ 278,796	\$ 153,924
Covered payroll Actual contributions as a percentage of	\$ 7,369,562	\$ 6,861,542	\$ 6,388,148
covered payroll	4.86%	2.32%	3.57%

LAW ENFORCEMENT OFFICERS' SPECIAL SEPARATION ALLOWANCE REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF INVESTMENT RETURNS LAST SIX FISCAL YEARS

	2024	2023	2022
Annual money-weighted rate of			
return, net of investment expense	15.10%	-15.93%	13.03%

LAW ENFORCEMENT OFFICERS' SPECIAL SEPARATION ALLOWANCE REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF INVESTMENT RETURNS LAST SIX FISCAL YEARS

	2021	2020	2019
Annual money-weighted rate of			
return, net of investment expense	12.36%	17.84%	0.27%

of the total OPEB liability

OTHER POST-EMPLOYMENT BENEFITS REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF CHANGES IN THE NET OPEB LIABILITY AND RELATED RATIOS LAST SEVEN FISCAL YEARS

Other	Post	-Employment 2024	t Be	enefits 2023		2022		2021	
Service cost	\$	1,914,270	\$	2,122,719	\$	2,824,702	\$	2,268,814	
Interest	Ψ	1,857,828	Ψ	1,708,004	Ψ	1,188,510	Ψ	1,198,788	
Differences between expected and		,,-		, ,		, ,-		,,	
actual experience		(678,620)		(1,984,757)		(462,810)		(1,163,537)	
Changes of assumptions or other inputs		(620,859)		1,198,998		(11,054,614)		(491,036)	
Benefit payments		(998,061)		(1,148,990)		(893,455)		(1,173,035)	
Net change in total OPEB liability		1,474,558		1,895,974		(8,397,667)		639,994	
Total OPEB liability - beginning		48,968,598		47,072,624		55,470,291		54,830,297	
Total OPEB liability - ending	\$	50,443,156	\$	48,968,598	\$	47,072,624	\$	55,470,291	
Plan Fiduciary Net Position									
Contributions - employer	\$	1,103,651	\$	1,260,675	\$	1,107,150	\$	1,851,427	
Net investment income		140,809		78,156		(137,602)		61,289	
Benefit payments		(998,061)		(1,148,990)		(893,455)		(1,173,036)	
Net change in plan fiduciary net position		246,399		189,841		76,093		739,680	
Plan fiduciary net position - beginning		1,123,085		933,244		857,151		117,471	
Plan fiduciary net position - ending	\$	1,369,484	\$	1,123,085	\$	933,244	\$	857,151	
Net OPEB liability - ending	\$	49,073,672	\$	47,845,513	\$	46,139,380	\$	54,613,140	
Plan fiduciary net position as a percentage									

2.71%

2.29%

1.98%

1.55%

of the total OPEB liability

OTHER POST-EMPLOYMENT BENEFITS REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF CHANGES IN THE NET OPEB LIABILITY AND RELATED RATIOS LAST SEVEN FISCAL YEARS

	_	2020	2019		2018
Service cost	\$	2,219,756	\$ 1,586,770	\$	1,784,904
Interest		1,546,413	1,398,120		1,015,623
Differences between expected and					
actual experience		(284,407)	1,971,907		(411,268)
Changes of assumptions or other inputs		7,577,536	3,735,612		(2,253,489)
Benefit payments	<u> </u>	(817,408)	(89,940)		(387,869)
Net change in total OPEB liability		10,241,890	8,602,469		(252,099)
Total OPEB liability - beginning		44,588,407	 35,985,938		33,934,132
Total OPEB liability - ending	\$	54,830,297	\$ 44,588,407	\$	33,682,033
	<u> </u>		 , ,	<u>·</u>	
	<u> </u>		 , ,	<u>·</u>	
	ary Net Posit		\$ 189,940	\$	-
Plan Fiduci	•	ion		\$	-
Plan Fiduci Contributions - employer	•	ion 817,408	 189,940	\$	- - -
Plan Fiduci Contributions - employer Net investment income	•	817,408 6,035	 189,940 11,436	\$	- - - -
Plan Fiduci Contributions - employer Net investment income Benefit payments	•	817,408 6,035 (817,408)	 189,940 11,436 (89,940)	\$	- - - -
Plan Fiduci Contributions - employer Net investment income Benefit payments Net change in plan fiduciary net position	•	817,408 6,035 (817,408) 6,035	 189,940 11,436 (89,940)	\$	- - - - -

0.21%

0.25%

OTHER POST-EMPLOYMENT BENEFITS REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF COUNTY CONTRIBUTIONS LAST SIX FISCAL YEARS

	2024			2023	2022
Actuarially determined contribution	\$	4,492,162	\$	4,442,007	\$ 5,045,540
Contributions in relation to the					
actuarially determined contribution		1,103,651		1,260,675	 1,107,150
Contribution deficiency (excess)	\$	3,388,511	\$	3,181,332	\$ 3,938,390
Covered payroll	<u>\$</u>	39,647,761	\$	39,647,761	\$ 42,527,502
Actual contributions as a percentage of covered payroll		2.78%		3.18%	2.60%

Notes to Schedule:

Valuation date:

Actuarially determined contribution rates are calculated as of June 30, one year prior to the end of the fiscal year in which contributions are reported.

Methods and assumptions used to determine contribution rates:

Actuarial cost method Entry age normal

Amortization method Level percent of payroll closed

Amortization period 20 years
Asset valuation method Market value

Inflation 2.50%

Healthcare cost trend rates:

Pre-Medicare Medical and Prescription Drug 7.5% for 2022 decreasing to an ultimate

rate of 4.5% by 2026

Dental 3.00% Salary increases 3.25% Investment rate of return 3.97%

Mortality:

Mortality rates were based on the PUB-2010 mortality tables, projected generationally with MP-2019.

OTHER POST-EMPLOYMENT BENEFITS REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF COUNTY CONTRIBUTIONS LAST SIX FISCAL YEARS

	2021			2020	2019
Actuarially determined contribution	\$	4,904,828	\$	4,521,445	\$ 4,521,445
Contributions in relation to the					
actuarially determined contribution		1,851,427		817,408	189,940
Contribution deficiency (excess)	\$	3,053,401	\$	3,704,037	\$ 4,331,505
Covered payroll	\$ 4	42,527,502	\$	39,301,205	\$ 39,301,205
Actual contributions as a percentage of covered payroll		4.35%		2.08%	0.48%

OTHER POST-EMPLOYMENT BENEFITS REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF INVESTMENT RETURNS LAST SIX FISCAL YEARS

	2024	2023	2022
Annual money-weighted rate of return,			
net of investment expense	11.97%	7.90%	-14.27%

OTHER POST-EMPLOYMENT BENEFITS REQUIRED SUPPLEMENTARY INFORMATION SCHEDULE OF INVESTMENT RETURNS LAST SIX FISCAL YEARS

	2021	2020	2019
Annual money-weighted rate of return,			
net of investment expense	13.42%	5.42%	22.87%

HARNETT COUNTY'S PROPORTIONATE SHARE OF NET PENSION LIABILITY (ASSET) REQUIRED SUPPLEMENTARY INFORMATION LAST TEN FISCAL YEARS*

	2024	2023	2022	2021	2020
Harnett County's proportion of the net pension liability (asset) (%)	0.59402%	0.55992%	0.58427%	0.61067%	0.63099%
Harnett County's proportion of the net pension liability (asset) (\$)	\$ 39,342,728	\$ 31,587,486	\$ 8,960,342	\$ 21,821,842	\$ 17,231,846
Harnett County's covered payroll	\$ 51,073,293	\$ 44,922,261	\$ 42,254,273	\$ 42,145,553	\$ 41,328,095
Harnett County's proportionate share of the net pension liability (asset) as a percentage of its covered payroll	77.03%	70.32%	21.21%	51.78%	41.70%
Plan fiduciary net position as a percentage of the total pension liability**	82.49%	84.14%	95.51%	88.61%	90.86%

^{*}The amounts presented for each fiscal year were determined as of the prior fiscal year ending June 30.

^{**}This will be the same percentage for all participant employers in the LGERS plan.

HARNETT COUNTY'S PROPORTIONATE SHARE OF NET PENSION LIABILITY (ASSET) REQUIRED SUPPLEMENTARY INFORMATION LAST TEN FISCAL YEARS*

	2019	2018	2017	2016	2015
Harnett County's proportion of the net pension liability (asset) (%)	0.63552%	0.62989%	0.60747%	0.60626%	0.61359%
Harnett County's proportion of the net pension liability (asset) (\$)	\$ 15,076,709	\$ 9,622,975	\$ 12,892,549	\$ 2,720,859	\$ (3,618,622)
Harnett County's covered payroll	\$ 40,417,021	\$ 38,174,729	\$ 35,357,790	\$ 33,805,772	\$ 33,682,244
Harnett County's proportionate share of the net pension liability (asset) as a percentage of its covered payroll	37.30%	25.21%	36.46%	8.05%	(10.74%)
Plan fiduciary net position as a percentage of the total pension liability**	91.63%	94.18%	91.47%	98.09%	102.64%

HARNETT COUNTY'S CONTRIBUTIONS REQUIRED SUPPLEMENTARY INFORMATION LAST TEN FISCAL YEARS

Local	Governmental Li	iipiojees iteili	cincin by stein		
	2024	2023	2022	2021	2020
Contractually required contribution	\$ 7,739,010	\$ 6,278,419	\$ 5,173,532	\$ 4,359,543	\$ 3,838,668
Contributions in relation to the contractually required contribution	7,739,010	6,278,419	5,173,532	4,359,543	3,838,668
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -
Harnett County's covered payroll	\$ 59,119,917	\$ 51,073,293	\$ 44,922,261	\$ 42,254,273	\$ 42,145,553
Contributions as a percentage of covered payroll	13.09%	12.29%	11.52%	10.32%	9.11%

HARNETT COUNTY'S CONTRIBUTIONS REQUIRED SUPPLEMENTARY INFORMATION LAST TEN FISCAL YEARS

Eoeai	Local Governmental Employees Rethement System								
	2019	2018	2017	2016	2015				
Contractually required contribution	\$ 3,272,702	\$ 3,098,299	\$ 2,837,412	\$ 2,405,538	\$ 2,408,212				
Contributions in relation to the contractually required contribution	3,272,702	3,098,299	2,837,412	2,405,538	2,408,212				
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -				
Harnett County's covered payroll	\$ 41,328,095	\$ 40,417,021	\$ 38,174,729	\$ 35,357,790	\$ 33,805,772				
Contributions as a percentage of covered payroll	7.92%	7.67%	7.43%	6.80%	7.12%				

HARNETT COUNTY'S PROPORTIONATE SHARE OF NET PENSION LIABILITY (ASSET) REQUIRED SUPPLEMENTARY INFORMATION LAST TEN FISCAL YEARS

	2024	2023	2022	2021	2020
Harnett County's proportion of the net pension liability (asset) (%)	1.58238%	1.35894%	1.31084%	1.22053%	1.05699%
Harnett County's proportion of the net pension liability (asset) (\$)	\$ (190,155) \$	(179,924) \$	(251,852) \$	(279,721) \$	(208,671)
Plan fiduciary net position as a percentage of the total pension liability**	135.74%	139.04%	156.53%	173.62%	164.11%

^{*}The amounts presented for each fiscal year were determined as of the prior fiscal year ending June 30.

^{**}This will be the same percentage for all participant employers in the LGERS plan.

HARNETT COUNTY'S PROPORTIONATE SHARE OF NET PENSION LIABILITY (ASSET) REQUIRED SUPPLEMENTARY INFORMATION LAST TEN FISCAL YEARS

	01 1		2010	101			2017	 2015
	_	2019	2018		2017	_	2016	 2015
Harnett County's proportion of the net pension liability (asset) (%)		1.19995%	1.24961%		1.21436%		1.24646%	1.21801%
Harnett County's proportion of the net pension liability (asset) (\$)	\$	(198,748) \$	(213,296)	\$	(227,037)	\$	(288,855)	\$ (276,087)
Plan fiduciary net position as a percentage of the total pension liability**		153.31%	153.77%		160.17%		197.29%	193.88%

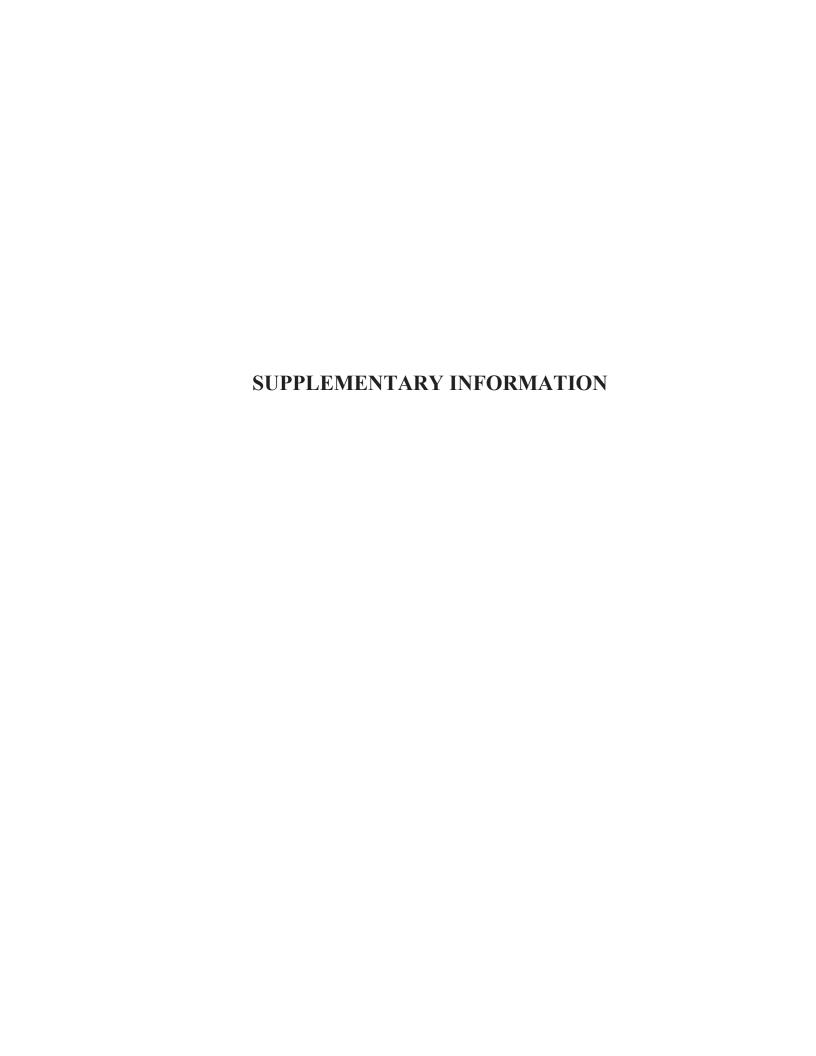
HARNETT COUNTY'S CONTRIBUTIONS REQUIRED SUPPLEMENTARY INFORMATION LAST TEN FISCAL YEARS

		2024		2023 2022 2021			2021	2020		
Contractually required contribution	\$	13,052	\$	12,867	\$	16,834	\$	15,732	\$	11,687
Contributions in relation to the contractually required contribution		13,052		12,867		16,834		15,732		11,687
Contribution deficiency (excess)	\$	_	\$		\$		\$		\$	<u>-</u>

HARNETT COUNTY'S CONTRIBUTIONS REQUIRED SUPPLEMENTARY INFORMATION LAST TEN FISCAL YEARS

110gister of 2 tous outpremental rension runs									
		2019		2018		2017		2016	2015
Contractually required contribution	\$	9,726	\$	10,269	\$	10,053	\$	9,920	\$ 9,974
Contributions in relation to the contractually required contribution		9,726		10,269		10,053		9,920	 9,974
Contribution deficiency (excess)	\$	_	\$		\$		\$		\$ <u>-</u>







		2023		
	Budget	Actual	Variance Over /Under	Actual
Revenues:				
Ad Valorem Taxes:				
Taxes	\$ 81,260,000	\$ 83,413,698	\$ 2,153,698	\$ 79,566,637
Penalties and interest	300,000	378,007	78,007	364,613
Total	81,560,000	83,791,705	2,231,705	79,931,250
Other Taxes and Licenses:				
Local option sales tax	43,443,907	49,246,273	5,802,366	48,835,887
Cable franchise license	170,000	151,706	(18,294)	211,169
Excise stamp - real property	1,164,000	1,660,195	496,195	1,536,644
Total	44,777,907	51,058,174	6,280,267	50,583,700
Unrestricted Intergovernmental:				
Controlled substance	14,000	6,391	(7,609)	45,001
Restricted Intergovernmental:				
Federal and state grants	24,294,352	21,562,868	(2,731,484)	24,622,926
Court facility fees	385,000	479,843	94,843	322,820
Total	24,679,352	22,042,711	(2,636,641)	24,945,746
Permits and Fees:				
Filing and registration fees	40,000	47,429	7,429	22
Dog warden fees	102,372	77,379	(24,993)	81,274
Register of Deeds' fees	650,000	664,016	14,016	648,564
Inspection fees	315,919	409,294	93,375	405,320
Other fees	-	9,728	9,728	7,023
Total	1,108,291	1,207,846	99,555	1,142,203
Sales and Services:				
Rents, concessions, and fees	4,919,326	5,355,718	436,392	4,249,441
Court costs and fees	205,000	92,101	(112,899)	168,099
Jail fees	25,000	15,171	(9,829)	20,438
Ambulance fees	6,393,400	7,337,629	944,229	7,510,558
Library fees	21,444	26,145	4,701	22,381
Health fees	1,254,860	1,481,661	226,801	1,583,341
Total	12,819,030	14,308,425	1,489,395	13,554,258

	2024			2023	
	Budget	Actual	Variance Over /Under	Actual	
Investment Earnings	750,000	11,971,159	11,221,159	5,954,689	
Other General Revenues:					
Sale of assets	22,360	125,094	102,734	312,172	
Miscellaneous revenues	2,958,054	3,506,662	548,608	4,436,066	
Donations	350,510	345,783	(4,727)	532,791	
Total	3,330,924	3,977,539	646,615	5,281,029	
Total revenues	169,039,504	188,363,950	19,324,446	181,437,876	
Expenditures:					
General Government:					
Governing Body:					
Salaries and employee benefits	1,179,770	1,178,592		1,142,617	
Other operating expenditures	271,909	195,717		470,082	
Total	1,451,679	1,374,309	77,370	1,612,699	
Administration:					
Salaries and employee benefits	1,000,322	982,775		747,658	
Other operating expenditures	378,401	259,381		414,731	
Total	1,378,723	1,242,156	136,567	1,162,389	
Legal Services:					
Salaries and employee benefits	324,216	323,626		130,777	
Other operating expenditures	56,147	39,158		29,998	
Total	380,363	362,784	17,579	160,775	
Human Resources:					
Salaries and employee benefits	413,875	410,659		342,853	
Other operating expenditures	451,058	443,677		437,367	
Total	864,933	854,336	10,597	780,220	

		2023		
	Budget	Actual	Variance Over /Under	Actual
Board of Elections:				
Salaries and employee benefits	436,221	427,656		444,086
Other operating expenditures	439,505	374,828		118,713
Total	875,726	802,484	73,242	562,799
Finance:				
Salaries and employee benefits	1,260,117	1,265,331		973,352
Other operating expenditures	335,352	321,235		219,919
Total	1,595,469	1,586,566	8,903	1,193,271
IT:				
Salaries and employee benefits	1,683,923	1,682,764		1,515,617
Other operating expenditures	1,275,464	1,078,375		2,384,947
Capital outlay	434,000	425,026		1,199,508
Total	3,393,387	3,186,165	207,222	5,100,072
Tax:				
Salaries and employee benefits	992,639	831,298		732,599
Other operating expenditures	1,514,209	1,505,116		1,280,203
Total	2,506,848	2,336,414	170,434	2,012,802
Register of Deeds:				
Salaries and employee benefits	782,233	781,020		659,624
Other operating expenditures	121,200	115,374		112,166
Total	903,433	896,394	7,039	771,790
Public Buildings:				
Salaries and employee benefits	979,778	979,150		831,281
Other operating expenditures	3,663,376	3,609,689		2,647,850
Total	4,643,154	4,588,839	54,315	3,479,131

	2024			2023
	Budget	Actual	Variance Over /Under	Actual
General Services:				
Salaries and employee benefits	221,216	221,161		196,870
Other operating expenditures	4,838	4,689		7,074
Total	226,054	225,850	204	203,944
Transportation:				
Salaries and employee benefits	1,868,775	1,630,725		1,342,754
Other operating expenditures	4,509,403	3,540,889		1,423,913
Capital outlay	654,889	531,943		258,257
Total	7,033,067	5,703,557	1,329,510	3,024,924
GIS:				
Salaries and employee benefits	789,254	788,613		715,452
Other operating expenditures	146,211	140,452		24,947
Total	935,465	929,065	6,400	740,399
Total general government	26,188,301	24,088,919	2,099,382	20,805,215
Public Safety:				
Sheriff:				
Salaries and employee benefits	15,265,285	15,161,241		12,641,956
Other operating expenditures	2,951,828	2,472,793		2,429,811
Capital outlay	1,699,025	1,528,244		676,338
Total	19,916,138	19,162,278	753,860	15,748,105
Campbell Campus Deputies:				
Salaries and employee benefits	689,336	591,167		550,432
Other operating expenditures	38,100	32,989		24,956
Total	727,436	624,156	103,280	575,388
Communications:				
Salaries and employee benefits	2,383,754	2,371,217		1,838,950
Other operating expenditures	237,547	220,256		121,290
Total	2,621,301	2,591,473	29,828	1,960,240

_	2024			2023	
			Variance		
	Budget	Actual	Over /Under	Actual	
Jail:					
Salaries and employee benefits	4,788,539	4,683,681		4,029,396	
Other operating expenditures	3,242,205	2,877,644		2,608,727	
Capital outlay	47,000	26,600		34,595	
Total	8,077,744	7,587,925	489,819	6,672,718	
Child Support Enforcement:					
Salaries and employee benefits	105,047	100,646		91,169	
Other operating expenditures	5,600	3,865		4,966	
Total	110,647	104,511	6,136	96,135	
Emergency Services:					
Salaries and employee benefits	1,060,996	1,054,929		867,801	
Other operating expenditures	253,557	248,346		259,787	
Total	1,314,553	1,303,275	11,278	1,127,588	
Emergency Medical Services:					
Salaries and employee benefits	9,553,097	9,553,298		7,905,629	
Other operating expenditures	2,022,861	1,588,921		1,702,438	
Capital outlay	1,321,799	793,395		2,267,020	
Total	12,897,757	11,935,614	962,143	11,875,087	
Rescue Districts:					
Other operating expenditures	4,592,173	4,592,169	4	5,792,107	
M.P. IF					
Medical Examiner:	100.000	67.516	22.454	92 400	
Other operating expenditures	100,000	67,546	32,454	82,400	
Emergency Services Grant:					
Other operating expenditures	317,628	254,674		250,500	
Capital outlay	56,892	17,980			
Total	374,520	272,654	101,866	250,500	

	2024			2023
	Budget	Actual	Variance Over /Under	Actual
Animal Control:				
Salaries and employee benefits	752,576	706,256		588,946
Other operating expenditures	267,476	223,102		176,347
Total	1,020,052	929,358	90,694	765,293
Total public safety	51,752,321	49,170,959	2,581,362	44,945,561
Transportation Administration: Airport:				
Other operating expenditures	1,443,903	445,317	998,586	454,271
Environmental Protection: Soil and Water:				
Salaries and employee benefits	304,857	303,228		275,445
Other operating expenditures	34,253	25,742		20,404
Total	339,110	328,970	10,140	295,849
Environmental Protection Allocation: Salaries and employee benefits				
Other operating expenditures	176,599	163,080		144,488
Total	176,599	163,080	13,519	144,488
Total environmental protection	515,709	492,050	23,659	440,337
Economic and Physical Development: Developmental Services:				
Salaries and employee benefits	1,058,356	1,050,237		905,182
Other operating expenditures	608,330	396,785		128,677
Total	1,666,686	1,447,022	219,664	1,033,859
Economic Development:				
Salaries and employee benefits	512,434	499,537		399,432
Other operating expenditures	1,037,056	521,511		484,450
Total	1,549,490	1,021,048	528,442	883,882

	2024			2023
	Budget	Actual	Variance Over /Under	Actual
Cooperative Extension:				
Salaries and employee benefits	522,800	461,252		461,556
Other operating expenditures	60,418	36,860		44,197
Capital outlay			<u>-</u>	22,450
Total	583,218	498,112	85,106	528,203
Inspections:				
Salaries and employee benefits	1,285,905	1,147,947		939,191
Other operating expenditures	165,849	127,978	<u>-</u>	106,971
Total	1,451,754	1,275,925	175,829	1,046,162
Total economic and physical development	5,251,148	4,242,107	1,009,041	3,492,106
Human Services:				
Health:				
Salaries and employee benefits	7,630,705	7,142,867		6,318,328
Other operating expenditures	4,779,169	2,469,742		2,098,390
Capital outlay		<u> </u>		431,568
Total	12,409,874	9,612,609	2,797,265	8,848,286
Social Services:				
Salaries and employee benefits	16,783,064	16,102,990		14,027,330
Other operating expenditures	1,940,927	1,405,286		1,349,090
Total	18,723,991	17,508,276	1,215,715	15,376,420
Restitution:	101.007	00.474		- 010
Salaries and employee benefits	101,305	88,256		79,519
Operating expenditures	33,548	14,382	22.215	14,645
Total	134,853	102,638	32,215	94,164
Veterans Services:				
Salaries and employee benefits	397,829	395,246		324,565
Other operating expenditures	38,423	26,782		23,002
Total	436,252	422,028	14,224	347,567

		2024		
	Devident	Astrol	Variance	A of sol
	Budget	Actual	Over /Under	Actual
Mental Health:	605 670	605 6 5 0		605 650
Other operating expenditures	605,679	605,678		605,679
Total	605,679	605,678	1	605,679
Public Assistance:				
TANF	1,000	-		197
Aid to the aged and blind	717,000	546,130		475,663
Medicaid	7,000	3,385		551
County assistance	184,409	173,440		73,061
Crisis intervention	464,318	29,670		396,053
Adoption Assistance - IV-B	100,000	57,883		70,617
Adoption IV-B vendor	8,300	8,240		2,171
Adoption IV-E vendor	9,000	9,000		18,705
Adoption assistance -IV- E	170,000	146,632		87,764
Foster care - other	6,000	5,885		3,298
Title IV-E - foster care	1,600,000	1,389,405		963,243
Foster care county payments	51,000	28,655		5,980
State foster home care	2,100,000	1,477,616		1,198,686
Special services - foster care	11,000	11,926		30,148
Vendor transportation	70,000	25,089		36,485
Day care	326	-		314
All county clothing allowance	57,500	54,612		28,614
Professional services	1,500	875		20
WorkFirst - emergency cash	26,000	4,510		4,999
Contracted services	102,958	86,593		48,461
Child support enforcement	73,054	43,955		35,927
LIEAP	732,192	15,360		73,679
Donations	13,782	5,848		977
Food stamp issuance	31,000	25,681		24,085
Special needs adoption				1,844
Total	6,537,339	4,150,390	2,386,949	3,581,542
Total human services	38,847,988	32,401,619	6,446,369	28,853,658

		2023		
	Budget	Actual	Variance Over /Under	Actual
Cultural and Recreation:				
Parks and Recreation:				
Salaries and employee benefits	1,213,165	1,125,717		897,014
Other operating expenditures	1,611,581	951,631		641,924
Capital outlay	23,382	60,071		263
Total	2,848,128	2,137,419	710,709	1,539,201
Libraries:				
Salaries and benefits	2,692,239	2,425,160		1,906,665
Other operating expenditures	798,637	731,235		586,087
Total	3,490,876	3,156,395	334,481	2,492,752
Culture and Recreation Appropriations:				
Other operating expenditures	216,275	66,275	150,000	213,996
Total cultural and recreation	6,555,279	5,360,089	1,195,190	4,245,949
Education:				
CCCC campus	1,898,075	1,573,992		1,557,732
CCCC campus capital outlay	130,000	62,102		-
Public schools - current expenses	28,301,509	28,301,509		26,121,589
Public schools - capital outlay	2,421,528	1,815,299		430,536
Total education	32,751,112	31,752,902	998,210	28,109,857
Debt Service:				
Principal retirement	16,710,252	16,563,449		16,683,427
Interest and fees	6,487,526	6,477,506		7,072,844
Total debt service	23,197,778	23,040,955	156,823	23,756,271
Total expenditures	186,503,539	170,994,917	15,508,622	155,103,225
Revenues over (under) expenditures	(17,464,035)	17,369,033	34,833,068	26,334,651

		2023		
	Budget	Actual	Variance Over /Under	Actual
Other Financing Sources (Uses):				
Transfer out	(36,862,345)	(141,558)	36,720,787	(9,436,358)
Transfer in	16,058,836	8,027,049	(8,031,787)	1,657,410
Lease liability issued	-	-	-	236,537
Subscription liabilities issued	-	-	-	3,127,346
Appropriated fund balance	38,267,544	<u>-</u>	(38,267,544)	
Total other financing sources (uses)	17,464,035	7,885,491	(9,578,544)	(4,415,065)
Net change in fund balance	\$ -	25,254,524	\$ 25,254,524	21,919,586
Fund Balance:				
Beginning of year - July 1		125,116,051		103,196,465
End of year - June 30		\$ 150,370,575		\$ 125,116,051

JETPORT RUNWAY EXTENTION - MAJOR FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

			Actual			
	Project Authorization	Prior Years	Current Year	Total to Date	Variance Over/Under	
Revenues:						
Restricted intergovernmental	\$ 15,600,000	\$ -	\$ -	\$ -	\$ (15,600,000)	
Investment earnings			243,043	243,043	243,043	
Total revenues	15,600,000		243,043	243,043	(15,356,957)	
Expenditures:						
General government:						
Construction	15,600,000				15,600,000	
Net change in fund balance	\$ -	\$ -	243,043	\$ 243,043	\$ 243,043	
Fund Balance: Beginning of year - July 1						
End of year - June 30			\$ 243,043			

NONMAJOR GOVERNMENTAL FUNDS COMBINING BALANCE SHEET JUNE 30, 2024

	Nonmajor							
	Special Revenue Funds			Capital Project Funds		Total		
Assets:		Tunus		Tunus	_	10111		
Cash and investments	\$	4,863,826	\$	7,351,139	\$	12,214,965		
Accounts receivable, net	Ψ	173,396	Ψ	621,913	Ψ	795,309		
Cash and cash equivalents, restricted		4,712,769		11,349,441		16,062,210		
Cash and cash equivalents, restricted		1,712,700	_	11,5 15,111	_	10,002,210		
Total assets	\$	9,749,991	\$	19,322,493	\$	29,072,484		
Liabilities and Fund Balances:								
Liabilities:								
Accounts payable and accrued liabilities	\$	505,969	\$	688,032	\$	1,194,001		
Due to other funds		-		1,306,042		1,306,042		
Unearned grant revenue		4,712,769		969,584		5,682,353		
Total liabilities		5,218,738		3,738,622		8,957,360		
Fund Balances:								
Restricted for stabilization by state statute		173,396		-		173,396		
Restricted for Register of Deeds		100,847		-		100,847		
Restricted for general government		16,814		-		16,814		
Restricted for education		-		10,001,024		10,001,024		
Restricted for public safety		4,140,910		-		4,140,910		
Restricted for health and human services		25,881		-		25,881		
Committed for general government		-		675,520		675,520		
Committed for economic development		-		1,668,981		1,668,981		
Committed for culture and recreation		-		462,307		462,307		
Committed for education		-		3,131,633		3,131,633		
Committed for human services		-		1,131,751		1,131,751		
Assigned		80,150		-		80,150		
Unassigned	<u>-</u>	(6,745)		(1,487,345)		(1,494,090)		
Total fund balances	_	4,531,253		15,583,871		20,115,124		
Total liabilities and fund balances	\$	9,749,991	\$	19,322,493	\$	29,072,484		

NONMAJOR GOVERNMENTAL FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2024

	Nonmajor						
	Special Revenue Funds		Capital Project Funds			Total	
Revenues:							
Restricted intergovernmental	\$	2,642,369	\$	6,339,232	\$	8,981,601	
Permits and fees		1,014,673		-		1,014,673	
Sales and services		351,465		_		351,465	
Contributions		-		8,704		8,704	
Investment earnings		163		898,929		899,092	
Total revenues		4,008,670		7,246,865	_	11,255,535	
Expenditures:							
Current:							
General government		474,937		549,527		1,024,464	
Public safety		1,635,991		-		1,635,991	
Economic and physical development		3,357		6,270,878		6,274,235	
Human services		513,308		68,249		581,557	
Cultural and recreation		-		48,423		48,423	
Education		1,323,749		13,592,487	_	14,916,236	
Total expenditures		3,951,342	_	20,529,564		24,480,906	
Revenues over (under) expenditures		57,328		(13,282,699)		(13,225,371)	
Other Financing Sources (Uses):							
Transfers in		18,058		4,728,184		4,746,242	
Transfers (out)		(24,195)		(9,330,930)		(9,355,125)	
Total other financing sources (uses)		(6,137)		(4,602,746)		(4,608,883)	
Net change in fund balances		51,191		(17,885,445)		(17,834,254)	
Fund Balances:							
Beginning of year - July 1		4,480,062		33,469,316	_	37,949,378	
End of year - June 30	\$	4,531,253	\$	15,583,871	\$	20,115,124	

NONMAJOR SPECIAL REVENUE FUNDS COMBINING BALANCE SHEET JUNE 30, 2024

	Ent	Law forcement Fund	T	mergency Selephone stem Fund		mergency Radio stem Fund	Er	automation nhancement Preservation Fund	R P	nergency esponse lanning Fund
Assets:										
Cash and investments	\$	51,791	\$	1,756,986	\$	977,930	\$	163,435	\$	53,625
Accounts receivable, net		-		96,653		20,481		1,262		181
Restricted cash								<u> </u>		
Total assets	\$	51,791	\$	1,853,639	\$	998,411	\$	164,697	\$	53,806
Liabilities and Fund Balances:										
Liabilities:	¢	0.100	¢.	120 207	ф	£ 207	¢.	(2.500	¢.	17 017
Accounts payable	\$	8,100	\$	129,207	\$	5,327	\$	62,588	\$	17,217
Advance from grantor		0.100		120 207		<u> </u>				17.017
Total liabilities		8,100		129,207		5,327		62,588		17,217
Fund Balances:										
Restricted for stabilization										
by state statute		-		96,653		20,481		1,262		181
Restricted for Register of Deeds		-		-		-		100,847		-
Restricted for general government		-		-		-		-		-
Restricted for public safety		-		1,627,779		972,603		-		-
Restricted for human services		-		-		-		-		-
Assigned		43,691		-		-		-		36,408
Unassigned		-				-				-
Total fund balances		43,691		1,724,432		993,084		102,109		36,589
Total liabilities and fund balances	\$	51,791	\$	1,853,639	\$	998,411	\$	164,697	\$	53,806

NONMAJOR SPECIAL REVENUE FUNDS COMBINING BALANCE SHEET JUNE 30, 2024

	Fines and Forfeitures Fund		Representative Payee Fund		Public Safety Fund		WIA Youth Program Fund		General overnment Fund
Assets: Cash and investments	\$	14,090	\$	215,775	\$	13,834	\$	51	\$ 36,516
Accounts receivable, net Restricted cash		14,253		-		256		-	6,745 4,712,769
Total assets	\$	28,343	\$	215,775	\$	14,090	\$	51	\$ 4,756,030
Liabilities and Fund Balances: Liabilities:									
Accounts payable	\$	14,090	\$	209,900	\$	371	\$	-	43,261
Unearned grant revenue		_		_	_				 4,712,769
Total liabilities		14,090		209,900		371			 4,756,030
Fund Balances:									
Restricted for stabilization									
by state statute		14,253		-		256		-	6,745
Restricted for Register of Deeds		-		-		-		-	-
Restricted for general government		-		-		-		-	-
Restricted for public safety		-		-		13,463		-	-
Restricted for human services		-		5,875		-		-	-
Assigned		-		-		-		51	-
Unassigned					_				 (6,745)
Total fund balances		14,253		5,875		13,719		51	
Total liabilities and fund balances	\$	28,343	\$	215,775	\$	14,090	\$	51	\$ 4,756,030

NONMAJOR SPECIAL REVENUE FUNDS COMBINING BALANCE SHEET JUNE 30, 2024

	eterans Court Fund	Asset Forfeiture Fund		Sheriff Execution Fund		Wings Over Harnett Fund		Electronics Management Fund		Total
Assets:										
Cash and investments	\$ 23,145	\$ 1	,499,388	\$	40,446	\$	8,398	\$	8,416	\$ 4,863,826
Accounts receivable, net	29,739		3,599		-		227		-	173,396
Restricted cash	 			_		_				 4,712,769
Total assets	\$ 52,884	\$ 1	,502,987	\$	40,446	\$	8,625	\$	8,416	\$ 9,749,991
Liabilities and Fund Balances:										
Liabilities:										
Accounts payable	\$ 3,139	\$	1,176	\$	11,593	\$	-	\$	-	\$ 505,969
Unearned grant revenue	 _		_		-					 4,712,769
Total liabilities	 3,139		1,176	_	11,593	_				 5,218,738
Fund Balances:										
Restricted for stabilization										
by state statute	29,739		3,599		-		227		-	173,396
Restricted for Register of Deeds	-		-		-		-		-	100,847
Restricted for general government	-		-		-		8,398		8,416	16,814
Restricted for public safety	-	1	,498,212		28,853		-		-	4,140,910
Restricted for human services	20,006		-		-		-		-	25,881
Assigned	-		-		-		-		-	80,150
Unassigned	 			_		_				 (6,745)
Total fund balances	 49,745	_1	,501,811		28,853		8,625		8,416	 4,531,253
Total liabilities and fund balances	\$ 52,884	\$ 1	,502,987	\$	40,446	\$	8,625	\$	8,416	\$ 9,749,991



NONMAJOR SPECIAL REVENUE FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2024

	Housing Preservation Fund	Law Enforcement Fund	Emergency Telephone System Fund	Emergency Radio System Fund	Automation Enhancement and Preservation Fund	Emergency Response Planning Fund
Revenues:						
Restricted intergovernmental	\$ 203	\$ -	\$ -	\$ -	\$ -	\$ -
Permits and fees	-	96,901	457,539	378,216	76,017	-
Sales and services	-	-	-	-	-	75,000
Investment earnings	<u> </u>	<u>-</u> _	<u> </u>		163	
Total revenues	203	96,901	457,539	378,216	76,180	75,000
Expenditures:						
General government	203	-	-	-	114,749	-
Public safety	-	93,915	371,617	534,434	-	67,202
Health and human services	-	-	-	-	-	-
Economic and physical development	-	-	-	-	-	-
Education						
Total expenditures	203	93,915	371,617	534,434	114,749	67,202
Revenues over (under) expenditures		2,986	85,922	(156,218)	(38,569)	7,798
Other Financing Sources (Uses):						
Transfers (out)	-	-	-	-	-	-
Transfers in			18,058			
Total other financing sources (uses)			18,058			
Net change in fund balances	-	2,986	103,980	(156,218)	(38,569)	7,798
Fund Balances:						
Beginning of year - July 1		40,705	1,620,452	1,149,302	140,678	28,791
End of year - June 30	\$ -	\$ 43,691	\$ 1,724,432	\$ 993,084	\$ 102,109	\$ 36,589

NONMAJOR SPECIAL REVENUE FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2024

	Fines and Forfeitures Fund	Representative Payee Fund	Public Safety Fund	WIA Youth Program Fund	General Government Fund
Revenues:					
Restricted intergovernmental	\$ -	\$ 515,692	\$ 171,630	\$ -	\$ 1,218,338
Permits and fees	-	-	-	-	-
Sales and services	119,501	-	-	-	-
Investment earnings				<u>-</u> _	<u>-</u>
Total revenues	119,501	515,692	171,630		1,218,338
Expenditures:					
General government	-	-	-	-	-
Public safety	-	-	171,630	-	-
Health and human services	-	513,308	-	-	-
Economic and physical development	-	-	-	-	-
Education	105,411				1,218,338
Total expenditures	105,411	513,308	171,630		1,218,338
Revenues over (under) expenditures	14,090	2,384			
Other Financing Sources (Uses):					
Transfers (out)	-	-	-	(24,195)	-
Transfers in					
Total other financing sources (uses)				(24,195)	
Net change in fund balances	14,090	2,384	-	(24,195)	-
Fund Balances:					
Beginning of year - July 1	163	3,491	13,719	24,246	
End of year - June 30	\$ 14,253	\$ 5,875	\$ 13,719	<u>\$ 51</u>	\$ -

NONMAJOR SPECIAL REVENUE FUNDS COMBINING STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES FOR THE YEAR ENDED JUNE 30, 2024

	Veterans Court Fund	Asset Forfeiture Fund	Sheriff Execution Fund	Wings Over Harnett Fund	Electronics Management Fund	Total
Revenues:						
Restricted intergovernmental	\$ 156,623	\$ 579,883	\$ -	\$ -	\$ -	\$ 2,642,369
Permits and fees	-	-	-	6,000	-	1,014,673
Sales and services	-	-	156,964	-	-	351,465
Investment earnings	<u> </u>					163
Total revenues	156,623	579,883	156,964	6,000		4,008,670
Expenditures:						
General government	359,985	-	-	-	-	474,937
Public safety	-	240,229	156,964	-	-	1,635,991
Health and human services	-	-	-	-	-	513,308
Economic and physical development	-	-	-	3,357	-	3,357
Education						1,323,749
Total expenditures	359,985	240,229	156,964	3,357		3,951,342
Revenues over (under) expenditures	(203,362)	339,654		2,643		57,328
Other Financing Sources (Uses):						
Transfers (out)	-	-	-	-	-	(24,195)
Transfers in						18,058
Total other financing sources (uses)						(6,137)
Net change in fund balances	(203,362)	339,654	-	2,643	-	51,191
Fund Balances:						
Beginning of year - July 1	253,107	1,162,157	28,853	5,982	8,416	4,480,062
End of year - June 30	\$ 49,745	\$1,501,811	\$ 28,853	\$ 8,625	\$ 8,416	\$ 4,531,253

LAW ENFORCEMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2024
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2023

		2023						
Budget Actual Over/Under							Actual	
\$	250,000	\$	96,901	\$	(153,099)	\$	134,430	
	250,000		93,915		156,085		131,295	
<u>\$</u>			2,986	\$	2,986		3,135	
			40,705				37,570	
		\$	43,691			\$	40,705	
	\$	\$ 250,000	\$ 250,000 \$	\$ 250,000 \$ 96,901 250,000 93,915 \$ 2,986 40,705	Budget Actual O \$ 250,000 \$ 96,901 \$ 250,000 93,915 \$ \$ 2,986 \$ 40,705 \$	Budget Actual Variance Over/Under \$ 250,000 \$ 96,901 \$ (153,099) 250,000 93,915 156,085 \$ 2,986 \$ 2,986 40,705	Budget Actual Variance Over/Under \$ 250,000 \$ 96,901 \$ (153,099) \$ 250,000 93,915 156,085 \$ \$ 2,986 \$ 2,986 \$ 40,705	

EMERGENCY TELEPHONE SYSTEM FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2024
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2023

	2024							2023	
		Budget		Actual		ariance er/Under	Actual		
Revenues:					,	_			
Permits and fees	\$	457,539	\$	457,539	\$	-	\$	872,801	
Expenditures:									
Public safety:									
Operating expenditures		994,452		371,617		622,835		273,457	
Revenues over (under) expenditures		(536,913)		85,922		622,835		599,344	
Other Financing Sources (Uses):									
Transfers in (out)		-		18,058		18,058		(24,790)	
Appropriated fund balance		536,913		_		(536,913)		_	
Total other financing sources (uses)		536,913		18,058		(518,855)		(24,790)	
Net change in fund balance	<u>\$</u>			103,980	\$	103,980		574,554	
Fund Balance:									
Beginning of year - July 1				1,620,452				1,045,898	
End of year - June 30			\$	1,724,432			\$	1,620,452	

EMERGENCY RADIO SYSTEM FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2024
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2023

			2023				
		Budget	Actual		Variance ver/Under		Actual
Revenues:							
Permits and fees	\$	393,400	\$ 378,216	\$	(15,184)	\$	392,398
Expenditures: Public safety:							
Operating expenditures		1,161,600	 534,434		627,166	-	181,568
Revenues over (under) expenditures		(768,200)	 (156,218)		611,982		210,830
Other Financing Sources (Uses):							
Transfers in		-	-		-		12,227
Appropriated fund balance		768,200	 		(768,200)	_	
Net change in fund balance	\$		(156,218)	\$	(156,218)		223,057
Fund Balance:							
Beginning of year - July 1			 1,149,302				926,245
End of year - June 30			\$ 993,084			\$	1,149,302

AUTOMATION ENHANCEMENT AND PRESERVATION FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2024 WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2023

			2023		
	Budget	Actual	Variance Over/Under	Actual	
Revenues:					
Investment earnings	\$ -	\$ 163	\$ 163	\$ 485	
Permits and fees	65,000	76,017	11,017	77,186	
Total revenues	65,000	76,180	11,180	77,671	
Expenditures:					
General government:					
Operating expenditures	150,000	114,749	35,251	121,663	
Revenues over (under) expenditures	(85,000)	(38,569)	46,431	(43,992)	
Other Financing Sources (Uses):					
Appropriated fund balance	85,000		(85,000)		
Net change in fund balance	\$ -	(38,569)	\$ (38,569)	(43,992)	
Fund Balance:					
Beginning of year - July 1		140,678		184,670	
End of year - June 30		\$ 102,109		\$ 140,678	

EMERGENCY RESPONSE PLANNING FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2024
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2023

		2024							
	<u>I</u>	Budget		Actual	Varia Over/U		Actual		
Revenues:									
Other general revenues	\$	75,000	\$	75,000	\$		\$	75,000	
Expenditures:									
Public safety:									
Salaries and fringe benefits		48,685		48,101		584		35,761	
Other operating expenditures		26,315		19,101		7,214		21,688	
Total expenditures		75,000		67,202		7,798		57,449	
Net change in fund balance	\$			7,798	\$	7,798		17,551	
Fund Balance:									
Beginning of year - July 1				28,791				11,240	
End of year - June 30			\$	36,589			\$	28,791	

FINES AND FORFEITURES FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2024
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2023

		 2023			
Davanuas		Budget	Actual		
Revenues:					
Penalties, fines and forfeitures	\$	350,000	\$ 119,501	\$ (230,499)	\$ 312,883
Expenditures: General government: Payments of penalties, fines, and forfeitures					
to the Harnett County Board of Education		350,000	 105,411	 244,589	 312,883
Net change in fund balance	\$		14,090	\$ 14,090	-
Fund Balance:					
Beginning of year - July 1			 163		 163
End of year - June 30			\$ 14,253		\$ 163

REPRESENTATIVE PAYEE FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2024
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2023

			2021			
D		Budget	Actual	Variance ver/Under		Actual
Revenues:						
Restricted intergovernmental	\$	550,000	\$ 515,692	\$ (34,308)	\$	425,667
Expenditures:						
Human services						
Payments made for the benefit of beneficiaries		550,000	 513,308	 36,692		537,526
Net change in fund balance	\$		2,384	\$ 2,384		(111,859)
Fund Balance:						
Beginning of year - July 1			 3,491			115,350
End of year - June 30			\$ 5,875		\$	3,491

PUBLIC SAFETY FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2024
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2023

		2024								
	Budget Actual Variance Over/Under							Actual		
Revenues:	φ.	172 000	ф	171 (20	¢.	(270)	ф	100 174		
Restricted intergovernmental	\$	172,000	\$	171,630	\$	(370)	Þ	189,174		
Expenditures:										
Public safety:										
Other expenditures		172,000		171,630		370		189,947		
Net change in fund balance	\$			-	\$			(773)		
Fund Balance:										
Beginning of year - July 1				13,719				14,492		
End of year - June 30			\$	13,719			\$	13,719		

WIA YOUTH PROGRAM FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2024 WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2023

				2023					
		Budget		Actual		Variance ver/Under	Actual		
Revenues:								_	
Restricted intergovernmental	\$	-	\$	-	\$	-	\$	500,263	
Expenditures:									
General government:								500 720	
Operating expenditures	-		_				_	500,738	
Revenues over (under) expenditures		<u> </u>						(475)	
Other Financing Sources (Uses):									
Transfer out		(24,195)		(24,195)		_		-	
Appropriated fund balance		24,195		_		(24,195)		-	
Total other financing sources (uses)		-		(24,195)		(24,195)		_	
<u> </u>									
Net change in fund balance	\$			(24,195)	\$	(24,195)		(475)	
Fund Balance:									
Beginning of year - July 1				24,246				24,721	
End of year - June 30			\$	51			\$	24,246	

HOUSING PRESERVATION FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization		Prior Years	Current Year		Total to Date		Variance ver/Under
Revenues: Restricted intergovernmental	\$ 85,000	\$	-	\$	203	\$	203	\$ (84,797)
Expenditures: General government: Operating expenditures	85,000				203		203	84,797
Net change in fund balance	\$ -	\$		_	-	\$	-	\$ -
Fund Balance: Beginning of year - July 1				_				
End of year - June 30				\$	_			

VETERANS COURT FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization			Prior Years		Current Year	Total to Date		variance ver/Under
Revenues:						_			 _
Restricted intergovernmental	\$	2,750,000	\$	2,623,407	\$	156,623	\$	2,780,030	\$ 30,030
Expenditures: General government:									
Operating expenditures		2,850,000	_	2,477,784		359,985		2,837,769	 12,231
Revenues over (under) expenditures		(100,000)		145,623		(203,362)		(57,739)	42,261
Other Financing Sources (Uses): Transfer in (out)		100,000		107,484				107,484	 7,484
Net change in fund balance	\$		\$	253,107		(203,362)	\$	49,745	\$ 49,745
Fund Balance: Beginning of year - July 1						253,107			
End of year - June 30					\$	49,745			

ASSET FORFEITURE FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2024
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2023

			2023			
	Budget	 Actual		Variance ver/Under		Actual
Revenues:	 	 				
Restricted intergovernmental	\$ -	\$ 579,883	\$	579,883	\$	-
Expenditures:						
General government:						
Operating expenditures	 469,100	 240,229		228,871		432,582
Revenues over (under) expenditures	(469,100)	339,654		808,754		(432,582)
Other Financing Sources (Uses): Appropriated fund balance	 469,100	 <u> </u>	_	(469,100)		<u>-</u>
Net change in fund balance	\$ 	339,654	\$	339,654		(432,582)
Fund Balance:						
Beginning of year - July 1		 1,162,157				1,594,739
End of year - June 30		\$ 1,501,811			\$	1,162,157

SHERIFF EXECUTION FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2024
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2023

			2023			
	Budget			Actual	Variance ver/Under	Actual
Revenues:						
Sales and services	\$	200,000	\$	156,964	\$ (43,036)	\$ (91,654)
Expenditures:						
Public safety:						
Operating expenditures		200,000		156,964	 43,036	 (92,040)
Net change in fund balance	\$			-	\$ 	386
Fund Balance:						
Beginning of year - July 1				28,853		 28,467
End of year - June 30			\$	28,853		\$ 28,853

WINGS OVER HARNETT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2024
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2023

			2023				
	E	Budget	A	Actual	Variance Over/Under		Actual
Revenues:							
Contributions and donations	\$	6,500	\$	6,000	\$	(500)	\$ -
Expenditures:							
Economic and physical development:							
Other expenditures		12,481		3,357		9,124	
Revenues over (under) expenditures		(5,981)		2,643		8,624	_
Other Financing Sources (Uses):							
Appropriated fund balance		5,981				(5,981)	
Net change in fund balance	\$			2,643	\$	2,643	-
Fund Balance:							
Beginning of year - July 1				5,982			 5,982
End of year - June 30			\$	8,625			\$ 5,982

ELECTRONIC MANAGEMENT FUND
SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES
IN FUND BALANCE - BUDGET AND ACTUAL
FOR THE YEAR ENDED JUNE 30, 2024
WITH COMPARATIVE ACTUAL AMOUNTS FOR THE YEAR ENDED JUNE 30, 2023

		2024						
	Budget		Actual	Variance Over/Under		Actual		
Net change in fund balance	\$ -	\$	-	\$ -	\$	-		
Fund Balance: Beginning of year - July 1			8,416			8,416		
End of year - June 30		\$	8,416		\$	8,416		

GENERAL GOVERNMENT SPECIAL REVENUE FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2024

	2024							
D.		Budget		Actual	Variance Over/Under			
Revenues: Restricted intergovernmental	\$	5,931,107	\$	1,218,338	\$	(4,712,769)		
Expenditures: Education		5,931,107		1,218,338		4,712,769		
Net change in fund balance	\$			-	\$			
Fund Balance: Beginning of year - July 1								
End of year - June 30			\$					



	M	tport aster Plan	Flatwoods Middle School]	Economic Development CPF	Benhaven Jetport Elementary Terminal School Expansion		erminal		etport erminal
Assets:										
Cash and investments	\$	-	\$ -	\$	50,000	\$ -	\$	572,438	\$	560,359
Accounts receivable, net		-	-		-	-		-		13,880
Restricted assets:										
Cash and cash equivalents				_		31,548			-	435,182
Total assets	<u>\$</u>		\$ -	\$	50,000	\$ 31,548	\$	572,438	\$ 1	1,009,421
Liabilities and Fund Balances:										
Liabilities:										
Accounts payable										
and accrued liabilities	\$	-	\$ 335,925	\$	-	\$ -	\$	-	\$	335,096
Accounts payable from restricted assets		-	-		-	31,548		-		-
Advance from grantors		-	-		-	-		-		435,182
Due to other funds			1,151,420	_						
Total liabilities			1,487,345			31,548	-			770,278
Fund Balances:										
Restricted for education		-	-		-	-		-		-
Committed for general government		-	-		-	-		-		-
Committed for Human Services		-	-		-	-		-		-
Committed for culture and recreation		-	-		-	-		-		-
Committed for education		-	-		-	-		-		-
Committed for economic development		-	-		50,000	-		572,438		239,143
Unassigned			(1,487,345)	_						-
Total fund balances			(1,487,345)	_	50,000		-	572,438		239,143
Total liabilities and fund balances	\$		\$ -	\$	50,000	\$ 31,548	\$	572,438	\$ 1	1,009,421

					Shawtown						
		DSS						Area			Emergency
	2	ND Floor	N	eil's Creek		Park	C	ommunity		Broadband	Watershed
		Upfit		Park	In	provements	_	Center	D	evelopment	Protection
Assets:											
Cash and investments	\$	1,133,639	\$	461,332	\$	-	\$	833	\$	807,400	\$ -
Accounts receivable, net		-		-		5,836		142		-	-
Restricted assets:											
Cash and cash equivalents			_			159,402			_	375,000	
Total assets	<u>\$</u>	1,133,639	\$	461,332	\$	165,238	\$	975	\$	1,182,400	\$ -
Liabilities and Fund Balances:											
Liabilities:											
Accounts payable											
and accrued liabilities	\$	1,888	\$	-	\$	1,175	\$	-	\$	-	\$ -
Accounts payable from restricted assets		-		-		-		-		-	-
Advance from grantors		-		-		159,402		-		375,000	-
Due to other funds						4,661	_				
Total liabilities		1,888	_			165,238	_			375,000	
Fund Balances:											
Restricted for education		-		-		-		-		-	-
Committed for general government		-		-		-		-		-	-
Committed for Human Services		1,131,751		-		-		-		-	-
Committed for culture and recreation		-		461,332		-		975		-	-
Committed for education		-		-		-		-		-	-
Committed for economic development		-		-		-		-		807,400	-
Unassigned			_		_		_				
Total fund balances	_	1,131,751		461,332			_	975		807,400	
Total liabilities and fund balances	\$	1,133,639	\$	461,332	\$	165,238	\$	975	\$	1,182,400	\$ -

	I	Riverside Drainage ssessment		2022 GO Bonds Series 2021	Campbell Stadium Sidewalk		C	Detention Center Demo		Northwest lementary School	Johnsonville Elementary Renovations
Assets:											
Cash and investments	\$	615,685	\$	-	\$	-	\$	59,835	\$		\$ -
Accounts receivable, net		-		310,620		-		-		85,511	-
Restricted assets:				7 270 671						2 077 122	
Cash and cash equivalents				7,370,671	-	-			_	2,977,132	
Total assets	\$	615,685	\$	7,681,291	\$	_	\$	59,835	\$	3,062,643	\$ -
Liabilities and Fund Balances:											
Liabilities:											
Accounts payable											
and accrued liabilities	\$	-	\$	-	\$	-	\$	-	\$	-	\$ -
Accounts payable from restricted assets		-		364,213		-		-		379,203	-
Advance from grantors		-		-		-		-		-	-
Due to other funds			_			_			_	<u> </u>	
Total liabilities	_	<u> </u>		364,213	-	_			_	379,203	
Fund Balances:											
Restricted for education		-		7,317,078		-		-		2,683,440	-
Committed for general government		615,685		-		-		59,835		-	-
Committed for Human Services		-		-		-		-		-	-
Committed for culture and recreation		-		-		-		-		-	-
Committed for education		-		-		-		-		-	-
Committed for economic development		-		-		-		-		-	-
Unassigned			_		-				_		
Total fund balances		615,685	_	7,317,078	-	_		59,835	_	2,683,440	
Total liabilities and fund balances	\$	615,685	\$	7,681,291	\$	_	\$	59,835	\$	3,062,643	\$ -

	Be	ormer nhaven mentary	1	QSCB 2016 Capital Project Fund	_	Aircraft Apron and Helipad Design		023 GOB eries 2020		023 GOB eries 2017		Total
Assets:												
Cash and investments	\$	-	\$	-	\$		\$	3,020,415	\$	69,203	\$	7,351,139
Accounts receivable, net		34,048		-		129,861		3,971		38,044		621,913
Restricted assets:												
Cash and cash equivalents			_	506	_		_		_		_	11,349,441
Total assets	\$	34,048	\$	506	\$	129,861	\$	3,024,386	\$	107,247	\$	19,322,493
Liabilities and Fund Balances:												
Liabilities:												
Accounts payable												
and accrued liabilities	\$	13,948	\$	-	\$	-	\$	-	\$	-	\$	688,032
Accounts payable from restricted assets		-		-		-		-		-		774,964
Advance from grantors		-		-		-		-		-		969,584
Due to other funds		20,100	_		_	129,861	_		_	<u> </u>	_	1,306,042
Total liabilities	-	34,048	_		_	129,861	_		_		_	3,738,622
Fund Balances:												
Restricted for education		-		506		-		-		-		10,001,024
Committed for general government		-		-		-		-		-		675,520
Committed for Human Services		-		-		-		-		-		1,131,751
Committed for culture and recreation		-		-		-		-		-		462,307
Committed for education		-		-		-		3,024,386		107,247		3,131,633
Committed for economic development		-		-		-		-		-		1,668,981
Unassigned			_		_		_		_		_	(1,487,345)
Total fund balances			_	506	_		_	3,024,386	_	107,247	_	15,583,871
Total liabilities and fund balances	\$	34,048	\$	506	\$	129,861	\$	3,024,386	\$	107,247	\$	19,322,493

	Jetport Master Plan	Flatwoods Middle School	Economic Development CPF	Benhaven Elementary School	Jetport Terminal Expansion	Jetport Terminal
Revenues:						
Restricted intergovernmental	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,695,907
Contributions	-	-	-	-	-	-
Investment earnings				(138,936)		334,370
Total revenues				(138,936)		6,030,277
Expenditures:						
Current:						
General government	-	-	-	-	-	-
Economic and physical development	(662)	-	-	-	7,955	4,811,300
Human services	-	-	-	-	-	-
Cultural and recreation	-	-	-	-	-	-
Education		1,487,345				
Total expenditures	(662)	1,487,345			7,955	4,811,300
Revenues over (under) expenditures	662	(1,487,345)		(138,936)	(7,955)	1,218,977
Other Financing Sources (Uses):						
Transfers in	-	-	50,000	-	-	-
Transfers (out)					(1,860,060)	(6,000,000)
Total other financing sources (uses)			50,000		(1,860,060)	(6,000,000)
Net change in fund balances	662	(1,487,345)	50,000	(138,936)	(1,868,015)	(4,781,023)
Fund Balances:						
Beginning of year - July 1	(662)			138,936	2,440,453	5,020,166
End of year - June 30	<u>\$</u>	\$ (1,487,345)	\$ 50,000	\$ -	\$ 572,438	\$ 239,143

	DS 2ND I Upi	loor	Shawtown Area Community Center	Harnett County Riverside Drainage Assessment	Neil's Creek Park	Park Improvements	Broadband Development
Revenues:							
Restricted intergovernmental	\$	-	\$ -	\$ -	\$ -	\$ 259,114	\$ -
Contributions		-	-	-	-	-	2,400
Investment earnings							
Total revenues	-					259,114	2,400
Expenditures:							
Current:							
General government		-	11,589	2,324	-	259,114	-
Economic and physical development		-	-	-	-	-	1,400,000
Human services		68,249	-	-	-	-	-
Cultural and recreation		-	-	-	52,893	-	-
Education		<u> </u>		_			
Total expenditures	-	68,249	11,589	2,324	52,893	259,114	1,400,000
Revenues over (under) expenditures	((68,249)	(11,589)	(2,324)	(52,893)		(1,397,600)
Other Financing Sources (Uses):							
Transfers in	1,2	200,000	3,500	-	70,000	-	2,005,000
Transfers (out)							
Total other financing sources (uses)	1,2	200,000	3,500	-	70,000		2,005,000
Net change in fund balances	1,1	31,751	(8,089)	(2,324)	17,107	-	607,400
Fund Balances:							
Beginning of year - July 1			9,064	618,009	444,225		200,000
End of year - June 30	\$ 1,1	31,751	\$ 975	\$ 615,685	\$ 461,332	<u>\$</u>	\$ 807,400

	Emergency Watershed Protection	2022 GO Bonds Series 2021	Campbell Stadium Sidewalk	Old Detention Center Demo	Northwest Harnett Elementary	Johnsonville Elementary Renovations
Revenues:						
Restricted intergovernmental	\$ 279,813	\$ -	\$ -	\$ -	\$ -	\$ -
Contributions	-	-	-	-	-	-
Investment earnings		164,489			27,968	
Total revenues	279,813	164,489			27,968	
Expenditures:						
Current:						
General government	276,500	-	-	-	-	-
Economic and physical development	-	-	-	-	-	-
Human services	-	-	-	-	-	-
Cultural and recreation	-	-	(4,470)	-	-	-
Education		5,297,601			4,989,331	(171,956)
Total expenditures	276,500	5,297,601	(4,470)		4,989,331	(171,956)
Revenues over (under) expenditures	3,313	(5,133,112)	4,470		(4,961,363)	171,956
Other Financing Sources (Uses):						
Transfers in	-	-	-	-	-	-
Transfers (out)	(12,761)		(58,425)			(1,399,684)
Total other financing sources (uses)	(12,761)		(58,425)			(1,399,684)
Net change in fund balances	(9,448)	(5,133,112)	(53,955)	-	(4,961,363)	(1,227,728)
Fund Balances:						
Beginning of year - July 1	9,448	12,450,190	53,955	59,835	7,644,803	1,227,728
End of year - June 30	\$ -	\$ 7,317,078	\$ -	\$ 59,835	\$ 2,683,440	\$ -

	Former Benhaven Elementary	QSCB 2016 Capital Project Fund	Aircraft Apron and Helipad Design	2023 GO Bonds Series 2020	2023 GO Bonds Series 2017	Total
Revenues:						
Restricted intergovernmental	\$ -	\$ -	\$ 104,398	\$ -	\$ -	\$ 6,339,232
Contributions	6,304	-	-	-	-	8,704
Investment earnings	390,129			55,512	65,397	898,929
Total revenues	396,433		104,398	55,512	65,397	7,246,865
Expenditures:						
Current:						
General government	-	-	-	-	-	549,527
Economic and physical development	-	-	52,285	-	-	6,270,878
Human services	-	-	-	-	-	68,249
Cultural and recreation	-	-	-	-	-	48,423
Education	474,401			155,362	1,360,403	13,592,487
Total expenditures	474,401		52,285	155,362	1,360,403	20,529,564
Revenues over (under) expenditures	(77,968)		52,113	(99,850)	(1,295,006)	(13,282,699)
Other Financing Sources (Uses):						
Transfers in	-	-	-	-	1,399,684	4,728,184
Transfers (out)						(9,330,930)
Total other financing sources (uses)					1,399,684	(4,602,746)
Net change in fund balances	(77,968)	-	52,113	(99,850)	104,678	(17,885,445)
Fund Balances:						
Beginning of year - July 1	77,968	506	(52,113)	3,124,236	2,569	33,469,316
End of year - June 30	\$ -	\$ 506	\$ -	\$ 3,024,386	\$ 107,247	\$ 15,583,871

CAPITAL PROJECT FUND - NORTHWEST HARNETT ELEMENTARY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	A	Project uthorization		Prior Years	Current Year		Total to Date			Variance ver/Under
Revenues:										
Restricted intergovernmental	\$	10,000,000	\$	9,050,342	\$	-	\$	9,050,342	\$	(949,658)
Investment earnings	_			19,135	_	27,968	_	47,103	_	47,103
Total revenues		10,000,000	_	9,069,477	_	27,968	_	9,097,445		(902,555)
Expenditures:										
Education:										
Legal and administrative		2,253,393		2,145,306		107,550		2,252,856		537
Capital outlay		1,231,900		731,680		-		731,680		500,220
Construction		40,940,197		34,067,735		4,881,781		38,949,516		1,990,681
Contingency		1,094,337		-		-		-		1,094,337
Debt issue costs	_	282,517		282,517	_		_	282,517		
Total expenditures		45,802,344	_	37,227,238	_	4,989,331	_	42,216,569		3,585,775
Revenues over (under) expenditures		(35,802,344)	((28,157,761)	_	(4,961,363)	_	(33,119,124)		2,683,220
Other Financing Sources (Uses):										
Transfers in		731,680		731,900		-		731,900		220
Bond proceeds	_	35,070,664		35,070,664	_		_	35,070,664		
Total other financing sources (uses)		35,802,344	_	35,802,564	_		_	35,802,564		220
Net change in fund balance	\$		\$	7,644,803		(4,961,363)	\$	2,683,440	\$	2,683,440
Fund Balance: Beginning of year - July 1						7,644,803				
End of year - June 30					\$	2,683,440				

FLATWOODS MIDDLE SCHOOL SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

			Actual			
	Project Authorization	Prior Years	Current Year	Total to Date	Variance Over/Under	
Expenditures: Education						
Professional services Construction Total expenditures	\$ 4,838,875 73,161,125 78,000,000	\$ - - -	\$ 1,487,345 	\$ 1,487,345 	\$ 3,351,530 73,161,125 76,512,655	
Revenues over (under) expenditures	(78,000,000)	-	(1,487,345)	(1,487,345)	76,512,655	
Other Financing Sources (Uses): Bond proceeds	78,000,000				(78,000,000)	
Net change in fund balance	\$ -	\$ -	(1,487,345)	\$ (1,487,345)	\$ (1,487,345)	
Fund Balance: Beginning of year - July 1			·			
End of year - June 30			\$ (1,487,345)			

SHAWTOWN AREA COMMUNITY CENTER SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization			Prior Years	Current Year		Total to Date		iance /Under
Revenues:									
Restricted intergovernmental revenues	\$	100,325	\$	100,325	\$	-	\$	100,325	\$ -
Expenditures: General government:									
Legal and administrative		221,000	_	208,436		11,589	_	220,025	 975
Revenues over (under) expenditures		(120,675)		(108,111)		(11,589)		(119,700)	975
Other Financing Sources (Uses): Transfer in		120,675		117,175		3,500		120,675	
Net change in fund balance	\$		\$	9,064		(8,089)	\$	975	\$ 975
Fund Balance: Beginning of year - July 1						9,064			
End of year - June 30					\$	975			

NEIL'S CREEK PARK SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

		Actual									
	Project Authorization		Prior Years		(Current Year		Total to Date		ariance er/Under	
Expenditures:										_	
General government:											
Professional services	\$	174,225	\$	-	\$	52,893	\$	52,893	\$	121,332	
Construction		340,000		_		_		_		340,000	
Total expenditures		514,225	_			52,893		52,893		461,332	
Revenues over (under) expenditures		(514,225)		-		(52,893)		(52,893)		461,332	
Other Financing Sources (Uses): Transfer in		514,225		444,225		70,000		514,225			
Net change in fund balance	\$	<u>-</u>	\$	444,225		17,107	\$	461,332	\$	461,332	
Fund Balance: Beginning of year - July 1						444,225					
End of year - June 30					\$	461,332					

PARK IMPROVEMENTS SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization		Prior Years			,	Total to Date	Variance Over/Under	
Revenues:	 								
Restricted intergovernmental revenues	\$ 630,000	\$	211,484	\$	259,114	\$	470,598	\$	(159,402)
Expenditures: General government:									
Construction	 822,500	_	211,484		259,114		470,598		351,902
Revenues over (under) expenditures	(192,500)		-		-		-		192,500
Other Financing Sources (Uses): Transfer in	 192,500		<u> </u>		<u>-</u>		<u>-</u>		(192,500)
Net change in fund balance	\$ 	\$			-	\$		\$	
Fund Balance: Beginning of year - July 1									
End of year - June 30				\$					

ECONOMIC DEVELOPMENT CAPITAL PROJECT FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization	Prior Years	Current Year	Total to Date	Variance Over/Under
Expenditures:					
Economic Development:					
Professional services	\$ 50,000	\$ -	\$ -	\$ -	\$ 50,000
Revenues over (under) expenditures	(50,000)	-	-	-	50,000
Other Financing Sources (Uses):					
Transfers in	50,000	-	50,000	50,000	_
Net change in fund balance	\$ -	\$ -	50,000	\$ 50,000	\$ 50,000
Fund Balance:					
Beginning of year - July 1					
End of year - June 30			\$ 50,000		

BROADBAND DEVELOPMENT SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

		oject rization	Prior Years	Current Year		Total to Date		Variance Over/Under	
Revenues:			 						
Restricted intergovernmental revenues	\$	375,000	\$ -	\$	-	\$	=	\$	(375,000)
Contributions and donations		_	 		2,400		2,400		2,400
Total revenues		375,000	 	_	2,400	_	2,400		(372,600)
Expenditures: General government:									
Construction	4	,380,000	 1,800,000		1,400,000		3,200,000		1,180,000
Revenues over (under) expenditures	(4	,005,000)	(1,800,000)		(1,397,600)		(3,197,600)		807,400
Other Financing Sources (Uses): Transfer in	4	,005,000	 2,000,000		2,005,000		4,005,000		
Net change in fund balance	\$		\$ 200,000		607,400	\$	807,400	\$	807,400
Fund Balance:									
Beginning of year - July 1				_	200,000				
End of year - June 30				\$	807,400				

JETPORT MASTER PLAN SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization	Prior Years	Current Year	Total to Date	Variance Over/Under
Revenues:					
Restricted intergovernmental	\$ 372,921	\$ 372,018	\$ -	\$ 372,018	\$ (903)
Expenditures: General government:					
Legal and administrative	414,357	414,116	(662)	413,454	903
Revenues over (under) expenditures	(41,436)	(42,098)	662	(41,436)	-
Other Financing Sources (Uses): Transfers in	41,436	41,436		41,436	
Net change in fund balance	\$ -	\$ (662)	662	\$ -	\$ -
Fund Balance: Beginning of year - July 1			(662)		
End of year - June 30			\$ -		

AIRCRAFT APRON AND HELIPAD DESIGN SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Au	Project thorization	Prior Years	_	Current Year		Total to Date	Variance Over/Under		
Revenues:										
Restricted intergovernmental revenues	\$	4,599,426	\$ 4,285,229	\$	104,398	\$	4,389,627	\$	(209,799)	
Expenditures:										
General government:										
Engineering		720,335	702,716		17,325		720,041		294	
Construction		4,390,138	4,195,673		34,960		4,230,633		159,505	
Total expenditures		5,110,473	 4,898,389	_	52,285	_	4,950,674		159,799	
Revenues over (under) expenditures		(511,047)	(613,160)		52,113		(561,047)		(50,000)	
Other Financing Sources (Uses):										
Transfers in (out)		511,047	 561,047				561,047		50,000	
Net change in fund balance	\$		\$ (52,113)		52,113	\$		\$		
Fund Balance:										
Beginning of year - July 1					(52,113)					
End of year - June 30				\$	_					

JETPORT TERMINAL SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	A	Project uthorization		Prior Years		Current Year	Total to Date			Variance Over/Under
Revenues:										
Restricted intergovernmental	\$	4,285,731	\$	584,521	\$	5,695,907	\$	6,280,428	\$	1,994,697
Investment earnings				225,456		334,370		559,826		559,826
Total revenues		4,285,731	_	809,977	_	6,030,277		6,840,254		2,554,523
Expenditures:										
General government:										
Professional services		1,836,979		784,060		405,716		1,189,776		647,203
Construction		8,504,192		1,061,191		4,405,584		5,466,775		3,037,417
Total expenditures		10,341,171	_	1,845,251	_	4,811,300	_	6,656,551	_	3,684,620
Revenues over (under) expenditures		(6,055,440)		(1,035,274)		1,218,977	_	183,703		6,239,143
Other Financing Sources (Uses):										
Transfers in		12,055,440		6,055,440		-		6,055,440		(6,000,000)
Transfers out		(6,000,000)				(6,000,000)		(6,000,000)		
Total other financing sources (uses)		6,055,440		6,055,440	_	(6,000,000)		55,440		(6,000,000)
Net change in fund balance	\$		\$	5,020,166		(4,781,023)	\$	239,143	\$	239,143
Fund Balance:										
Beginning of year - July 1					_	5,020,166				
End of year - June 30					\$	239,143				

JETPORT TERMINAL EXPANSION SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization			Prior Years		Current Year	Total to Date		ariance er/Under
Expenditures:									
General government:									
Construction	\$	639,940	\$	59,547	\$	7,955	\$	67,502	\$ 572,438
Revenues over (under) expenditures	(639,940)		(59,547)		(7,955)		(67,502)	572,438
Other Financing Sources (Uses):									
Transfers in	2,	500,000		2,500,000		-		2,500,000	-
Transfers out	(1,	860,060)		_		(1,860,060)		(1,860,060)	
Total other financing sources (uses)		639,940		2,500,000		(1,860,060)		639,940	
Net change in fund balance	\$		<u>\$</u>	2,440,453		(1,868,015)	<u>\$</u>	572,438	\$ 572,438
Fund Balance:									
Beginning of year - July 1						2,440,453			
End of year - June 30					\$	572,438			

EMERGENCY WATERSHED PROTECTION SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Au	Project Authorization		Prior Years		Current Year		Total to Date		Variance Over/Under
Revenues:										
Restricted intergovernmental	Ф	4 157 701	Ф	1.050.400	Ф	270.012	Ф	2 120 201	Φ	(2.010.400)
revenues	\$	4,157,781	\$	1,858,488	\$	279,813	\$	2,138,301	\$	(2,019,480)
Expenditures:										
General government:										
Construction		4,145,020	_	1,849,040	_	276,500		2,125,540		2,019,480
Davanuas avan (undan) avnanditumas		12,761		0.449		2 212		10.761		
Revenues over (under) expenditures		12,701		9,448		3,313		12,761		-
Other Financing Sources (Uses):										
Transfers in (out)		(12,761)	_		_	(12,761)	_	(12,761)	_	
	¢.		Ф	0.440		(0.440)	Ф		Ф	
Net change in fund balance	<u>\$</u>		\$	9,448		(9,448)	<u> </u>		\$	
Fund Balance:										
Beginning of year - July 1					_	9,448				
End of year - June 30					\$	_				

DSS 2ND FLOOR UPFIT SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

					_					
	Project Authorization		Prior Years		Current Total to Year Date				Variance Over/Under	
Expenditures:										
Human Services:										
Construction	\$	1,200,000	\$ -	-	\$ 68,249	\$	68,249	\$	1,131,751	
Revenues over (under) expenditures		(1,200,000)	-	-	(68,249)		(68,249)		1,131,751	
Other Financing Sources (Uses):										
Transfers in (out)		1,200,000	-	-	1,200,000		1,200,000		<u>-</u>	
Net change in fund balance	\$		\$ 	-	1,131,751	\$	1,131,751	\$	1,131,751	
				_						
Fund Balance:										
Beginning of year - July 1					 <u> </u>					
End of year - June 30					\$ 1,131,751					

HARNETT COUNTY RIVERSIDE DRAINAGE ASSESSMENT SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization		Prior Years	 Current Year		Total to Date	/ariance ver/Under_
Expenditures: General government:							
Construction	\$ 750,000	\$	131,991	\$ 2,324	\$	134,315	\$ 615,685
Revenues over (under) expenditures	(750,000)		(131,991)	(2,324)		(134,315)	615,685
Other Financing Sources (Uses): Transfers in (out)	 750,000		750,000	 		750,000	
Net change in fund balance	\$ 	\$	618,009	(2,324)	\$	615,685	\$ 615,685
Fund Balance: Beginning of year - July 1				 618,009			
End of year - June 30				\$ 615,685			

CAMPBELL STADIUM SIDEWALK SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

				-			
	Project thorization	Prior Years	_	Current Year		Total to Date	Variance Over/Under
Expenditures: Culture and recreation:							
Engineering	\$ 141,575	\$ 146,045	\$	(4,470)	\$	141,575	\$ -
Revenues over (under) expenditures	(141,575)	(146,045)		4,470		(141,575)	-
Other Financing Sources (Uses): Transfers in	 141,575	 200,000		(58,425)		141,575	
Net change in fund balance	\$ <u>-</u>	\$ 53,955		(53,955)	\$	<u>-</u>	\$ -
Fund Balance: Beginning of year - July 1				53,955			
End of year - June 30			\$				

OLD DETENTION CENTER DEMO SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

				Actual			
	Project thorization	Prior Years	_	Current Year	Total to Date		ariance er/Under
Expenditures:							
Public safety:							
Legal and administrative	\$ 36,800	\$ 8,250	\$	-	\$	8,250	\$ 28,550
Construction	 547,091	 515,806				515,806	 31,285
Total expenditures	 583,891	 524,056				524,056	 59,835
Revenues over (under) expenditures	(583,891)	(524,056)		-		(524,056)	59,835
Other Financing Sources (Uses): Transfers in	 583,891	 583,891		<u> </u>		583,891	
Net change in fund balance	\$ 	\$ 59,835		-	\$	59,835	\$ 59,835
Fund Balance: Beginning of year - July 1				59,835			
End of year - June 30			\$	59,835			

BENHAVEN ELEMENTARY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization	Prior Years	Current Year	Total to Date	Variance Over/Under	
Revenues:						
Restricted intergovernmental	\$ 1,500,000	\$ -	\$ -	\$ -	\$ (1,500,000)	
Investment earnings	800,000	710,467	(138,936)	571,531	(228,469)	
Total revenues	2,300,000	710,467	(138,936)	571,531	(1,728,469)	
Expenditures:						
Education:						
Legal and administrative	2,409,465	2,313,240	-	2,313,240	96,225	
Construction	22,076,956	22,014,604	-	22,014,604	62,352	
School allocation	1,500,000				1,500,000	
Total expenditures	25,986,421	24,327,844		24,327,844	1,658,577	
Revenues over (under) expenditures	(23,686,421)	(23,617,377)	(138,936)	(23,756,313)	(69,892)	
Other Financing Sources (Uses):						
Bond proceeds	29,500,000	29,500,000	-	29,500,000	-	
Transfer in	43,850	43,850	-	43,850	-	
Transfer out	(8,387,098)	(8,317,206)	-	(8,317,206)	69,892	
Bond premium	2,529,669	2,529,669		2,529,669		
Total other financing sources (uses)	23,686,421	23,756,313		23,756,313	69,892	
Net change in fund balance	\$ -	\$ 138,936	(138,936)	\$ -	\$ -	
Fund Balance:						
Beginning of year - July 1			138,936			
End of year - June 30			\$ -			

QSCB 2016 CAPITAL PROJECT FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

						Actual				
	Αι	Project uthorization		Prior Years		Current Year	Total to Date		Variance Over/Under	
Revenues:										
Investment earnings	\$	242	\$	174	\$		\$	174	\$	(68)
Expenditures:										
Education:										
Construction		2,160,211		2,159,637		-		2,159,637		574
Debt issue costs		40,031	_	40,031	_		_	40,031		
Total expenditures		2,200,242	_	2,199,668	_	<u>-</u>	_	2,199,668		574
Revenues over (under) expenditures		(2,200,000)		(2,199,494)		-		(2,199,494)		506
Other Financing Sources (Uses):										
Debt issued		2,200,000	_	2,200,000	_	<u>-</u>	_	2,200,000		<u>-</u>
Net change in fund balance	\$		\$	506		-	\$	506	\$	506
Fund Balance:										
Beginning of year - July 1					_	506				
End of year - June 30					\$	506				

FORMER BENHAVEN ELEMENTARY SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

						Actual		
	Δι	Project uthorization		Prior Years		Current Year	Total to Date	ariance er/Under
Revenues:								
Investment earnings	\$	589,504	\$	156,530	\$	390,129	\$ 546,659	\$ (42,845)
Contributions and donations		<u>-</u>				6,304	 6,304	 6,304
Total revenues		589,504	_	156,530	_	396,433	552,963	 (36,541)
Expenditures:								
Education:								
Legal and administrative		150,000		130,457		-	130,457	19,543
Engineering		100,000		90,833		-	90,833	9,167
Construction		2,900,000		2,417,768		474,401	 2,892,169	7,831
Total expenditures		3,150,000	_	2,639,058		474,401	 3,113,459	 36,541
Revenues over (under) expenditures		(2,560,496)		(2,482,528)		(77,968)	(2,560,496)	-
Other Financing Sources (Uses):								
Transfers in		2,560,496		2,560,496			 2,560,496	
Net change in fund balance	\$		\$	77,968		(77,968)	\$ 	\$
Fund Balance: Beginning of year - July 1						77,968		
End of year - June 30					\$	<u>-</u>		

JOHNSONVILLE ELEMENTARY RENOVATIONS SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization	Prior Years	Current Year	Total to Date	Variance Over/Under
Revenues:					
Investment earnings	\$ -	\$ 78,063	\$ -	\$ 78,063	\$ 78,063
Expenditures:					
Education:					
Legal and administrative	500,000	485,646	-	485,646	14,354
Construction	3,312,111	3,464,688	(171,956)	3,292,732	19,379
Total expenditures	3,812,111	3,950,334	(171,956)	3,778,378	33,733
Revenues over (under) expenditures	(3,812,111)	(3,872,271)	171,956	(3,700,315)	111,796
Other Financing Sources (Uses):					
Transfers in	4,126,503	3,996,641	-	3,996,641	(129,862)
Transfers out	(1,417,750)	-	(1,399,684)	(1,399,684)	18,066
Bond proceeds	1,103,358	1,103,358		1,103,358	
Total other financing sources (uses)	3,812,111	5,099,999	(1,399,684)	3,700,315	(111,796)
Net change in fund balance	\$ -	\$ 1,227,728	(1,227,728)	\$ -	\$ -
Fund Balance:					
Beginning of year - July 1			1,227,728		
End of year - June 30			\$ -		

2022 G.O. BONDS SERIES 2021 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

			Actual		
	Project Authorization	Prior Years	Current Year	Total to Date	Variance Over/Under
Revenues:					
Investment earnings	\$ -	\$ -	\$ 164,489	\$ 164,489	\$ 164,489
Expenditures:					
Education:					
Construction	12,682,156		5,297,601	5,297,601	7,384,555
Revenues over (under) expenditures	(12,682,156)		(5,133,112)	(5,133,112)	7,549,044
Other Financing Sources (Uses):					
Transfers out	(444,225)	(444,225)	-	(444,225)	-
Bond premium	6,300,403	6,300,403	-	6,300,403	-
Bond proceeds	6,825,978	6,594,012	-	6,594,012	(231,966)
Total other financing sources (uses)	12,682,156	12,450,190		12,450,190	(231,966)
Net change in fund balance	\$ -	\$ 12,450,190	(5,133,112)	\$ 7,317,078	\$ 7,317,078
Fund Balance:					
Beginning of year - July 1			12,450,190		
End of year - June 30			\$ 7,317,078		

2023 G.O. BONDS SERIES 2017 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	A	Project uthorization	Prior Years	Current Year		Total to Date	Variance ver/Under
Revenues:							
Investment earnings	\$	-	\$ 1,325,364	\$ 65,397	\$	1,390,761	\$ 1,390,761
Expenditures: Education:							
Construction		3,354,340	 1,410,408	 1,360,403	_	2,770,811	 583,529
Revenues over (under) expenditures		(3,354,340)	(85,044)	(1,295,006)		(1,380,050)	1,974,290
Other Financing Sources (Uses): Transfers in		3,354,340	 87,613	 1,399,684		1,487,297	 (1,867,043)
Net change in fund balance	\$		\$ 2,569	104,678	\$	107,247	\$ 107,247
Fund Balance: Beginning of year - July 1				 2,569			
End of year - June 30				\$ 107,247			

2023 G.O. BONDS SERIES 2020 SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE - BUDGET AND ACTUAL FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Αι	Project Authorization		Prior Years		Current Year		Total to Date	Variance ver/Under
Revenues:									
Investment earnings	\$	-	\$	13,604	\$	55,512	\$	69,116	\$ 69,116
Expenditures: Education:									
Construction		3,125,000	_			155,362		155,362	 2,969,638
Revenues over (under) expenditures		(3,125,000)		13,604		(99,850)		(86,246)	3,038,754
Other Financing Sources (Uses): Transfers in		3,125,000	_	3,110,632		<u>-</u>		3,110,632	 (14,368)
Net change in fund balance	\$		\$	3,124,236		(99,850)	\$	3,024,386	\$ 3,024,386
Fund Balance: Beginning of year - July 1					_	3,124,236			
End of year - June 30					\$	3,024,386			

ENTERPRISE FUND - WATER AND SEWER FUND SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP) FOR THE YEAR ENDED JUNE 30, 2024

	Budget			Actual	Variance Over/Under		
Revenues:							
Operating revenues:							
Water and sewer sales	\$	41,985,000	\$	49,148,941	\$	7,163,941	
Other operating revenues		1,103,000		9,349,739		8,246,739	
Total operating revenues		43,088,000		58,498,680		15,410,680	
Non-operating revenues:							
Interest earned on investments		250,000		1,297,115		1,047,115	
Total revenues		43,338,000		59,795,795		16,457,795	
Expenditures:							
Salaries and employee benefits		10,353,716		9,860,124		493,592	
Sewage treatment		4,120,000		3,734,912		385,088	
Other operating expenses		23,258,223		18,908,618		4,349,605	
Capital outlay		2,500,000		2,103,101		396,899	
Debt service:							
Debt principal		3,135,000		3,135,000		-	
Interest and fees		1,306,495		1,302,494		4,001	
Total expenditures		44,673,434		39,044,249		5,629,185	
Revenues over (under) expenditures		(1,335,434)		20,751,546		22,086,980	
Other Financing Sources (Uses):							
Appropriated net position		1,993,600		-		(1,993,600)	
Transfers in (out)		(658,166)		(658,166)		_	
Total other financing sources (uses)		1,335,434		(658,166)		(1,993,600)	
Revenues and other financing sources over							
(under) expenditures and other financing uses	\$		\$	20,093,380	\$	20,093,380	

ENTERPRISE FUND - WATER AND SEWER FUND SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP) FOR THE YEAR ENDED JUNE 30, 2024

	Budget	Actual	Variance Over/Under
Reconciliation from Budgetary Basis			
(Modified Accrual) to Full Accrual:			
Revenues and other financing sources over			
(under) expenditures and other financing uses		\$ 20,093,380	
Reconciling items:			
Debt principal		3,135,000	
Amortization of bond premium		275,412	
Amortization of deferred charge on refunding		(159,557)	
Increase in compensated absences		(38,965)	
Change in OPEB liability		(159,661)	
Change in deferred outflows of resources - OPEB		(239,856)	
Change in deferred inflows of resources - OPEB		153,432	
Change in deferred outflows - pension		528,773	
Change in net pension liability		(1,008,181)	
Chang in deferred inflows - pension		22,128	
Contributed asset		13,692,695	
Capital contributions from projects		1,681,027	
Interest and fees from project		(776,994)	
Lease revenue from districts		776,994	
Intrafund transfers		658,166	
Capital outlay		2,103,101	
Depreciation		 (14,418,636)	
Change in net position		\$ 26,318,258	

ENTERPRISE FUND - NON-OPERATING ENTERPRISE FUND - SOUTH CENTRAL SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP) FOR THE YEAR ENDED JUNE 30, 2024

	Budget			Actual	Variance Over/Under		
Expenditures:							
Debt principal	\$	580,000	\$	580,000	\$	-	
Interest and fees		601,769		601,769		_	
Total expenditures		1,181,769	_	1,181,769		<u>-</u>	
Revenues over (under) expenditures		(1,181,769)		(1,181,769)		-	
Other Financing Sources (Uses):							
Capital lease transfer in		1,181,769		601,769		(580,000)	
Revenues and other financing sources over							
(under) expenditures and other financing uses	<u>\$</u>		\$	(580,000)	\$	(580,000)	
Reconciliation from Budgetary Basis							
(Modified Accrual) to Full Accrual:							
Revenues and other financing sources over (under) expenditures and other financing uses			\$	(580,000)			
Reconciling items:			Ψ	(200,000)			
Debt principal			_	580,000			
Change in net position			\$	_			

ENTERPRISE FUND - NON-OPERATING ENTERPRISE FUND - WEST CENTRAL SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP) FOR THE YEAR ENDED JUNE 30, 2024

	Budget		Actual	Variance Over/Under		
Expenditures:						
Debt principal	\$	115,000	\$ 115,000	\$	_	
Interest and fees		22,575	 22,575		_	
Total expenditures		137,575	 137,575		<u>-</u>	
Revenues over (under) expenditures		(137,575)	(137,575)		-	
Other Financing Sources (Uses):						
Capital lease transfer in		137,575	 22,575		(115,000)	
Revenues and other financing sources over						
(under) expenditures and other financing uses	\$		\$ (115,000)	\$	(115,000)	
Reconciliation from Budgetary Basis						
(Modified Accrual) to Full Accrual:						
Revenues and other financing sources over						
(under) expenditures and other financing uses			\$ (115,000)			
Reconciling items:			117000			
Debt principal			 115,000			
Change in net position			\$ _			

ENTERPRISE FUND - NON-OPERATING ENTERPRISE FUND - NORTHWEST SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP) FOR THE YEAR ENDED JUNE 30, 2024

	Budget		Actual		Variance Over/Under		
Expenditures:							
Debt principal	\$	60,000	\$	60,000	\$	-	
Interest and fees		11,288		11,288		<u>-</u>	
Total expenditures		71,288		71,288			
Revenues over (under) expenditures		(71,288)		(71,288)		-	
Other Financing Sources (Uses):							
Capital lease transfer in		71,288		11,288		(60,000)	
Revenues and other financing sources over							
(under) expenditures and other financing uses	\$		\$	(60,000)	\$	(60,000)	
Reconciliation from Budgetary Basis (Modified Accrual) to Full Accrual:							
Revenues and other financing sources over							
(under) expenditures and other financing uses			\$	(60,000)			
Reconciling items:							
Debt principal				60,000			
Change in net position			\$				

ENTERPRISE FUND - NON-OPERATING ENTERPRISE FUND - SOUTHWEST SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP) FOR THE YEAR ENDED JUNE 30, 2024

	Budget		 Actual	Variance Over/Under		
Expenditures:		_	 		_	
Debt principal	\$	170,000	\$ 170,000	\$	-	
Interest and fees		33,562	 33,562			
Total expenditures		203,562	 203,562		<u>-</u>	
Revenues over (under) expenditures		(203,562)	(203,562)		-	
Other Financing Sources (Uses):						
Capital lease transfer in		203,562	 33,562		(170,000)	
Revenues and other financing sources over						
(under) expenditures and other financing uses	\$		\$ (170,000)	\$	(170,000)	
Reconciliation from Budgetary Basis						
(Modified Accrual) to Full Accrual:						
Revenues and other financing sources over						
(under) expenditures and other financing uses			\$ (170,000)			
Reconciling items:						
Debt principal			 170,000			
Change in net position			\$ _			

ENTERPRISE FUND - NON-OPERATING ENTERPRISE FUND - SOUTHEAST SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP) FOR THE YEAR ENDED JUNE 30, 2024

	Budget			Actual	Variance Over/Under		
Expenditures:							
Debt principal	\$	60,000	\$	60,000	\$	-	
Interest and fees		19,550		19,550			
Total expenditures		79,550		79,550			
Revenues over (under) expenditures		(79,550)		(79,550)		-	
Other Financing Sources (Uses):							
Capital lease transfer in		79,550		19,550		(60,000)	
Revenues and other financing sources over							
(under) expenditures and other financing uses	<u>\$</u>		<u>\$</u>	(60,000)	\$	(60,000)	
Reconciliation from Budgetary Basis							
(Modified Accrual) to Full Accrual:							
Revenues and other financing sources over							
(under) expenditures and other financing uses			\$	(60,000)			
Reconciling items:				-0.000			
Debt principal				60,000			
Change in net position			\$				

ENTERPRISE FUND - NON-OPERATING ENTERPRISE FUND - EAST CENTRAL SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP) FOR THE YEAR ENDED JUNE 30, 2024

	Budget			Actual	Variance Over/Under		
Expenditures:				_			
Debt principal	\$	135,000	\$	135,000	\$	-	
Interest and fees		60,462		60,462			
Total expenditures		195,462		195,462		<u>-</u>	
Revenues over (under) expenditures		(195,462)		(195,462)		-	
Other Financing Sources (Uses):							
Capital lease transfer in		195,462		60,462		(135,000)	
Revenues and other financing sources over							
(under) expenditures and other financing uses	<u>\$</u>		\$	(135,000)	\$	(135,000)	
Reconciliation from Budgetary Basis							
(Modified Accrual) to Full Accrual:							
Revenues and other financing sources over			\$	(125 000)			
(under) expenditures and other financing uses Reconciling items:			Ф	(135,000)			
Debt principal				135,000			
Change in net position			\$				

ENTERPRISE FUND - NON-OPERATING ENTERPRISE FUND - RIVERSIDE SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP) FOR THE YEAR ENDED JUNE 30, 2024

	Budget		Actual	Variance Over/Under		
Expenditures:						
Debt principal	\$	30,000	\$ 30,000	\$	-	
Interest and fees		27,788	27,788			
Total expenditures		57,788	 57,788		<u> </u>	
Revenues under expenditures		(57,788)	(57,788)		-	
Other Financing Sources (Uses):						
Capital lease transfer in		57,788	 27,788		(30,000)	
Revenues and other financing sources over						
(under) expenditures and other financing uses	\$		\$ (30,000)	\$	(30,000)	
Reconciliation from Budgetary Basis						
(Modified Accrual) to Full Accrual:						
Revenues and other financing sources over						
(under) expenditures and other financing uses			\$ (30,000)			
Reconciling items:			20.000			
Debt principal			 30,000			
Change in net position			\$ _			

SOUTHWEST WASTEWATER PUMP STATION & FORCE MAIN CAPITAL PROJECT SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP) FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization		Prior Years		Current Year		Total to Date		Variance Over/Under	
Expenditures:										
Construction	\$	8,000,000	\$	-	\$	-	\$	-	\$	8,000,000
Engineering		600,000		-		334,688		334,688		265,312
Land		18,000	_	-		_		-		18,000
Total expenditures		8,618,000	_		_	334,688	_	334,688	_	8,283,312
Revenues over (under) expenditures		(8,618,000)		-		(334,688)		(334,688)		8,283,312
Other Financing Sources (Uses): Transfers in - Enterprise Fund		8,618,000		8,618,000		<u>-</u>		8,618,000		-
Revenues and other financing sources over (under) expenditures and other financing uses	\$	<u>-</u>	\$	8,618,000	\$	(334,688)	\$	8,283,312	\$	8,283,312

SCHOOL WASTEWATER EXTENSIONS CAPITAL PROJECT SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP) FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization	Prior Years	Current Year	Total to Date	Variance Over/Under
Revenues:					
Restricted intergovernmental	\$ 500,000	\$ 500,000	\$ -	\$ 500,000	\$ -
Expenditures:					
Construction	2,688,100	2,438,557	32,400	2,470,957	217,143
Legal and administration	10,000	-	-	-	10,000
Engineering	591,105	507,204	-	507,204	83,901
Materials and supplies	45,000	-	-	-	45,000
Land	20,000	13,793		13,793	6,207
Total expenditures	3,354,205	2,959,554	32,400	2,991,954	362,251
Revenues over (under) expenditures	(2,854,205)	(2,459,554)	(32,400)	(2,491,954)	362,251
Other Financing Sources (Uses):					
Transfers in - Enterprise Fund	2,854,205	2,854,205		2,854,205	
Revenues and other financing sources over					
(under) expenditures and other financing uses	\$ -	\$ 394,651	\$ (32,400)	\$ 362,251	\$ 362,251

ADVANCED METER INFRASTRUCTURE CAPITAL PROJECT SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP) FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization	Prior Years	Current Year	Total to Date	Variance Over/Under	
Revenues:						
Restricted intergovernmental	\$ -	\$ 62,204	\$ -	\$ 62,204	\$ 62,204	
Expenditures:						
Construction	15,041,265	13,825,336	952,024	14,777,360	263,905	
Engineering	722,265	554,046	140,637	694,683	27,582	
Contingency	36,344		<u>-</u> _	<u>-</u>	36,344	
Total expenditures	15,799,874	14,379,382	1,092,661	15,472,043	327,831	
Revenues over (under) expenditures	(15,799,874)	(14,317,178)	(1,092,661)	(15,409,839)	390,035	
Other Financing Sources (Uses):						
Transfers in - Enterprise Fund	15,799,874	15,141,708	658,166	15,799,874		
Revenues and other financing sources over (under) expenditures and other financing uses	\$	\$ 824,530	\$ (434,495)	\$ 390,035	\$ 390,035	

NORTHWEST HARNETT UTILITY EXTENSION CAPITAL PROJECT SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP) FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization		Prior (Years			Current Year		Total to Date		Variance ver/Under
Expenditures:										
Construction	\$	1,869,000	\$	808,390	\$	877,471	\$	1,685,861	\$	183,139
Engineering		304,900		208,771		-		208,771		96,129
Materials and supplies		204,100		<u>-</u>				<u>-</u>		204,100
Total expenditures		2,378,000	_	1,017,161	_	877,471	_	1,894,632	_	483,368
Revenues over (under) expenditures		(2,378,000)		(1,017,161)		(877,471)		(1,894,632)		483,368
Other Financing Sources (Uses):										
Transfers in - Enterprise Fund		2,378,000	_	2,378,000				2,378,000		
Revenues and other financing sources over										
(under) expenditures and other financing uses	\$		\$	1,360,839	\$	(877,471)	\$	483,368	\$	483,368

NORTH HARNETT WWTP CAPACITY CAPITAL PROJECT SCHEDULE OF REVENUES AND EXPENDITURES - BUDGET AND ACTUAL (NON-GAAP) FROM INCEPTION AND FOR THE YEAR ENDED JUNE 30, 2024

	Project Authorization	Prior Years	Current Year	Total to Date	Variance Over/Under
Revenues:					
Restricted intergovernmental	\$ 63,731,823	\$ -	\$ 1,681,027	\$ 1,681,027	\$ (62,050,796)
Expenditures:					
Construction	104,621,000	-	4,556,190	4,556,190	100,064,810
Engineering	6,755,000	1,194,005	603,395	1,797,400	4,957,600
Total expenditures	111,376,000	1,194,005	5,159,585	6,353,590	105,022,410
Revenues over (under) expenditures	(47,644,177)	(1,194,005)	(3,478,558)	(4,672,563)	42,971,614
Other Financing Sources (Uses):					
Transfers in - Enterprise Fund	47,644,177	14,135,200		14,135,200	(33,508,977)
Revenues and other financing sources over (under) expenditures and other financing uses	\$ -	\$ 12,941,195	\$ (3,478,558)	\$ 9,462,637	\$ 9,462,637

ENTERPRISE FUND - SOLID WASTE FUND SCHEDULE OF REVENUES AND EXPENDITURES -BUDGET AND ACTUAL (NON-GAAP) FOR THE YEAR ENDED JUNE 30, 2024

	Budget		Actual	Variance Over/Under
Revenues:			_	
Operating revenues:				
Solid waste fees	\$ 9,117,	082 \$	8,487,128	\$ (629,954)
Other operating revenues	12,	000	14,589	2,589
Total operating revenues	9,129,	082	8,501,717	(627,365)
Non-Operating Revenues:				
Restricted intergovernmental	300,	000	418,366	118,366
Interest earned on investments		<u> </u>	8,173	8,173
Total non-operating revenues	300,	000	426,539	126,539
Total revenues	9,429,	082	8,928,256	(500,826)
Expenditures:				
Salaries and employee benefits	1,346,	804	1,286,294	60,510
Other operating expenses	6,684,	672	5,745,813	938,859
Capital outlay	2,346,	156	2,318,768	27,388
Debt service:				
Debt principal and interest	151,	<u>450</u>	144,450	7,000
Total expenditures	10,529,	082	9,495,325	1,033,757
Revenues over (under) expenditures	(1,100,	000)	(567,069)	532,931
Other Financing Sources (Uses):				
Appropriated net position	1,100,	000		(1,100,000)
Revenues and other financing sources over				
(under) expenditures and other financing uses	\$	<u>-</u> \$	(567,069)	\$ (567,069)

ENTERPRISE FUND - SOLID WASTE FUND SCHEDULE OF REVENUES AND EXPENDITURES -BUDGET AND ACTUAL (NON-GAAP) FOR THE YEAR ENDED JUNE 30, 2024

	Budget	Actual	Variance Over/Under
Reconciliation from Budgetary Basis			
(Modified Accrual) to Full Accrual:			
Revenues and other financing sources over			
(under) expenditures and other financing uses		\$ (567,069)	
Reconciling items:			
Debt principal		120,000	
Change in deferred outflows - pension		81,350	
Change in net pension liability		(155,105)	
Change in deferred inflows - pension		3,404	
Increase in compensated absences		(12,230)	
Change in OPEB liability		(24,563)	
Change in deferred outflows of resources - OPEB		(36,901)	
Change in deferred inflows of resources - OPEB		23,605	
Amortization of premium		27,828	
Capital outlay		2,318,768	
Depreciation		 (471,327)	
Change in net position		\$ 1,307,760	



INTERNAL SERVICE FUNDS COMBINING STATEMENT OF NET POSITION JUNE 30, 2024

	Workers' mpensation Fund	Group Insurance Fund		Employee Clinic Fund	Medical Insurance Fund
Assets:					
Current assets:					
Cash and cash equivalents	\$ 5,936,887	\$ 1,321,501	\$	689,559	\$ 13,297,757
Accounts receivable	 	 		1,242	 304
Total assets	 5,936,887	 1,321,501		690,801	 13,298,061
Liabilities:					
Current liabilities:					
Claims payable	150,000	-		-	-
Accounts payable	 3,988	 19,160		7,175	 1,650,849
Total current liabilities	153,988	 19,160		7,175	 1,650,849
Non-current liabilities:					
Claims payable	130,908	 			
Total liabilities	 284,896	 19,160		7,175	 1,650,849
Net Position:					
Unrestricted	 5,651,991	 1,302,341		683,626	 11,647,212
Total net position	\$ 5,651,991	\$ 1,302,341	\$	683,626	\$ 11,647,212

INTERNAL SERVICE FUNDS COMBINING STATEMENT OF NET POSITION JUNE 30, 2024

	1	Dental Insurance Fund	M	Risk anagement Fund	nployment surance Fund	Total
Assets:						
Current assets:						
Cash and cash equivalents	\$	956,558	\$	1,632,047	\$ 980,620	\$ 24,814,929
Accounts receivable				651	 	2,197
Total assets		956,558	_	1,632,698	 980,620	 24,817,126
Liabilities:						
Current liabilities:						
Claims payable		-		-	-	150,000
Accounts payable		59,767			 _	 1,740,939
Total current liabilities		59,767				 1,890,939
Non-current liabilities:						
Claims payable					 	 130,908
Total liabilities		59,767		-	 <u>-</u>	 2,021,847
Net Position:						
Unrestricted		896,791		1,632,698	 980,620	 22,795,279
Total net position	\$	896,791	\$	1,632,698	\$ 980,620	\$ 22,795,279

INTERNAL SERVICE FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION FOR THE YEAR ENDED JUNE 30, 2024

	Workers' mpensation Fund	Group Insurance Fund		Employee Clinic Fund	Medical Insurance Fund
Operating Revenues:					
County contribution	\$ 543,552	\$ 1,687,078	\$	186,445	\$ 13,313,477
Operating Expenses: Benefits and premiums	 516,874	 1,415,190		195,365	 12,819,598
Operating income (loss)	26,678	271,888		(8,920)	493,879
Transfers in (out)	 <u>-</u>	 <u>-</u>		<u>-</u>	 <u>-</u>
Change in net position	26,678	271,888		(8,920)	493,879
Net Position: Beginning of year - July 1	 5,625,313	 1,030,453		692,546	11,153,333
End of year - June 30	\$ 5,651,991	\$ 1,302,341	\$	683,626	\$ 11,647,212

INTERNAL SERVICE FUNDS COMBINING STATEMENT OF REVENUES, EXPENSES, AND CHANGES IN FUND NET POSITION FOR THE YEAR ENDED JUNE 30, 2024

	Dental nsurance Fund	Risk Management Fund		employment Insurance Fund	Total
Operating Revenues:	_				 _
County contribution	\$ 570,910	\$	2,088,653	\$ 93,116	\$ 18,483,231
Operating Expenses: Benefits and premiums	 461,935		1,455,955	 49,732	 16,914,649
Operating income (loss)	108,975		632,698	43,384	1,568,582
Transfers in (out)	 <u>-</u>		1,000,000	 (1,000,000)	
Change in net position	108,975		1,632,698	(956,616)	1,568,582
Net Position: Beginning of year - July 1	 787,816			 1,937,236	 21,226,697
End of year - June 30	\$ 896,791	\$	1,632,698	\$ 980,620	\$ 22,795,279

COMBINING STATEMENT OF CASH FLOWS INTERNAL SERVICE FUNDS FOR THE YEAR ENDED JUNE 30, 2024

	Workers' Compensation Fund			Group Insurance Fund		Employee Clinic Fund		Medical Insurance Fund
Cash Flows from Operating Activities:								
Cash received from customers and users	\$	543,552	\$	1,687,078	\$	186,445	\$	13,313,477
Cash paid to suppliers		(643,661)		(1,396,030)	_	(195,978)	_	(12,402,325)
Net cash provided (used) by operating activities		(100,109)	_	291,048	_	(9,533)	_	911,152
Cash Flows From Non-Capital								
Financing Activities:								
Transfers from other funds		-		-		-		-
Transfers to other funds						_		_
Net cash provided (used) by								
non-capital financing activities			_		_			
Net increase (decrease) in cash and cash equivalents		(100,109)		291,048		(9,533)		911,152
Cash and Cash Equivalents:								
Beginning of year - July 1		6,036,996	_	1,030,453		699,092		12,386,605
End of year - June 30	\$	5,936,887	\$	1,321,501	\$	689,559	\$	13,297,757
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:								
Operating income (loss)	\$	26,678	\$	271,888	\$	(8,920)	\$	493,879
Change in accounts receivable		-		-		-		-
Change in claims payable		(126,787)	_	19,160	_	(613)	_	417,273
Net cash provided (used) by operating activities	<u>\$</u>	(100,109)	\$	291,048	\$	(9,533)	\$	911,152

COMBINING STATEMENT OF CASH FLOWS INTERNAL SERVICE FUNDS FOR THE YEAR ENDED JUNE 30, 2024

	Dental Insurance Fund		M	Risk Management Fund		Unemployment Insurance Fund		Total
Cash Flows from Operating Activities:								
Cash received from customers and users	\$	570,910	\$	2,088,002	\$	93,116	\$	18,482,580
Cash paid to suppliers		(460,410)		(1,455,955)		(49,732)		(16,604,091)
Net cash provided (used) by operating activities		110,500		632,047		43,384		1,878,489
Cash Flows From Non-Capital								
Financing Activities:								
Transfers from other funds		-		1,000,000		-		1,000,000
Transfers to other funds						(1,000,000)		(1,000,000)
Net cash provided (used) by								
non-capital financing activities	-			1,000,000		(1,000,000)	_	<u>-</u>
Net increase (decrease) in cash and cash equivalents		110,500		1,632,047		(956,616)		1,878,489
Cash and Cash Equivalents:								
Beginning of year - July 1		846,058				1,937,236		22,936,440
End of year - June 30	\$	956,558	\$	1,632,047	\$	980,620	\$	24,814,929
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:								
Operating income (loss)	\$	108,975	\$	632,698	\$	43,384	\$	1,568,582
Change in accounts receivable		-		(651)		, -		(651)
Change in claims payable		1,525		<u> </u>			_	310,558
Net cash provided (used) by operating activities	\$	110,500	\$	632,047	\$	43,384	\$	1,878,489

EMPLOYEE CLINIC FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN NET POSITION - FINANCIAL PLAN AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2024

	F	Actual	Variance Over/Under		
Revenues: County contributions	\$	228,762	\$ 186,445	\$	(42,317)
Expenditures: Benefits and premiums		228,762	 195,365		33,397
Change in net position	\$		(8,920)	\$	(8,920)
Net Position: Beginning of year - July 1			 692,546		
End of year - June 30			\$ 683,626		

WORKERS' COMPENSATION FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN NET POSITION - FINANCIAL PLAN AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2024

	Financial Plan					Variance ver/Under
Revenues: County contributions	\$	855,000	\$	543,552	\$	(311,448)
Expenditures: Benefits and premiums		855,000		516,874		338,126
Change in net position	\$			26,678	\$	26,678
Net Position: Beginning of year - July 1				5,625,313		
End of year - June 30			\$	5,651,991		

GROUP INSURANCE FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN NET POSITION - FINANCIAL PLAN AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2024

	Financial Plan		Actual		Variance Over/Under	
Revenues: County contributions	\$	1,550,000	\$	1,687,078	\$	137,078
Expenditures: Benefits and premiums		1,550,000		1,415,190		134,810
Change in net position	\$			271,888	\$	271,888
Net Position: Beginning of year - July 1				1,030,453		
End of year - June 30			\$	1,302,341		

UNEMPLOYMENT INSURANCE FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN NET POSITION - FINANCIAL PLAN AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2024

	Financial Plan			Actual		Variance Over/Under	
Revenues:							
County contributions	\$	250,000	\$	93,116	\$	(156,884)	
Expenditures:							
Benefits and premiums		250,000	_	49,732		200,268	
Revenues over (under) expenditures				43,384		43,384	
Other Financing Sources (Uses):							
Transfers in (out)		(1,000,000)		(1,000,000)		-	
Appropriated fund balance		1,000,000				(1,000,000)	
Total other financing sources (uses)				(1,000,000)		(1,000,000)	
Change in net position	\$			(956,616)	\$	(956,616)	
Net Position:							
Beginning of year - July 1				1,937,236			
End of year - June 30			\$	980,620			

RISK MANAGEMENT INSURANCE FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN NET POSITION - FINANCIAL PLAN AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2024

	Financial Plan		Actual		Variance Over/Under	
Revenues: County contributions	\$ 480,	117 \$	2,088,653	\$	1,608,536	
Expenditures: Benefits and premiums	1,480,	117	1,455,955		24,162	
Revenues over (under) expenditures	(1,000,0	000)	632,698		1,632,698	
Other Financing Sources (Uses): Transfers in (out)	1,000,0	000	1,000,000		<u>-</u>	
Change in net position	\$	_	1,632,698	\$	1,632,698	
Net Position: Beginning of year - July 1						
End of year - June 30		\$	1,632,698			

MEDICAL INSURANCE FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN NET POSITION - FINANCIAL PLAN AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2024

	Financial Plan			Actual		Variance Over/Under	
Revenues: County contributions	\$	12,400,000	\$	13,313,477	\$	913,477	
Expenditures: Benefits and premiums		12,886,500		12,819,598		66,902	
Revenues over (under) expenditures		(486,500)		493,879		980,379	
Other Financing Sources (Uses): Appropriated fund balance		486,500		<u>-</u>		(486,500)	
Change in net position	\$			493,879	\$	493,879	
Net Position: Beginning of year - July 1				11,153,333			
End of year - June 30			\$	11,647,212			

DENTAL INSURANCE FUND SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN NET POSITION - FINANCIAL PLAN AND ACTUAL FOR THE YEAR ENDED JUNE 30, 2024

	Financial Plan		Actual		Variance Over/Under	
Revenues: County contributions	\$	650,000	\$	570,910	\$	(79,090)
Expenditures: Benefits and premiums		650,000		461,935		188,065
Change in net position	\$			108,975	\$	108,975
Net Position: Beginning of year - July 1				787,816		
End of year - June 30			\$	896,791		

COMBINING STATEMENT OF FIDUCIARY NET POSITION CUSTODIAL FUNDS JUNE 30, 2024

	Municipal Tax Fund		Jail Inmate Pay Fund		l Custodial Funds
Assets:					
Cash and cash equivalents	\$ 437,020	\$	42,877	\$	479,897
Taxes receivables for other governments, net	144,712		<u>-</u>		144,712
Total assets	 581,732		42,877		624,609
Liabilities:					
Accounts payable and accrued liabilities	-		25,998		25,998
Due to other governments	437,020		<u>-</u>		437,020
Total liabilities	 437,020		25,998		463,018
Net Position:					
Restricted for:					
Individuals, organizations, and other governments	\$ 144,712	\$	16,879	\$	161,591

COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION CUSTODIAL FUNDS FOR THE YEAR ENDED JUNE 30, 2024

	Municipal Tax Fund		Jail Inmate Pay Fund	Total Custodial Funds	
Additions:					
Ad valorem taxes for other governments	\$	15,565,471	\$ -	\$	15,565,471
Collections on behalf of inmates			462,029		462,029
Total additions		15,565,471	462,029		16,027,500
Deductions:					
Tax distributions to other governments		15,595,179	-		15,595,179
Payments on behalf of inmates			459,594		459,594
Total deductions		15,595,179	459,594		16,054,773
Net increase (decrease) in fiduciary net position		(29,708)	2,435		(27,273)
Net position, beginning		174,420	14,444		188,864
Net position, ending	\$	144,712	\$ 16,879	\$	161,591

COMBINING STATEMENT OF FIDUCIARY NET POSITION PENSION TRUST FUNDS JUNE 30, 2024

	OPEB Trust Fund		LEO Trust Fund		Total Pension Trust Funds	
Assets:						
Restricted cash and cash equivalents	\$	1,369,484	\$	473,065	\$	1,842,549
Net Position:						
Restricted for:						
Defined benefit pensions		-		473,065		473,065
Post-employment benefits other than pensions		1,369,484				1,369,484
Total net position	\$	1,369,484	\$	473,065	\$	1,842,549

COMBINING STATEMENT OF CHANGES IN FIDUCIARY NET POSITION PENSION TRUST FUNDS FOR THE YEAR ENDED JUNE 30, 2024

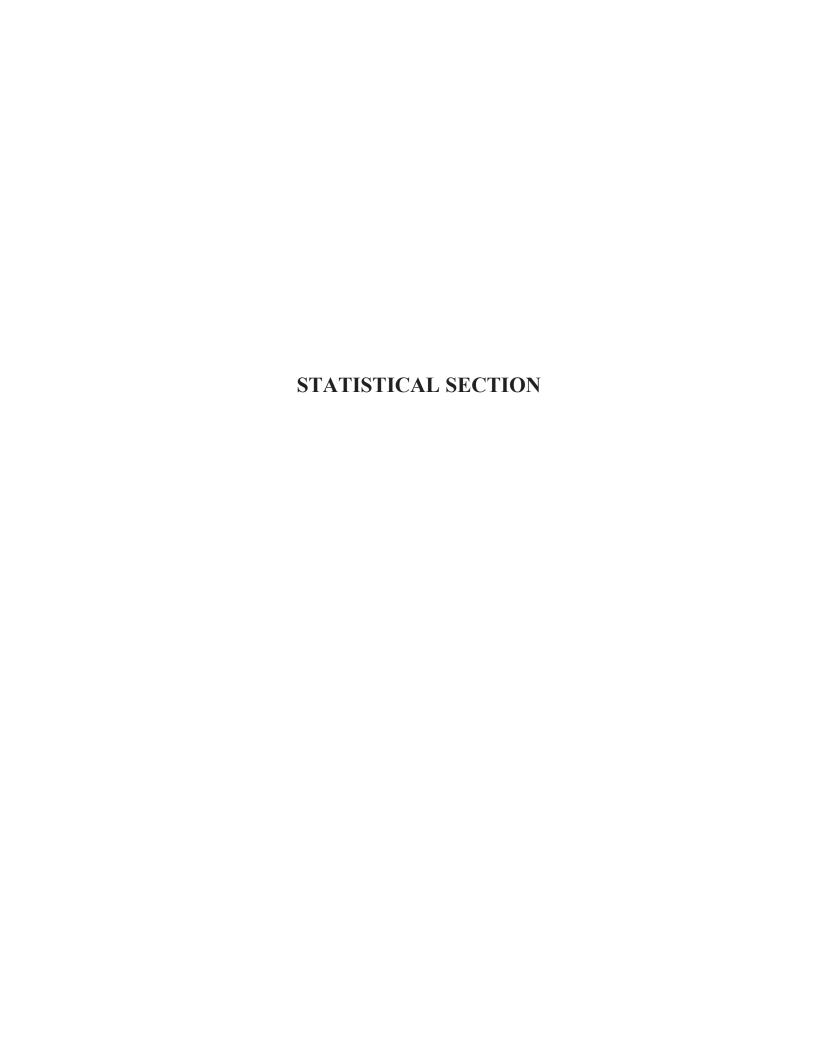
	OPEB Trust Fund	LEO Trust Fund	Total Pension Trust Funds	
Additions:				
Employer contributions:	\$ 1,103,651	\$ 289,628	\$ 1,393,279	
Investment income:	140,809	55,563	196,372	
Total additions	1,244,460	345,191	1,589,651	
Deductions:				
Benefit payments	998,061	190,427	1,188,488	
Change in net position	246,399	154,764	401,163	
Net Position:				
Beginning of year, July 1	1,123,085	318,301	1,441,386	
End of year, June 30	\$ 1,369,484	\$ 473,065	\$ 1,842,549	

GENERAL FUND SCHEDULE OF AD VALOREM TAXES RECEIVABLE JUNE 30, 2024

Fiscal Year		ncollected Balance ıly 1, 2023		Additions	Collections and Credits	Incollected Balance ine 30, 2024
2023-2024	<u> </u>	_	\$	83,666,071	\$ 83,145,831	\$ 520,240
2022-2023	·	457,091	·	-	227,299	229,792
2021-2022		188,778		-	46,441	142,337
2020-2021		129,020		-	25,396	103,624
2019-2020		100,277		-	29,978	70,299
2018-2019		53,365		-	9,706	43,659
2017-2018		44,555		-	7,029	37,526
2016-2017		40,914		-	4,560	36,354
2015-2016		35,430		-	5,095	30,335
2014-2015		28,209		-	2,161	26,048
2013-2014		58,547		-	58,547	-
Total	\$	1,136,186	\$	83,666,071	\$ 83,562,043	1,240,214
Less: allowance for unc	ollectible	accounts - Gen	eral F	Fund		 608,176
Ad valorem taxes receiv	able, net -	General Fund				\$ 632,038
Reconcilement with Re	venues:					
Ad valorem taxes - Gene	eral Fund					\$ 83,791,705
Reconciling items:						
Interest collected						(378,007)
Taxes written off						58,547
Prior year releases						 89,798
Total collections and cre	edits					\$ 83,562,043

ANALYSIS OF CURRENT TAX LEVY FOR THE YEAR ENDED JUNE 30, 2024

				Total	Levy
	Co	ounty-Wide		Property Excluding Registered	Registered
	Property Valuation	Rate	Total Levy	Motor Vehicles	Motor Vehicles
Original Levy: Property taxed at current year's rate	\$ 14,253,177,665	\$ 0.5910	\$ 84,236,280	\$ 74,415,485	\$ 9,820,795
Discoveries: Abatements	(33,699,352)		(570,209)	(570,209)	
Total property valuation	\$ 14,219,478,313				
Net Levy			83,666,071	73,845,276	9,820,795
Uncollected taxes at June 30, 2024			(520,240)	(520,240)	
Current Year's Taxes Collected			\$ 83,145,831	\$ 73,325,036	\$ 9,820,795
Current Levy Collection Percentage			<u>99.38%</u>	<u>99.30%</u>	100.00%





STATISTICAL SECTION

(unaudited)

This part of Harnett County's annual comprehensive financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health.

Contents	Page
Financial Trends These schedules contain trend information to help the reader understand how the government's financial performance and well-being have changed over time.	P-225
Revenue Capacity These schedules contain information to help the reader assess the government's most significant local revenue source, the property tax.	P-231
Debt Capacity These schedules present information to help the reader assess the affordability of the government's current levels of outstanding debt and the government's ability to issue additional debt in the future.	P-239
Demographic and Economic Information These schedules offer demographic and economic indicators to help the reader understand the environment within which the government's financial activities take place.	P-243
Operating Information These schedules contain service and infrastructure data to help the reader understand how the information in the government's financial report relates to the services the government provides and the activities it performs.	P-249



Harnett County, North Carolina Net Position by Component Last Ten Fiscal Years (Unaudited)

				Fisca	Fiscal Year					
	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Governmental Activities										
Net investment in capital assets	\$ 44,566,178	\$ 44,566,178 \$ 55,813,622	\$ (68,658,054)	\$ 54,269,404	\$ 51,755,245	\$ 40,586,139	\$ 45,363,315	\$ 57,578,059	\$ 66,070,060	\$ 93,716,477
Restricted	15,913,835	17,766,806	44,513,234	17,376,057	21,274,854	23,518,517	23,565,286	24,473,272	57,475,923	28,314,896
Unrestricted	(88,995,853)	(78,490,540)	35,023,661	(80,953,920)	(92,557,019)	(65,395,023)	(61,583,090)	(75,476,646)	(70,891,408)	(40,968,354)
Total governmental activities net position	\$ (28,515,840)	\$ (4,910,112)	\$ 10,878,841	\$ (9,308,459)	\$ (19,526,920)	\$ (1,290,367)	\$ 7,345,511	\$ 6,574,685	\$ 52,654,575	\$ 81,063,019
Business-type activities										
Net investment in capital assets	\$ 266,725,165	\$278,517,784	\$278,274,105	\$281,674,631	\$282,059,841	\$ 285,552,395	\$ 288,429,644	\$ 293,777,712	\$ 294,098,489	\$313,218,578
Unrestricted	44,073,005	42,596,106	49,940,891	49,628,551	56,308,299	63,428,897	71,531,344	86,258,794	99,493,768	108,203,613
Total business-type activities net position	\$310,798,170	\$321,113,890	\$328,214,996	\$331,303,182	\$338,368,140	\$348,981,292	\$359,960,988	\$380,036,506	\$393,592,257	\$421,422,191
Primary Government										
Net investment in capital assets	\$311,291,343	\$334,331,406	\$209,616,051	\$335,944,035	\$333,815,086	\$326,138,534	\$333,792,959	\$351,355,771	\$360,168,549	\$406,935,055
Restricted	15,913,835	17,766,806	44,513,234	17,376,057	21,274,854	23,518,517	23,565,286	24,473,272	57,475,923	28,314,896
Unrestricted	(44,922,848)	(35,894,434)	84,964,552	(31,325,369)	(36,248,720)	(1,966,126)	9,948,254	10,782,148	28,602,360	67,235,259
Total primary government net position	\$282,282,330	\$316,203,778	\$339,093,837	\$321,994,723	\$318,841,220	\$347,690,925	\$367,306,499	\$386,611,191	\$446,246,832	\$502,485,210

Harnett County, North Carolina Changes in Net Position Last Ten Fiscal Years (accrual basis of accounting) (Unaudited)

	2015	2016	2017	2018	2010	0000	2021	2022	2003	2024
Expenses	207	2124	107	2124	2107	0707	1707	7707	2777	1707
Governmental Activities:										
General Government	\$ 13,148,888	\$ 9,196,366	\$ 14,655,806	\$ 16,113,489	\$ 23,498,036	\$ 19,607,411	\$ 17,181,824	\$ 19,397,236	\$ 20,118,801	\$ 25,058,853
Public Safety	35,683,468	37,715,350	40,417,079	42,464,618	43,001,530	48,548,276	53,578,893	58,526,377	62,024,084	71,912,605
Transportation	952,006	927,620	999,651	1,183,864	2,164,719	1,925,372	2,570,391	414,281	585,124	483,361
Enviromental Protection	170,630	182,736	181,452	166,931	178,917	226,440	224,948	265,800	440,337	492,050
Economic & physical development	4,164,532	2,732,724	5,156,771	4,249,021	3,993,304	4,819,635	3,122,757	4,715,574	11,356,233	5,330,736
Human Services	25,702,623	28,109,695	29,721,428	26,671,296	26,939,763	28,276,022	26,123,875	24,138,142	30,330,752	34,521,882
Cultural & Recreational	1,513,720	1,667,895	2,236,204	2,938,458	3,187,931	3,277,094	3,409,512	3,091,532	4,265,525	5,539,151
Education	27,562,131	27,328,710	26,811,390	45,366,104	31,850,277	33,351,865	44,215,752	62,205,098	54,820,083	47,117,185
Debt Service:	7	7.20	200	7	200	000	70000	0 1 0	100	1000 1
Interest and rees	5,403,809	5,315,756	4,825,862	5,443,930	5,224,806	4,666,259	6,463,671	8,454,218	8,037,921	7,237,605
Total governmental activities expenses	114,361,867	113,176,852	125,005,643	144,597,711	140,039,283	144,698,374	156,891,623	181,208,258	191,978,860	197,693,488
Business type activities										
Water and Sewer	26,444,236	31,176,432	32,111,467	34,137,473	36,798,468	34,883,209	38,069,462	39,523,538	49,890,017	48,851,259
Solid Waste	4,618,158	4,741,515	5,338,278	5,423,198	5,404,615	5,453,348	5,749,294	6,243,062	6,401,955	7,620,496
Total business-type activities	31,062,394	35,917,947	37,449,745	39,560,671	42,203,083	40,336,557	43,818,756	45,766,600	56,291,972	56,471,755
Total primary government expenses	\$ 145,424,261	\$ 149,094,799	\$ 162,455,388	\$ 184,158,382	\$ 182,242,366	\$ 185,034,931	\$ 200,710,379	\$ 226,974,858	\$ 248,270,832	\$ 254,165,243
C Program Revenues										
Governmental Activities:										
Charges for services:										
General government	\$ 3 090 449	\$ 9 083 933	\$ 8 004 787	\$ 063 442	\$ 360 038	\$ 15,550,149	\$ 13 633 676	\$ 17.186.944	\$ 24 194 043	\$ 18 857 173
Public Safety										Ì
Transportation	170,100,1	2,000,0	2,020,031	3 790	00000	30 11 12 11	100		5-1,-5-,-2-	
Tailing of the control of the contro	2,103	0 4 20	2,945	067,5						
	0,900	0,400	2,400	000	•	•	•	•	•	
Economic and physical development	10,766	20,714	24,814	4,175	•			•		
Human services	2,192,224	2,567,833	4,023,634	2,255,009	2,228,092	4,144,378	3,633,606	4,580,612	6,446,079	5,023,468
Cultural and recreational	43,284	49,369	51,996	72,403	•		•	•	•	
Education	•	•	•	•	•		•	•	•	•
Operating grants and contributions:										
General government	1,593,065	1,634,027	1,510,115	1,539,880	1,521,624	2,830,307	2,541,860	3,066,559	4,087,093	3,430,661
Public Safety	648,901	1,022,612	579,565	1,101,278	1,086,874	3,142,783	1,772,491	2,234,445	11,691,195	4,021,781
Transportation	1,042,078	582,821	660,431	552,814	546,401	1,016,338	891,079	1,123,316	1,580,790	1,231,919
Environment protection	26,965	30,426	22,915	25,169	24,702	45,947	40,284	50,783	71,464	55,693
Economic and physical development	41,395	45,512	34,825	18,697	18,773	34,919	30,616	38,595	54,312	42,326
Human services	16,327,523	18,472,123	18,612,304	16,540,601	1,597,713	7,351,447	6,846,499	2,121,377	11,434,286	8,910,809
Cultural and recreational	164,619	161,213	168,442	180,196	197,613	367,572	322,271	406,264	571,714	445,540
Education	1.902.400	1.902.400	400							
Capital grants and contributions:										
General government	335,462	28,493	22,252	117,150	•		•	•		
Economic and physical development	517,082	39.584			•	•	•	•	•	
Cultural and recreational	39,421	5.750		29.078	•		•			
Total dovernmental activities programs revenues	35 619 279	44 210 528	42 247 420	38 351 475	23 335 195	48 905 542	42.356.686	46 748 613	82 562 186	59 500 149
וסומו עסיים ביים ביים ביים ביים ביים ביים ביים	2,10,000	77,017,17	O-11,11-1,1-1	0.17(1.00(00	20,000,100	1-0,000,00	14,000,000	0.000	02, 400, 40	000000

Harnett County, North Carolina Changes in Net Position Last Ten Fiscal Years (accrual basis of accounting) (Unaudited)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Business-type activities: Charges for services:										
Water and Sewer	32,511,677	34,697,530	36,147,419	39,326,703	40,260,717	41,527,755	42,406,003	49,392,182	49,744,356	58,671,224
Solid Waste	5,219,143	5,360,576	5,827,446	5,798,149	6,091,812	6,406,797	7,950,319	8,348,325	8,495,874	8,533,089
Operating grants and contributions:										
Solid Waste	•	268,549	75,793	28,680	•	•	•	•	•	•
Capital grants and contributions:										
Water and Sewer	4,172,600	6,430,392	2,218,064	622,358	3,005,857	2,581,893	4,138,486	7,766,687	10,654,949	15,373,722
Solid Waste		•		•		•	•	•	•	•
Total business-type activities program revenues		- 1		45,775,890	49,358,386	50,516,445	54,494,808	65,507,194	68,895,179	82,578,035
Total primary government program revenues	\$ 77,522,699	\$ 90,967,575	\$ 86,516,142	\$ 84,127,365	\$ 72,693,581	\$ 99,421,987	\$ 96,851,494	\$ 112,255,807	\$ 151,457,365	\$ 142,078,184
Net (expense)/revenue										
Governmental activities	\$ (78,742,588)	\$ (68,966,324)	\$ (82,758,223)	\$ (106,246,236)	\$ (116,704,088)	\$ (95,792,832)	\$ (114,534,937)	\$ (134,459,645)	\$ (109,416,674)	\$ (138,193,339)
Business-type activities	10,841,026	10,839,100	6,818,977	6,215,219	7,155,303	10,179,888	10,676,052	19,740,594	12,603,207	26,106,280
Total primary government net expense	\$ (67,901,562)	\$ (58,127,224)	\$ (75,939,246)	\$ (100,031,017)	\$ (109,548,785)	\$ (85,612,944)	\$ (103,858,885)	\$ (114,719,051)	\$ (96,813,467)	\$ (112,087,059)
General Revenues and Other Changes in Net Position	Ę.									
Governmental activities:										
Ad valorem taxes	\$ 65,789,144	\$ 68,369,184	\$ 70,197,361	\$ 70,459,916	\$ 73,555,031	\$ 75,867,248	\$ 80,167,654	\$ 85,540,859	\$ 92,631,013	\$ 97,422,538
Local option sales tax	16,757,810	19,279,814	20,518,531	21,796,176	23,633,916	33,693,156	39,711,979	44,617,913	48,835,887	49,246,273
Other taxes	4,009,772	4,778,883	8,538,405	9,215,929	9,530,846	2,778,003	3,050,213	1,848,542	5,460,901	5,547,160
Unrestricted grants and contributions	67,514	41,665	120,415	56,135	4,994	14,153	43,235	15,078	45,001	6,391
Investment earnings	11,672	102,503	280,826	950,379	1,647,672	1,676,825	928,99	146,776	8,523,762	14,379,421
Transfers	(2,030)	•	•	397,814	71,486	•	•	•	•	•
Total governmental activities	86,633,882	92,572,049	99,655,538	102,876,349	108,443,945	114,029,385	123,039,957	132,169,168	155,496,564	166,601,783
Business-type activities:										
Other taxes	234,276	268,129	282,599	258,016	282,191	283,640	299,010	333,365	378,939	418,366
Investment earnings	099	3,491	(470)	29,994	44,537	149,624	4,634	1,559	573,605	1,305,288
Transfers	2,030	•	•	(397,814)	(71,486)	•			•	
Total business-type activities	236,966	271,620	282,129	(109,804)	255,242	433,264	303,644	334,924	952,544	1,723,654
Total primary government	\$ 86,870,848	\$ 92,843,669	\$ 99,937,667	\$ 102,766,545	\$ 108,699,187	\$ 114,462,649	\$ 123,343,601	\$ 132,504,092	\$ 156,449,108	\$ 168,325,437
Change in Net Position	7 801 200	\$ 23 605 725	16 807 315	(3 360 887)	(x 260 143)	4 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	8 505 020	(2 200 477)	46.079.890	\$ 408 444
Business-type activities	_						10.979.696			
Total primary government	1 1	1 1	\$ 23,998,421	\$ 2,735,528	\$ (849,598)	1 1	1 1	\$ 17,785,041	\$ 59,635,641	\$ 56,238,378
										ı

Fund Balances of Governmental Funds (modified accrual basis of accounting) Harnett County, North Carolina Last Ten Fiscal Years (Unaudited)

	2015	2016	 	2017 1	2018 2	2019	2020 3	2021 4	2022 ⁵	2023 ⁶	2024 7
General Fund			 								
Non Spendable	\$ 159,625 \$ 1,418,6	\$ 1,418,60	\$ 90	232,245	\$ 216,378	\$ 249,757	\$ 2,637,760	\$ 2,199,381	\$ 2,210,399	\$ 2,356,195	\$ 128,779
Restricted	11,496,063	11,966,027	27	9,068,575	10,337,775	11,199,201	15,306,174	17,550,550	17,948,916	19,310,705	19,616,071
Committed	•			•	•	•	8,872,608	9,756,795	16,424,560	21,684,428	25,596,510
Assigned	2,600,000			•	422,916	2,433,321	8,363,192	12,577,649	24,949,812	30,562,847	47,743,798
Unassigned	19,417,388	26,311,97	73	32,547,008	32,201,423	29,737,935	31,349,433	40,218,952	41,662,778	51,201,876	57,285,417
Total General Fund	\$ 33,673,076	\$ 39,696,606	↔	41,847,828	\$ 43,178,492	\$ 43,620,214	\$ 66,529,167	\$ 82,303,327	\$ 103,196,465	\$ 125,116,051	\$ 150,370,575
All other governmental funds											
Non Spendable	· &	\$ 4,2	12 \$	4,212	\$ 4,212	9	9	· &	9	· &	· •
Restricted	8,809,048	7,594,332	32	37,153,665	19,255,559	17,985,905	22,791,271	24,303,276	45,485,914	51,629,389	18,113,563
Committed	24,102	122,485	35	181,634	197,814	492,117	5,254,119	5,065,015	5,575,041	13,236,739	7,313,235
Assigned	246,463	2,316,903	03	5,001,315	6,045,578	5,821,813	3,415,325	3,410,004	48,780	76,557	2,164,010
Unassigned	(881,516)	(895,7	25)	(618,241)	(1,857,918)	(1,386,783)	(7,402,400)	(4,103,999)	(8,238,596)	(24,398,041)	(2,296,913)
Total all other governmental funds	\$ 8,198,097	\$ 9,142,177	\$ 22	41,722,585	\$ 23,645,245	\$ 22,913,052	\$ 24,058,315	\$ 28,674,296	\$ 42,871,139	\$ 40,544,644	\$ 25,293,895

The increase in Fund Balance for all other governmental funds is due to the cash on deposit with an escrow agent for the Benhaven Elementary School Capital Project Fund. The decrease in Fund Balance for all other governmental funds is due to the spend-down of escrow funds for the Highlands Middle School Capital Project.

The increase in Fund Balance for all other governmental funds is due to the increase in sales tax receipts allocated to the debt service fund and increased operating grants for several project funds.

The increase in Fund Balance for all other governmental funds is due to the cash on deposit with an escrow agent for the Erwin Elementary School and Government Complex South Capital Project Funds. The increase in Fund Balance for all other governmental funds is due to the cash on deposit with an escrow agent for the Northwest Harnet Elementary School Capital Project Fund.

The increase in Fund Balance for all governmental funds is due to increased operating grants for several funds from both Federal and State sources.

Harnett County, North Carolina Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) (Unaudited)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Revenues										
Ad valorem taxes	\$ 66,264,541	\$ 68,317,095	\$ 70,285,326	\$ 70,437,519	\$ 73,612,822	\$ 75,758,317	\$ 80,099,213	\$ 85,562,489	\$ 92,590,675	\$ 97,314,151
Other taxes and licenses	20,767,582	24,058,697	29,056,936	31,012,105	33,164,762	36,471,159	42,762,192	46,466,455	54,296,788	54,793,433
Unrestricted Intergovernmental	67,514	41,665	120,415	56,135	4,994	14,153	43,235	15,078	45,001	6,391
Restricted Intergovernmental	21,497,462	23,003,139	22,873,759	19,843,450	19,910,706	28,408,647	23,744,458	25,156,563	50,144,277	37,620,619
Permits and fees	3,379,086	3,466,824	3,545,871	3,824,231	2,929,161	2,422,016	2,590,141	2,391,886	2,619,018	2,222,519
Contributions	•	•	•	•		•	•	•	•	8,704
Sales and services	7,435,368	8,863,752	7,604,780	7,793,750	7,602,674	9,571,668	10,338,766	11,797,382	13,942,527	14,659,890
Investment earnings	11,672	102,503	280,826	950,379	1,647,672	1,676,825	928,99	146,776	8,523,762	14,379,421
Other general revenues	4,602,797	3,631,950	3,639,506	4,113,580	2,546,588	6,568,738	3,880,348	5,517,356	5,281,029	3,977,539
Total revenues	124,026,022	131,485,625	137,407,419	138,031,149	141,419,379	160,891,523	163,525,229	177,053,985	227,443,077	224,982,667
Expenditures										
General government	13,320,651	13,684,269	13,769,610	17,852,956	16,168,276	30,945,013	28,532,332	21,541,255	23,460,563	25,113,383
Public safety	35,489,816	36,668,046	39,640,768	41,743,221	42,920,389	47,679,464	49,432,661	52,368,982	64,909,338	69,861,972
Transportation	418,731	392,951	436,495	472,869	537,989	691,366	911,473	261,357	454,271	445,317
Environmental protection	165,801	182,736	181,452	166,931	178,917	226,440	224,948	265,800	440,337	492,050
Economic and physical										
development	5,087,189	3,291,512	4,988,437	4,142,456	3,644,583	4,285,897	4,699,442	5,215,836	9,735,873	10,516,342
Human services	26,243,188	28,000,704	29,235,907	25,870,415	23,785,760	23,930,556	25,179,507	27,210,434	29,391,184	32,983,176
Cultural and recreational	1,495,843	1,498,127	2,131,641	2,859,436	4,069,047	3,226,045	3,436,177	3,152,113	4,245,949	5,408,512
Education	27,562,131	27,328,710	26,811,390	45,366,104	31,850,277	33,351,865	44,215,752	62,205,098	54,820,083	47,117,185
Debt Service										
Principal	9,719,273	11,551,597	13,660,527	14,511,973	14,307,300	13,810,496	12,611,865	13,773,022	16,683,427	16,563,449
Interest and fees	5,575,501	4,959,473	3,849,231	4,547,768	4,318,798	4,518,023	5,421,947	6,411,526	7,072,844	6,477,506
Total primary government										
expenses	\$ 125,078,124	\$ 127,558,125	\$ 134,705,458	\$ 157,534,129	\$ 141,781,336	\$ 162,665,165	\$ 174,666,104	\$ 192,405,423	\$ 211,213,869	\$ 214,978,892
Excess of revenues over (under) expenditures	(1,052,102)	3,927,500	2,701,961	(19,502,980)	(361,957)	(1,773,642)	(11,140,875)	(15,351,438)	16,229,208	10,003,775

Harnett County, North Carolina Changes in Fund Balances of Governmental Funds Last Ten Fiscal Years (modified accrual basis of accounting) (Unaudited)

	2015		2016		2017		2018	2019	2020	2021		2022	2	2023	2024
Other financing sources (uses)															
Bonds & capital lease issuance	s		\$ 2,200,000	\$ 0	29,500,000	ક	1,902,953 \$		\$ 21,145,000	\$ 78,910,000	\$ 0000'0	43,000,000	s		•
Lease liability issued					•				•			1,141,316		236,537	•
Subscription liabilities issued					•				•			•	8	3,127,346	•
Bond premium					2,529,669		٠		3,847,498	11,02	1,024,698	6,300,403			•
Long-term debt refunded	29,486,750	20	37,018,000	0	•			•	•			•			•
Payment to escrow agents	(28,970,662)	962)	(36,177,890)	6	•				835,360	(58,534,840)	4,840)	•			•
Transfers in	4,172,536	336	1,207,791	_	386,398		9,504,216	7,924,291	13,969,859	5,73	5,733,474	6,208,979	14	14,786,238	12,773,291
Transfers out	(4,174,566)	(999	(1,207,791)	_	(386,398)		(8,650,865)	(7,852,805)	(13,969,859)	(5,73;	(5,733,474)	(6,208,979)	(14	14,786,238)	(12,773,291)
Total other financing															
sources (uses)	514,058)58	3,040,110	0	32,029,669		2,756,304	71,486	25,827,858	31,399,858	9,858	50,441,719	3	3,363,883	•
Net change in fund balances	\$ (538,0	944)	(538,044) \$ 6,967,610	\$	34,731,630	\$	\$ (16,746,676)	\$ (290,471)	\$ 24,054,216	\$ 20,258,983		\$ 35,090,281	\$ 19	\$ 19,593,091	\$ 10,003,775
Debt service as a percentage of of of noncapital expenditures	12.4	12.48%	13.59%	%	13.33%		12.54%	13.53%	12.57%		11.28%	10.68%		11.99%	11.29%

Harnett County, North Carolina
Tax Revenues By Source
Last Ten Fiscal Years
(accrual basis of accounting)
(Unaudited)

			Go	vernn	Governmental Activities	ties				Busi	Business-type Activities		
V COS.	# \\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	·	> C - 0 C -	Exci	Excise Stamp -	C	You Taken 1990	Ē-	Cable Franchise	Ü	open Metos		- - -
2015	\$ 65,789,144	မ	16,757,810	\$	412,126	\$	437,316	\$	204,052	5	234,276	s	83,834,724
"	68,369,184		19,279,814		468,981		554,405		197,107		268,129		89,137,620
2017	70,197,361		20,518,531		524,096		536,184		199,443		282,599		92,258,214
~	70,459,916		21,796,176		590,167		588,940		194,145		258,016		93,887,360
•	73,555,031		23,633,916		577,423		559,449		191,975		282,191		98,799,985
_	75,867,248		33,693,156		736,458		•		181,015		283,640	_	10,761,517
	80,167,654		39,711,979		1,012,527		•		177,156		299,010		121,368,326
0.1	85,540,859		44,617,913		1,565,634		•		282,908		333,365	_	32,340,679
~	92,631,013		48,835,887		1,536,644		•		211,169		378,939		43,593,652
	97.422.538		49.246.273		1,660,195		ı		151,706		418,366	_	148,899,078

Harnett County, North Carolina General Governmental Tax Revenues by Source¹ Last Ten Fiscal Years

Last Ten Fiscal Years (modified accrual basis of accounting)

(Unaudited)

Fiscal			Excise Stamp		ccupancy	S	ble TV		
Year	Ad Valorem				Тах	Fra	nchise		Total
2015	\$ 59,642,848	\$ 16,757,810	\$ 412,126 \$	↔	\$ 437,316	S	\$ 204,052 \$	\$	77,454,152
2016	61,273,129				554,405		197,107		81,773,436
2017	62,973,475				536,184		199,443		84,751,729
2018	63,099,033				588,940		194,145		86,268,461
2019	65,856,490				559,449		191,975		90,819,253
2020	67,452,336				ı		181,015	<u></u>	02,062,965
2021	70,991,210				ı		177,156	_	11,892,872
2022	73,671,144				ı		282,908	_	20,137,599
2023	79,566,637				ļ		211,169	_	30,150,337
2024	83,413,698						151,706	_	34,471,872

¹ Includes Ad Valorem Tax and Other Taxes and Licenses

Harnett County, North Carolina Assessed Value of Taxable Property Last Ten Fiscal Years (Unaudited)

Estimated Assessed	Total Actual Value as a		Tax Rate Value ³		0.750	43,819 0.750 7,509,695,274 108.50%	08,210 0.750 8,235,352,924 103.55%	56,246 0.750 8,513,030,873 102.99%	53,432 0.750 8,501,095,968 105.75%	21,454 0.750 8,200,662,442 114.73%	93,306 0.750 9,036,008,187 107.21%	19,063 0.591 13,753,943,045 97.07%	24,146 0.591 13,954,724,146 100.00%
	Less: Total	Tax Exempt Assessed	Real Property ² Value	ક્ર	294,049,816 8,056,385,607	293,157,895 8,148,043,819		352,986,800 8,767,466,246	337,360,248 8,990,153,432	339,086,346 9,408,521,454	361,036,236 9,687,293,306	,132,796,314 13,351,119,063	962,890,244 13,954,724,146
roperty		Lax	Other Real P	\$ 373,097,429 \$ 28	368,420,022	360,205,365 29:	363,254,196 31	479,953,699 35;	520,070,544 33	575,559,942 33	605,007,396	552,052,138 1,13;	677,491,908 96;
Personal Property		Motor		\$ 793,557,474								1,501,617,717	1,566,103,234
		Public		\$ 172,878,610									321,010,437
		Real		\$ 6,662,194,513	6,936,338,652	6,967,722,434	7,315,657,297	7,388,162,947	7,497,543,732	7,676,230,114	7,903,811,970	12,165,113,593	12,353,008,811
Fiscal	Year	Ended	June 30	2015	2016	2017 ⁵	2018	2019	2020	2021	2022 ⁵	2023	2024

Public service companies' property includes real and personal property of utilities, railroad and buslines, etc. These assessments are made by the North Carolina Department of Revenue with no distinction between real and personal property.

Exempt real estate only, does not include Elderly Exemption or Deferred. Exempt properties are not reported in the year-to-year levy; therefore, annual scrolls were not maintained. The information presented was compiled from reports prepared for the Department of Revenue.

Estimated actual taxable value reflects an increase in real and exempt property. Estimated Actual Taxable Value was computed by using Real Estate Assesment Sales Ratio Study Percentages from the North Carolina Department of Revenue. ⁴ Estimated actual values and the ratio of total assessed value to total estimated actual value have been adjusted to reflect updated sales assessment ratio percentages from the North

 5 Denotes the year in which a revaluation was effective January 1st and reflected in the following fiscal year. Carolina Department of Revenue.

Note: A revaluation of real property is required by North Carolina General Statutes at least every eights years. Assessed valuations are established by the Board of Commissioners at 100% of market value as of the year of the revaluation. The last revaluation was effective January 1, 2017 and reflected in the 2018 fiscal year.

Source: Harnett County Tax Department and NCDMV

Harnett County, North Carolina Property Tax Rates - Direct and Overlapping¹ Governments

•	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Harnett County	0.750	0.750	0.750	0.750	0.750	0.750	0.750	0.591	0.591	0.591
Municipalities: City of Dunn Aversboro School District	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.500	0.540
Averasboro Fire District Downtown Revitalization Combined Rate	0.090 0.012 1.270	0.090 0.012 1.111	0.090 0.012 1.213	0.090 0.012 1.253						
Town of Benson Satellite Properties Combined Rate	0.530 1.280	0.530 1.280	0.530 1.280	0.540 1.290	0.530 1.280	0.530 1.280	0.550	0.550	0.590 1.181	0.610 1.201
Town of Broadway Satellite Properties Combined Rate	0.440	0.440 1.190	0.440 1.190	0.490 1.240	0.490	0.490	0.490	0.530 1.121	0.440 1.031	0.460
Town of Lillington Combined Rate	0.520 1.270	0.520	0.520	0.520						
Town of Coats Combined Rate	0.590	0.590	0.590	0.590 1.340	0.590	0.590	0.590	0.490	0.490	0.490
Town of Angier Combined Rate	0.530	0.530 1.280	0.530 1.280	0.530 1.280	0.530 1.280	0.530 1.280	0.530 1.280	0.490	0.490 1.081	0.490 1.081
Town of Erwin Combined Rate	0.480 1.230	0.510 1.260	0.510 1.260	0.510 1.260	0.510 1.260	0.510 1.260	0.510 1.260	0.480	0.480	0.480
Fire Tax Districts:										
Anderson Creek Fire District Combined Rate	0.110	0.110	0.110	0.110	0.110	0.110	0.110	0.110 0.701	0.110 0.701	0.110
Angier/Black River Fire District Combined Rate	0.070	0.070	0.070	0.070	0.070	0.070	0.070	0.075 0.666	0.075 0.666	0.085

Harnett County, North Carolina Property Tax Rates - Direct and Overlapping¹ Governments

1 1	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Benhaven Fire District Combined Rate	0.090	0.090	0.090	0.090	0.090	0.100	0.110	0.110	0.120	0.120
Benson Banner Fire District Combined Rate	0.070	0.090	0.090	0.100	0.100	0.100	0.120	0.120 0.711	0.120 0.711	0.120 0.711
Boone Trail Emergency Services Combined Rate	0.070	0.070	0.070	0.070	0.070	0.070	0.070	0.080	0.100	0.100
Buies Creek Fire District Combined Rate	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.100
Crains Creek Combined Rate	0.100 0.850	0.100 0.850	0.100	0.100 0.850	0.100 0.850	0.100	0.100	0.100	0.100	0.100
Coats-Grove Fire District Combined Rate	0.090	0.090	0.090	0.090	0.090	0.090	0.110	0.110 0.701	0.110 0.701	0.110
Cypress Creek Combined Rate	0.085	0.085 0.835	0.085 0.835	0.085 0.835	0.085 0.835	0.085	0.950	0.950 1.541	0.095 0.686	0.095 0.686
Duke (Erwin) Fire District Combined Rate	0.070	0.080	0.080	0.085 0.835	0.085	0.095 0.845	0.095 0.845	0.095 0.686	0.095 0.686	0.095 0.686
Flat Branch Fire District Combined Rate	0.120 0.870	0.120 0.870	0.120 0.870	0.120 0.870	0.120 0.870	0.130	0.130	0.130 0.721	0.130 0.721	0.130 0.721
Flatwoods Combined Rate	0.120 0.870	0.120 0.711	0.120 0.711	0.120						
Godwin Falcon Combined Rate	0.100	0.100	0.100	0.100	0.100	0.100	0.150	0.150 0.741	0.150 0.741	0.150 0.741
Northwest Harnett Fire District Combined Rate	0.080	0.080	0.080	0.080	0.080	0.080	0.080	0.080 0.671	0.080	0.080
Spout Springs Combined Rate	0.100	0.100	0.100	0.100	0.120 0.870	0.120	0.120	0.120 0.711	0.120 0.711	0.120

Harnett County, North Carolina Property Tax Rates - Direct and Overlapping Governments

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Summerville Bunnlevel Combined Rate	0.080	0.080	0.080	0.080	0.100	0.100	0.100	0.100	0.100	0.100
West Area Fire District Combined Rate	0.100 0.850	0.100	0.100	0.100	0.100	0.100	0.100	0.100	0.110 0.701	0.130 0.721
West Johnston Fire District Combined Rate	0.070	0.070	0.070	0.070	0.070	0.070	0.070	0.070	0.070	0.070

Overlapping rates are those of local and county governments that apply to property owners within Harnett County. Not all overlapping rates apply to all Harnett County property owners (e.g. the rates for special districts apply only to the proportion of the governments's property owners whose property is located within the geographic boundaries of the special district).

Source: Harnett County Tax Department

Harnett County, North Carolina Principal Property Taxpayers Ten Year Comparison (Unaudited)

,			2024				2015	
		2023		Percentage		2014		Percentage
		Taxable		of Total		Taxable		of Total
		Assessed		Taxable		Assessed		Taxable
Taxpayer		Value	Rank	Assessed Value		Value	Rank	Assessed Value
Duke Energy Progress ¹	\$	135,975,232	1	1.09%	છ	67,873,062	1	%06.0
SE Independent Delivery Svcs (Rooms to Go)		80,222,515	2	0.64%				
Kingsbridge Holdings LLC		74,300,179	3	0.59%				
South River EMC		48,256,465	4	0.38%		35,112,684	2	0.50%
Piedmont Natural Gas Co., Inc.		35,959,820	2	0.28%				
Central EMC		26,496,448	7	0.21%		18,892,439	9	0.20%
Wal-Mart Real Estate Business		26,436,721	80	0.21%		12,318,880	œ	0.20%
H MS Kids Inc		21,389,298	6	0.17%				
Family Medical Supply Inc		19,388,972	10	0.15%				
Delhaize America, Inc						38,053,770	က	0.40%
Carolina Telephone						20,934,110	4	0.40%
Food Lion Stores, Distribution						18,195,173	2	0.30%
Oldcastle APG South Inc.						11,501,967	7	0.20%
Wincor						11,643,090	တ	0.20%
CSX Transportation						9,153,386	10	0.10%
Total	s	468,425,650		3.72%	ઝ	243,678,561		3.40%

¹ Progress Energy, Inc. (formerly Carolina Power & Light) merged with, and became a wholly-owned subsidiary of Duke Energy Corporation on July 2, 2012

Source: Harnett County Tax Department

Harnett County, North Carolina Property Tax Levies and Collections - General Fund Last Ten Fiscal Years (Unaudited)

		Collected within the	within the				
		Fiscal Year of the Levy	of the Levy			Total Collections to Date	ions to Date
Fiscal							Percent of
Year			Percent	ဝိ	Collected in		Total Tax
Ended	Total Net Tax	Current Tax	of Net Levy	Sul	Subsequent	Total Tax	Collections
June 30	Levy	Collections			Years	Collections	To Net Levy
2015	\$ 58,578,502	\$ 58,254,988		s	\$ 297,466 \$	\$ 58,552,454	%96.66
2016	61,131,564	60,690,471			410,758	61,101,229	99.95%
2017	62,808,873	62,470,305			302,214	62,772,519	99.94%
2018	63,211,354	62,911,822			262,006	63,173,828	99.94%
2019	65,988,291	65,733,131			211,501	65,944,632	99.93%
2020	67,744,202	67,264,728			409,175	67,673,903	%06.66
2021	70,935,348	70,537,914			293,810	70,831,724	99.85%
2022	74,074,566	73,674,943	99.46%		257,286	73,932,229	99.81%
2023	80,414,447	79,957,356			227,299	80,184,655	99.71%
2024	83,666,071	83,145,831	99.38%		•	83,145,831	88.66

Source: Harnett County Tax Department

Harnett County, North Carolina Ratios of Outstanding Debt by Type Last Ten Fiscal Years (Unaudited)

			er Capita	1,637	1,700	1,925	1,754	1,390	1,594	1,487	1,681	1,513	1,350
		Total Primary	4	\$ 204,664,047	215,382,723	246,641,799	229,626,431	184,467,476	213,892,144	202,253,997	228,560,457	210,011,539	191,608,761
				\$ 19,603,909						•	•	•	•
	Special	Obligation	Bonds	\$ 1,434,000	1,270,000	1,102,000	929,000	752,000	571,000	•	•	•	•
ies	Limited	Obligation	Bonds	•	18,095,000	17,340,000	16,570,000	15,790,000	14,985,000	15,525,000	14,330,000	13,105,000	12,035,000
Business-type Activities		Revenue	Bonds	\$ 11,973,000	11,218,000	10,418,000	9,585,000	8,730,000	7,855,000	15,375,000	13,520,000	11,640,000	9,710,000
Busi	General	Obligation	Bonds	\$ 32,299,000	30,900,000	29,935,000	28,949,000	27,946,000	26,913,000	11,694,000	11,452,000	11,203,000	10,948,000
		Installment	Purchase	\$ 2,907,373	2,140,436	1,923,553						•	•
				\$ 483,098 \$ 2,907,373			1,712,075						
	General	Capitalized		٠,			1,712,075		- 1,297,429		91,250,000		81,250,000 -
Activities	Limited General	Capitalized	Leases	٠,			26,041 1,712,075	- 1,502,990	25,075,000 - 1,297,429	51,100,000			
Governmental Activities		Obligation Obligation Capitalized	Bonds Bonds Leases	٠,	333,175	180,835	- 28,025,000 26,041 1,712,075	- 26,550 - 1,502,990	21,145,000 25,075,000 - 1,297,429	65,115,000 51,100,000 -	56,540,000 91,250,000 -		39,640,000
Governmental Activities		Obligation Obligation Capitalized	Purchase Bonds Leases	\$ - \$ - 8 483,098	130,613,196 - 333,175	148,494,622 - 180,835	108,667,200 - 28,025,000 26,041 1,712,075	98,424,386 - 26,550 - 1,502,990	87,453,759 21,145,000 25,075,000 - 1,297,429	27,542,067 65,115,000 51,100,000 -	26,376,834 56,540,000 91,250,000 -	25,487,421 48,060,000 86,250,000 -	24,599,595 39,640,000

1 Provided by the NC Department of Commerce. Latest information available is represented. Refer to the schedule on page P-18 for personal income and population data.

Details regarding the County's outstanding debt can be found in the notes to the financial statements.

Harnett County, North Carolina
Direct and Overlapping Governmental Activities Debt
For the fiscal year ending June 30, 2024
(Unaudited)

			Estimated Percentage	Estimated share of	_
Governmental Unit	Deb	Debt Outstanding	Applicable ¹	Overlapping Debt	
Harnett County Debt repaid with property taxes	↔	115,334,166	100%	\$ 115,334,166	ای ا
Total direct debt				115,334,166	(0
Municipality:					
Town of Angier		6,981,500	100%	6,981,500	0
Town of Coats		1	100%		
City of Dunn		14,488,523	100%	14,488,523	~
Town of Erwin		ı	100%		,
Town of Lillington		1,000,000	100%	1,000,000	C
Total overlapping debt				22,470,023	<u>س</u>
Total direct and overlapping debt				\$ 137,804,189	اا

estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and businesses of Harnett Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the County. This schedule County. This process recognizes that, when considering the government's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.

¹ The percentage of overlapping debt applicable is estimated by considering that the residents of the Towns are responsible for not only the debt of the Town, but the County as well.

Harnett County, North Carolina Pledged Revenue Coverage - Water & Sewer Last Ten Fiscal Years (Unaudited)

				Coverage	%58.926	1151.53%	1207.97%	1352.42%	1337.50%	1647.17%	649.12%	887.65%	790.92%	1034.64%
				Total	1,201,288	1,095,916	1,096,575	1,097,501	1,095,869	1,094,731	2,563,115	2,507,250	2,476,600	2,451,400
			ents		s									
			Debt Service Requirements	Interest	586,288	295,916	263,575	242,501	220,869	198,731	363,115	652,250	296,600	521,400
			bt Se		ઝ									
			De	Principal	615,000	800,000	833,000	855,000	875,000	896,000	2,200,000	1,855,000	1,880,000	1,930,000
					s									
Net	Revenue	Available	for Debt	Service	11,734,836	12,619,826	13,246,265	14,842,805	14,657,252	18,032,134	16,637,654	22,255,666	19,588,037	25,363,172
					\$									
		Direct	Operating	ñ										
					8	_	~	~ !	~		~	•	~	60
			Gross	Revenues	29,075,972 \$	30,898,09	34,090,243	37,788,792	38,416,283	39,711,91	39,919,546	47,804,229	48,920,006	58,609,156
				_	s									
	Fiscal	Year	Ended	June 30	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024

¹ Total operating revenues including interest

Note: Details regarding the County's outstanding debt can be found in the notes to the financial statements.

² Total operating expenses exclusive of depreciation and amortization

Harnett County, North Carolina Computation of Legal Debt Margin Last Ten Fiscal Years (amounts expressed in thousands) (Unaudited)

		2015	•	2016		2017	.,	2018	2019	-	2020		2021	14	2022		2023	.,	2024
Debt Limit	ક્ક	624,066	s	634,974	s	651,844	s	654,277 \$		\$ 828'669	703,537	\$	752,682	\$	1,147,025	ક્ક	1,063,564	8	1,137,558
Total net debt applicable to limit		260,392		100,000		259,449		228,452	21	215,850	352,698		209,015		190,149		174,649		159,381
Legal debt margin	છ	363,674	s	534,974	છ	392,395	₩	425,825 \$		483,988 \$	350,839	ક્ક	543,667	8	926,876	છ	888,915	છ	978,177
Total net debt applicable to the limit as a percentage of debt limit		41.73%		15.75%		39.80%		34.92%	ਲ	30.84%	50.13%		27.77%		16.58%		16.42%		14.01%
					Lega	Legal Debt Margin Calculation for Fiscal Year 2024	, Calcı	ulation for Fis	scal Year	. 2024									
					Asse	Assessed Value						\$	\$ 14,219,478,313						
					Debt	Debt Limit (8% of total assessed value)	otal as:	sessed value)	_				1,137,558,265						
					Debt Instal	Debt applicable to limit: Installment purchase	imit:						38.025.760						
					Gene	General obligation bond	puoq						92,198,000						
					Reve	Revenue bonds							9,710,000						
					Limite	Limited obligation bond Obligation under capital lease	ond pital le	aase					51,675,000						
					Subtotal	otal							191,608,760						
					Total	Total Gross Debt							191,608,760						
					Less: Bond Reve	Less: Statutory deductions Bonds issued and outstanding for water and sewer purposes Revenue bonds	ductior	ns nding for wateı	r and sew	er purpose	Ø		22,518,000 9,710,000						
													32,228,000						
					Total	Total amount of debt applicable to debt limit	bt appl	licable to debt	. limit				159,380,760						
					Lega	Legal debt margin						ક	978,177,505						

Demographic and Economic Statistics Harnett County, North Carolina Last Ten Fiscal Years (Unaudited)

Fiscal								1 - 1 - 0 / 0
Year		Median						% Scn00!
Ended		Honsehold		Per Capita	Median	Unemployment	School	Enrollment in
June 30	Population	Income		come	Age	Rate	Enrollment	K-12 Grades
2015	124,987	\$ 45,533	S	21,293		6.30%	35,743	71.9%
2016	126,666	44,880		19,813		%08.9	36,366	67.3%
2017	128,140	48,960		21,202	34.0	4.20%	38,130	66.2%
2018	130,881	51,637		22,096		3.70%	38,222	%9:99
2019	132,754	51,479		23,248		4.30%	38,839	64.3%
2020	134,214	51,022		23,571		3.60%	36,516	68.7%
2021	135,976	55,753		23,689		4.30%	37,986	66.1%
2022	135,966	62,478		28,452		2.90%	36,825	68.5%
2023	138,832	59,676		26,962		4.20%	36,823	68.5%
2024	141,934	64,992		29,678		4.64%	37,349	65.5%

Source: American Community Survey (ACS), 1-year estimates * "School Enrollment" represents population 3 years and over enrolled in school

Harnett County, North Carolina Principal Utility Rate Payers (Unaudited)

		2024		
	Gallons		Percentage	
	Nsed	Annual	of Total	Contract
Customer	(s,000)	Revenues	Water Revenues	Expiration
Ft. Liberty Main Base	1,792,188	\$ 3,859,810	8.34%	2046
Town of Holy Springs	1,273,000	2,959,438	6.40%	2040
Town of Fuquay-Varina	1,319,176	3,291,033	7.11%	2040
Johnston County	466,548	1,084,055	2.34%	2056
Moore County	538,017	1,252,083	2.70%	2042
Town of Angier	504,651	1,435,820	3.10%	2046
Town of Lillington	702,220	1,133,665	2.45%	Automatic Renewal
	6 595 800	\$15 015 904	32 44%	

Source: Harnett Regional Water Department

Harnett County, North Carolina Principal Utility Rate Payers (Unaudited)

		2024		
	Gallons		Percentage	
	Nsed	Annual	of Total	Contract
Customer	(s,000)	Revenues	Water Revenues	Expiration
Ft. Liberty Main Base	1,792,188	\$ 3,859,810	8.34%	2046
Town of Holy Springs	1,273,000	2,959,438	6.40%	2040
Town of Fuquay-Varina	1,319,176	3,291,033	7.11%	2040
Johnston County	466,548	1,084,055	2.34%	2056
Moore County	538,017	1,252,083	2.70%	2042
Town of Angier	504,651	1,435,820	3.10%	2046
Town of Lillington	702,220	1,133,665	2.45%	Automatic Renewal
	6,595,800	\$15,015,904	32.44%	

Source: Harnett Regional Water Department

Harnett County, North Carolina Principal Employers Current Year and Ten Years Ago (Unaudited)

		2024	2015
Employer	Employment Type	Employment Range	Employment Range
Harnett County Public Schools	Educational Services	1,000 +	1,000 +
Campbell University	Educational Services	1,000 +	1,000 +
Food Lion Distribution Center	Retail Trade	1,000 +	1,000 +
County of Harnett	Public Administration	1,000 +	966 - 009
Cumberland County Health (Harnett Health)	Health Care and Social Assistance	966 - 009	966 - 009
Wal-Mart Associates, Inc.	Retail Trade	966 - 009	250 - 499
Carlie C's Operation Center, Inc.	Retail Trade	250 - 499	250 - 499
Rooms to Go	Retail Trade	250 - 499	
Wellons Construction Inc	Construction	100 - 249	
NC Department of Public Safety	Public Administration	100 - 249	250 - 499
Champion Home Builders Inc	Manufacturing		100 - 249
Edwards Brothers, Inc	Manufacturing		100 - 249

Source: NC Department of Commerce, Labor and Economic Analysis Division (LEAD), Demand Driven Date Delivery System (D4)

Harnett County, North Carolina Principal Employers Current Year and Ten Years Ago (Unaudited)

		2024	2015
Employer	Employment Type	Employment Range	Employment Range
Harnett County Public Schools	Educational Services	1,000 +	1,000 +
Campbell University	Educational Services	1,000 +	1,000 +
Food Lion Distribution Center	Retail Trade	1,000 +	1,000 +
County of Harnett	Public Administration	1,000 +	966 - 009
Cumberland County Health (Harnett Health)	Health Care and Social Assistance	966 - 009	966 - 009
Wal-Mart Associates, Inc.	Retail Trade	966 - 009	250 - 499
Carlie C's Operation Center, Inc.	Retail Trade	250 - 499	250 - 499
Rooms to Go	Retail Trade	250 - 499	
Wellons Construction Inc	Construction	100 - 249	
NC Department of Public Safety	Public Administration	100 - 249	250 - 499
Champion Home Builders Inc	Manufacturing		100 - 249
Edwards Brothers, Inc	Manufacturing		100 - 249

Source: NC Department of Commerce, Labor and Economic Analysis Division (LEAD), Demand Driven Date Delivery System (D4)

Harnett County, North Carolina Full-time County Government Employees by Function Last Ten Fiscal Years (Unaudited)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
General Government	103.47	103.47	114.07	114.07	123.25	115	115	124	130	128
Public Safety	303.5	317	340	340	357.5	353	353	360	363	369
Environmental Protection	က	က	က	က	က	က	က	က	4	4
Economic and Physical Development	24	24	24.75	24.75	31.63	27	27	26	27	35
Human Services	256.25	256.25	264.18	264.18	263	256	256	262	272	281
Cultural & Recreation	4	4	21	21	22	25	25	27	27	41
Water and Wastewater	101.5	101.5	105.2	105.2	105	104	104	109	110	110
Solid Waste	15.28	15.28	16	16	17	17	17	17	17	17
Total	821	834.5	888.2	888.2	922.38	006	006	928	950	985

Source: Harnett County Budget Office

Harnett County, North Carolina Operating Indicators by Function Last Ten Fiscal Years (Unaudited)

				(Unaudited)	alted)					
i	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Fire Number of calls answered	5,783	6,926	8,897	8,740	7,889	6,927	7,312	8,416	8,383	7,946
Emergency Medical Services Number of Calls Answered	28,260	20,920	22,327	23,330	24,359	23,978	25,440	27,580	30,049	30,894
Number of Transports Scheduled	6,336	8,963	10,829	9,513	9,572	8,503	6,973	6,624	7,744	6,052
Sheriff Number of law violations: Arrests Traffic violations	10,650 4,574	8,228 4,757	8,228 4,757	3,223 4,608	3,896 6,179	2,540 2,726	3,533 515	3,458 287	1,827 803	2,666 1,397
Inspections Residential Number of permits issued Dollar value of permits	2,039,965	2,557 16,433,476	2,651 155,136,632	2,651 155,136,632	2,944 132,315,944	2,309 115,259,230	3,546 246,649,794	3,643 262,575,379	3,652 273,019,915	3,855 499,926,572
Commercial Number of permits issued Dollar value of permits	197 85,324,034	243 49,320,109	275 41,343,585	275 41,343,585	367 10,654,116	180 11,482,737	270 41,445,207	270 55,845,034	346 44,989,768	371 66,577,786
Total Number of permits issued Dollar value of permits	2,242 87,363,999	2,800 65,753,585	2,926 196,480,217	2,926 196,480,217	3,311 142,970,060	2,489 126,741,967	3,816 288,095,001	3,913 318,420,413	3,998 318,009,683	4,226 566,504,358
Culture and Recreation Circulation	356,210	312,489	291,329	315,945	296,710	273,084	226,643	366,200	376,890	422,729
Utilities Water System: Daily average treatment in gallons	14,303,069	15,260,645	15,798,980	15,798,980	16,234,505	16,261,357	17,012,641	17,165,610	18,190,353	18,650,539
Sewer System: Daily average treatment in gallons	8,146,790	8,579,768	10,006,818	10,006,818	10,005,959	8,385,830	12,020,000	7,953,607	8,825,058	8,861,204

Source: Information provided by various county departments

Harnett County, North Carolina Capital Assets Statistics by Function Last Ten Fiscal Years (Unaudited)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Fire Number of Stations	20	20	20	20	20	20	20	20	20	8
Emergency Medical Services Number of Ambulances Number of Quick Response	27	28	31	32	33	34	34	84	34	34
Vehicles Number of Transport Vans	5 0	0 0	0 0	0 0	0 0	0 0	0 0	ത ന	တ က	തെന
Sheriff Number of stations Number of patrol units	1 176	181	1 771	1 177	1 7	1 172	1 150	1 150	151	- t - t - t - t
Culture and Recreation Number of libraries Library collections	6 226,870	6 249,268 _	7 269,880	300,199	7 327,852	7 336,106	7 399,016	7 453,733	7 753,814	8 785,782
Number of Parks Park acreage Number of Ball Fields Number of famis courts	6 1,101 6 72	7 1,215 6 12	8 1,222 8 12	8 1,222 8 12	8 1,222 8 8	8 1,222 8 8	9 1,426 10	9 1,426 10	9 1,426 10	11 1,474 12
Number of playground areas Number of soccer fields Number of County owned	100	200	9		1 w d	<u> </u>	i 4 ιν	ក្រក	ក្រប	<u>1</u>
senior centers Miles of Walking Trails	-	_	_	_	-	-	-	-	1 17.62	1 21.02
Utilities Water System: Miles of water main Number of service	2,239	1,433	1,438	1,451	1,456	1,523	1,465	1,489	1,493	1,564
connections Number of fire hydrants	43,555 4,603	44,274 4,605	44,568 4,630	45,110 4,977	45,709 5,090	46,704 5,102	47,647 5,147	49,421 5,201	50,383 3,981	54,622 4,001

Harnett County, North Carolina Capital Assets Statistics by Function Last Ten Fiscal Years (Unaudited)

	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Sewer System:										
Miles of sanitary sewer	354	362	364	406	408	417	421	429	429	512
Number of treatment plants	2	7	2	2	7	7	2	7	2	2
Number of service										
connections	11,970	12,515	12,688	13,031	13,218	13,191	13,751	14,010	14,573	15,086
Maximum daily capacity of										
treatment plant in gallons	20,600,000	20,600,000	20,600,000	22,500,000	22,500,000	22,500,000	22,500,000	22,500,000	22,500,000	22,500,000
Facilities and services not										
included in primary										
government:										
Education:										
Number of schools	28	28	28	29	29	28	28	29	28	29
Number of teachers	1,227	1,252	1,260	1,257	1,257	1,239	1,241	1,230	1,246	1,282
Number of students	20,099	20,252	20,357	20,306	20,097	19,940	19,012	19,337	19,529	19,503
Universities	_	_	_	_	_	_	~	_	_	~
Community colleges	_	_	_	_	_	_	-	_	_	_
Hospitals:										
Number of hospitals	2	7	2	2	2	2	2	7	2	2
Number of patient beds	151	151	151	151	151	151	131	131	131	131

Source: Information provided by various county departments and local hospital administration department.









"A Professional Association of Certified Public Accountants and Management Consultants"

Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

Independent Auditor's Report

To the Board of Commissioners Harnett County Lillington, North Carolina

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to the financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States (*Government Auditing Standards*), the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of Harnett County, North Carolina, as of and for the year ended June 30, 2024, and the related notes to the financial statements, which collectively comprise the County's basic financial statements, and have issued our report thereon dated November 25, 2024.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Harnett County's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Harnett County's internal control. Accordingly, we do not express an opinion on the effectiveness of the County's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Harnett County's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, non-compliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of non-compliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Martin Starnes & Associates, CPAs, P.A.

Martin Starnes & associated, CPas, P.a.

Hickory, North Carolina November 25, 2024



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Report on Compliance for Each Major Federal Program; Report on Internal Control Over Compliance Required by the Uniform Guidance and the State Single Audit Implementation Act

Independent Auditor's Report

To the Board of Commissioners Harnett County Lillington, North Carolina

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Harnett County, North Carolina's compliance with the types of compliance requirements identified as subject to audit in the OMB Compliance Supplement and the Audit Manual for Governmental Auditors in North Carolina, issued by the Local Government Commission that could have a direct and material effect on each of Harnett County's major federal programs for the year ended June 30, 2024. Harnett County's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings, Responses, and Questioned Costs.

In our opinion, Harnett County complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2024.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*); and the audit requirements of Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the State Single Audit Implementation Act. Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Harnett County and to meet our other ethical responsibilities in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Harnett County's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to Harnett County's federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material non-compliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Harnett County's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, the Uniform Guidance, and the State Single Audit Implementation Act will always detect material non-compliance when it exists. The risk of not detecting material non-compliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Non-compliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Harnett County's compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, Government Auditing Standards, the Uniform Guidance, and the State Single Audit Implementation Act we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material non-compliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Harnett County's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- obtain an understanding of Harnett County's internal control over compliance relevant to the audit
 in order to design audit procedures that are appropriate in the circumstances and to test and report
 on internal control over compliance in accordance with the Uniform Guidance and the State
 Single Audit Implementation Act, but not for the purpose of expressing an opinion on the
 effectiveness of Harnett County's internal control over compliance. Accordingly, no such opinion
 is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, non-compliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is reasonable possibility that material non-compliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in

internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Martin Starnes & Associates, CPAs, P.A.

Martin Starnes & associated, CPas, P.a.

Hickory, North Carolina

November 25, 2024





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Report on Compliance for Each Major State Program; Report on Internal Control Over Compliance Required by the Uniform Guidance and the State Single Audit Implementation Act

Independent Auditor's Report

To the Board of Commissioners Harnett County Lillington, North Carolina

Report on Compliance for Each Major State Program

Opinion on Each Major State Program

We have audited Harnett County, North Carolina's compliance, with the types of compliance requirements identified as subject to audit in the OMB *Compliance Supplement* and the *Audit Manual for Governmental Auditors in North Carolina*, issued by the Local Government Commission that could have a direct and material effect on each of Harnett County's major state programs for the year ended June 30, 2024. Harnett County's major state programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings, Responses, and Questioned Costs.

In our opinion, Harnett County complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major state programs for the year ended June 30, 2024.

Basis for Opinion on Each Major State Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States (*Government Auditing Standards*); the audit requirements of Title 2 U.S. *Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance) and the State Single Audit Implementation Act. Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Harnett County and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a reasonable basis for our opinion on compliance for each major state program. Our audit does not provide a legal determination of Harnett County's compliance with the compliance requirements referred to above.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to Harnett County's state programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material non-compliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Harnett County's compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and, therefore, is not a guarantee that an audit conducted in accordance with GAAS, *Government Auditing Standards*, the Uniform Guidance, and the State Single Audit Implementation Act will always detect material non-compliance when it exists. The risk of not detecting material non-compliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Non-compliance with the compliance requirements referred to above is considered material if there is a substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Harnett County's compliance with the requirements of each major state program as a whole.

In performing an audit in accordance with GAAS, Government Auditing Standards, the Uniform Guidance, and the State Single Audit Implementation Act, we:

- exercise professional judgment and maintain professional skepticism throughout the audit.
- identify and assess the risks of material non-compliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Harnett County's compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- obtain an understanding of Harnett County's internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance and the State Single Audit Implementation Act, but not for the purpose of expressing an opinion on the effectiveness of Harnett County's internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Report on Internal Control over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, non-compliance with a type of compliance requirement of a state program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material non-compliance with a type of compliance requirement of a state program will

not be prevented, or detected and corrected, on a timely basis. A *significant deficiency in internal control* over compliance is a deficiency, or combination of deficiencies, in internal over compliance with a type of compliance requirement of a state program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in Auditor's Responsibilities for the Audit of Compliance section above and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses, as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Martin Starnes & Associates, CPAs, P.A.

Martin Starnes & associated, CPas, P.a.

Hickory, North Carolina

November 25, 2024



SCHEDULE OF FINDINGS, RESPONSES, AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2024

1. Summary of Auditor's Results

Financial Statements

Type of auditor's report issued on whether The financial statements audited were prepared

in accordance with GAAP:

Unmodified

Internal control over financial reporting:

• Material weaknesses identified?

No

• Significant deficiencies identified?

None reported

Non-compliance material to financial

statements noted?

No

Federal Awards

Internal control over major federal programs:

• Material weaknesses identified?

No

• Significant deficiencies identified?

None reported

Type of auditor's report issued on

compliance for major federal programs:

Unmodified

Any audit findings disclosed that are required to be reported in accordance with 2

CFR 200.516(a)?

No

Identification of major federal programs:

Medicaid Cluster 93.778 COVID -19 Coronavirus State and Local

Fiscal Recovery Funds 21.027 Low-Income Home Energy Assistance 93.568 Temporary Assistance for Needy Families 93.558

Dollar threshold used to distinguish

between Type A and Type B Programs: \$750,000

Auditee qualified as low-risk auditee? Yes

SCHEDULE OF FINDINGS, RESPONSES, AND QUESTIONED COSTS FOR THE YEAR ENDED JUNE 30, 2024

1. **Summary of Auditor's Results (continued):**

State Awards

Internal control over major state programs:

Material weaknesses identified? No

Significant deficiencies identified? None reported

Type of auditor's report issued on

compliance for major state programs: Unmodified

Any audit findings disclosed that are required to be reported in accordance with the State Single Audit Implementation Act?

No

Auditee qualified as low-risk auditee? No

Identification of major state programs:

Program Name

Medicaid Cluster State Capital and Infrastructure Fund (SCIF) Grants

2. Findings Related to the Audit of the Basic Financial Statements

None reported

3. Findings and Questioned Costs Related to the Audit of Federal Awards

None reported

Findings and Questioned Costs Related to the Audit of State Awards 4.

None reported

SCHEDULE OF PRIOR YEAR AUDIT FINDINGS FOR THE YEAR ENDED JUNE 30, 2024

None reported.



	Federal				Passed-Through
Grantor/Pass-Through	AL	Grant I.D.	Expend		to
Grantor/Program Title	Number	Number	Federal	State	Subrecipients
FEDERAL AWARD EXPENDITURES					
U.S. Department of Agriculture					
Passed-Through the N.C. Department of Health and Human Services:					
Division of Social Services: Supplemental Nutrition Assistance Program Cluster (SNAP):					
Food and Nutrition Services Cluster (Note 3):					
COVID 19 - ARPA - State Administrative Matching Grant for the					
Supplemental Nutrition Assistance Program - Administration	10.561	195NC406S2514	\$ 45,880	\$ -	\$ -
State Administrative Matching Grant for the Supplemental Nutrition Assistance Program - Administration	10.561	195NC406S2514	1,434,853	_	_
Total Supplemental Nutrution Assitance Program Cluster (SNAP)			1,480,733	-	-
Division of Public Health:					
Administration:					
WIC Special Supplemental Nutrition Program	10.555	51/2500505	5 40.000		
for Women, Infants, and Children	10.557	5NC700705	740,890	-	
Total U.S. Department of Agriculture			2,221,623	-	
U.S. Department of Justice Office					
Office of Justice Programs	16 500	2010 DI DY 0550	#2.0#:		
Edward Byrne Memorial Justice Assistance Grant Program Equitable Sharing Program	16.738 16.922	2019-DJ-BX-0559 NC0430000	53,856 240,230	-	-
Treatment Court Discretionary Grant Program	16.585	13PBJA-22-GG-04375-VTCX	95,922	_	_
Treatment Court Discretionary Grant Program	16.585	2019-VC-BX-0081	20,130	-	-
Drug Enforcement Agency Alcohol, Tobacco, and Firearms Training Assistance Program	16.012	G20GA0004A	13,106		
Alcohol, 100acco, and r ilcamis Training Assistance Hograni	10.012	G20GA0004A	13,100		
Total U.S. Department of Justice Office			423,244	-	
U.S. Department of Labor					
Department of Labor/Employment and Training					
Passed-through Central Carolina Community					
WIOA Cluster WIA/WIOA Adult Program	17.258	13-2040-02	108,181	_	_
WIA/WIOA Youth Activities	17.259	13-2040-02	150,083	-	-
WIA/WIOA Dislocated Worker Formula Grant	17.278	13-2040-02	110,355	-	
Total WIOA Cluster			368,619	-	
Total U.S. Department of Labor			368,619	_	
U.S. Department of Health and Human Services					
Administration For Community Living					
Passed-Through Mid-Carolina Council of Governments:					
Aging Cluster:					
Nutrition Services and CARES Act for Nutrition Services Under Title III-C of the Older Americans Act, CARES Act for Nutrition Services Under Title III-C of the Older Americans Act, and American Rescue Plan		UNKNOWN			
for Nutrition Services Under Title III-C of the Older Americans Act, and American Rescue Fian	02.045	UNKNOWN	165.026	170 645	
Nutrition Services Incentive Program	93.045 93.053	UNKNOWN	165,826 44,728	179,645	-
Special Programs for the Aging - Title III, Part B - Grants for Supportive Services and Senior Centers, CARES	73.033	oriero wit	44,720		
ACT for Supportive Services Under Title III-B of the Older Americans Act, and American Rescue Plan for	93.044	16-701-250	=	8,176	-
Supportive Services Under Title III-B of the Older Americans Act Special Programs for the Aging - Title III, Part B - Grants for Supportive Services and Senior Centers, CARES					
ACT for Supportive Services Under Title III-B of the Older Americans Act, and American Rescue Plan for	93.044	16-701-33	119,164	-	-
Supportive Services Under Title III-B of the Older Americans Act					
Special Programs for the Aging - Title III, Part B - Grants for Supportive Services and Senior Centers, CARES	02.044	20.701	12.206		
ACT for Supportive Services Under Title III-B of the Older Americans Act, and American Rescue Plan for Supportive Services Under Title III-B of the Older Americans Act	93.044	20.701	13,386	-	-
Total Aging Cluster			343,104	187,821	
Special Programs for the Aging:					
National Family Caregiver Support, Title III, Part E National Family Caregiver Support, Title III, Part E -	93.052	17-701	26,040	1,960	-
Supplemental Nutrition Funding (HDC5)	93.052	17-701	111,519	120,812	-
COVID-19 National Family Caregiver Support, Title III,					
Part E -Nutrition COVID-19 National Family Caregiver Support, Title III,	93.052	17-701	18,734	-	-
Part E - In-Home Aid	93.052	17-701	49,511	-	
Total Administration For Community Living			548,908	310,593	_
Total Parishing and Community Living			340,200	310,393	

	Federal				Passed-Through
Grantor/Pass-Through Grantor/Program Title	AL Number	Grant I.D. Number	Expendite Federal	State	to Subrecipients
Division of Administration for Children & Families					
Passed-Through the N.C. Department of Health & Human Services:					
Division of Social Services					
Subsidized Child Care Program Cluster: (Note 3)					
Child Care Development Fund Cluster: Child Care Mandatory and Matching Funds of the Child Care and					
Development Fund - Administration	93.596	G1901NCCCDF	236,897	_	-
Passed through Chatham County Partnership of Children					
Child Care and Development Block Grant - Discretionary Total Subsidized Child Care Program Cluster/ Child Care Development	93.575	3289204013	28,173	-	
Fund Cluster (Note 3)			265,070		
Division of Social Services					
Foster Care, Adoption Cluster, and Guardianship Assistance					
Cluster: (Note 3) Foster Care - Title IV-E - Administration	93.658	1501NCFOST,1601NCFOST	556,142	162,867	
Adoption Assistance - Administration	93.659	1501NCADPT,1601NCADPT	29,852	102,807	-
Direct Benefit Payments:			,		
Foster Care - Title IV-E	93.658	1501NCFOST,1601NCFOST	727,319	239,114	
Total Foster Care, Adoption Cluster, and Guardianship Assistance					
Cluster (Note 3)			1,313,313	401,981	
Temporary Assistance for Needy Families					
Division of Social Services					
Administration:	02.550	CLOONGEANE & 1700NOTANE	011 200		
Temporary Assistance for Needy Families Division of Public Health	93.558	G1602NCTANF & 1702NCTANF	911,388	-	-
Temporary Assistance for Needy Families	93.558	G1602NCTANF & 1702NCTANF	16,203	_	_
Total Temporary Assistance for Needy Families			927,591	-	=
COMP. 10 I. II. F. A.'.	02.500	CLODINGLEA & CLIDINGLEA	67.200		
COVID - 19 Low-Income Home Energy Assistance Low-Income Home Energy Assistance	93.568 93.568	G16B1NCLIEA & G17B1NCLIEA G16B1NCLIEA & G17B1NCLIEA	67,280 122,481	-	-
41.55					
Administration: Special Children Adoption Fund Cluster (Note 3):					
MaryLee Allen Promoting Safe and Stable Families	93.556	G1501NCFPSS & G1601NCFPSS	55,159	-	-
Stephanie Tubb Jones Child Welfare Services Program	93.645	G1501NCCWSS & G1601NCCWSS		38,747	
Total Special Children Adoption Fund Cluster (Note 3)			55,159	38,747	
Child Support Enforcement	93.563	1604NC4005	1,482,715	_	_
Social Services Block Grant - In Home Services	93.667	G1601NCSOSR & G1701NCSOSR	26,808	-	-
Social Services Block Grant - Child Protective Services	93.667	G1601NCSOSR & G1701NCSOSR	254,990	-	-
Social Services Block Grant - Adult Day Care	93.667	G1601NCSOSR & G1701NCSOSR	39,059	31,642	-
COVID-19 Social Services Block Grant - Adult Day Care Social Services Block Grant - Other Services	93.667 93.667	G1601NCSOSR & G1701NCSOSR G1601NCSOSR & G1701NCSOSR	195 359,798	4,597	_
South Services Block Grant Grant Services	75.007	ordaniesoski a orvaniesoski	337,770		
John H Chafee Foster Care Program for	93.674	G1501NC1420,G1601NC1420	9,878	2,469	
Successful Transition to Adulthood - Administrative and Services John H Chafee Foster Care Program for	93.074	G1301NC1420,G1001NC1420	2,676	2,409	
Successful Transition to Adulthood - Direct Benefit Payments	93.674	G1501NC1420,G1601NC1420	2,141		
Total Division of Administration for Children & Families			4,926,478	479,436	
Centers for Medicare and Medicaid Services					
Passed-Through the N.C. Department of Health and Human Services:					
Division of Medical Assistance:					
Division of Social Services					
Medicaid Cluster: Administration:					
Medical Assistance Program	93.778	XIX-MAP21	3,762,989	137,679	-
Total Medicaid Cluster			3,762,989	137,679	-
Division of Social Services					
Administration:					
Children's Health Insurance Program - NC Health Choice	93.767	CHIP21	222,332	5,979	
Total State Children's Health Insurance Program - NC Health Choice			222,332	5,979	
Passed-Through the N.C. Department of Insurance					
Division of Seniors Health Insurance Information Program					
Centers for Medicare and Medicaid Services (CMS) Research, Demonstrations and Evaluations	93.779	UNKNOWN	24,720		
Total N.C. Department of Insurance	75.119	ONKNOWN	24,720	-	
Total for Centers for Medicare and Medicaid Services			4,010,041	143,658	<u> </u>

Grantor/Pass-Through	Federal AL	Grant I.D.	Expendi	tures	Passed-Through to
Grantor/Program Title	Number	Number	Federal	State	Subrecipients
Center for Disease Control and Prevention					
Passed-Through the N.C. Department of Health and Human Services:					
COVID 19 Immunization Cooperative Agreements -					
COVID 19 Vaccination Program Immunization Cooperative Agreements	93.268 93.268	NH23IP922624 3H23IP000759-04	109,588 59,611	-	-
Division of Public Health					
Public Health Emergency Preparedness Project Grants and Cooperative Agreements for Tuberculosis	93.069	NU90TP922002	33,511	-	-
Control Programs	93.116	NU52PS910218	50	-	-
	93.967		154,303		
Centers for Disease Control and Prevention Collaboration with Academia to Strengthen Public Health	93.901		154,505		
Epidemiology and Laboratory Capacity for Infectious Diseases (ELC)	93.323	NU50CK000530	303,947	-	-
Preventive Health and Health Services Block Grant	93.991	NU50CK000530	30,431	-	-
Sexually Transmitted Diseases (STD) Prevention and Control Grants	93.977	1NB01OT009160-01-00	58	-	-
NC Cooperative Agreement for Emergency Response: Public Health					
COVID-19 Public Health Emergency Response: Cooperative Agreement for Emergency Response;					
Public Health Crisis Response	93.354	NU90TP922104	77,512		
Total Public Health Crisis Response Total Centers for Disease Control and Prevention			77,512 769,011		
Health Resources and Service Administration					
Maternal and Child Health Services Block Grant to the States	93.994	BO4MC29320	139,918		
HIV Care Formula Grants - Ryan White Care Act Total Health Resources and Service Administration	93.917	2024	35,455 175,373		
Off the interest of Francisco					
Office of Assistant Secretary For Health Passed-Through the N.C. Department of Health and Human Services:					
T I DI I G I	02.217	FPHPA046226-01-00	71.063		
Family Planning - Services Total Office of Assistant Secretary for Health	93.217	FPHPA046226-02-00	71,963		
·				000 405	
Total U.S. Department of Health and Human Services			10,501,774	933,687	
U.S. Department of Transportation					
Passed-through the N.C. Department of Transportation Airport Improvement Program, COVID-19 Airport Programs, and					
Infrastructure Investment and Jobs Act Programs	20.106	36237.25.19.1	47,882	-	-
Airport Improvement Program, COVID-19 Airport Programs, and Infrastructure Investment and Jobs Act Programs	20.106	36237.25.20.2	83,207	_	_
Formula Grants for Rural Areas and Tribal Transit Program	20.509	23-CT-040 200001376	303,856	-	-
Formula Grants for Rural Areas and Tribal Transit Program	20.509	23-CT-040 2000061276	11,941	1,492	
Federal Transit Cluster					
Federal Transit - Formula Grants (Urbanized Area Formula Program)	20.507	21-CS-040	47,962		
Total Federal Transit Cluster	20.507		47,962		
Total U.S. Department of Transportation			494,848	1,492	
			494,048	1,492	
U.S. Department of Homeland Security Federal Emergency Management Agency:					
Passed-through N.C. Dept. of Crime Control and Public Safety					
Division of Emergency Management					
Homeland Security Grant Program Emergency Management Performance Grants	97.067 97.042	EMW-2022-SS-00018 EMA-2021-EP-00015	62,303 64,014	-	-
Total N.C. Dept. of Crime Control and Public Safety	97.042	EWIA-2021-EI -00013	126,317		
Total U.S. Department of Homeland Security			126,317	-	
U.S Department of Treasury					
Direct Program COVID-19 Coronavirus State and Local Fiscal Recovery Funds	21.027	OMB No. 1505-0271	4,847,917	-	_
Passed through Division of Public Health		PTT 2024			
COVID-19 Coronavirus State and Local Fiscal Recovery Funds Total U.S Department of Treasury	21.027	PH 2024	12,649 4,860,566		
				025 170	
TOTAL FEDERAL AWARD EXPENDITURES			18,996,991	935,179	
STATE AWARD EXPENDITURES					
N.C. Department of Agriculture & Consumer Services Division of Soil and Water Conservation					
Emergency Watershed Protection Program				279,813	<u>-</u> _
Total N.C. Department of Agriculture & Consumer Services				279,813	

	Federal				Passed-Through
Grantor/Pass-Through	AL	Grant I.D.	Expen	ditures	to
Grantor/Program Title	Number	Number	Federal	State	Subrecipients
N.C. Department of Natural and Cultural Resources					
State Aid to Public Libraries		FY2023-2024	-	220,395	-
NC Arts Council		FY2024-94345	-	90,966	-
NC Arts Council Special Appropriation (ARPA) Total N.C. Department of Natural and Cultural Resources		FY2024-94452		66,275 377,636	
Total 14. C. Department of Autoria and Cultural resources				377,030	
N.C. Department of Health and Human Services					
Division of Public Health:					
Woman Health Service Fund Family Planning			-	4,516 12,014	-
Child Health			-	24,429	_
Maternal Health (Prenatal)			-	3,055	-
DPH Aid-to-Counties			-	112,781	-
Tuberculosis Control Food and Lodging			-	33,969 17,351	-
HIV/STD State			-	10,834	-
General Communicable Disease Control			-	4,001	-
School Nurse Funding Initiative			-	150,000	-
High Risk Maternity Clinics Healthy Communities			-	7,348	-
State Fiscal Recovery Funds			-	3,747 22,709	-
Communicable Diseases Pandemic Recovery			-	2,326	_
Total Division of Public Health				409,080	-
Division of Social Services Administration:					
State Child Welfare/CPS/CS LD			-	171,315	_
Smart Start			-	50,125	-
Direct Benefit Payments:					
Foster Care at Risk Maximization SFHF Maximization			-	697	-
State Foster Home Program			-	759,270 268,152	-
Total Division of Social Services				1,249,559	-
Total N.C. Department of Health and Human Services				1,658,639	
					-
N.C. Department of Public Safety					
Division of Juvenile Justice CBA-Juvenile Restitution		543-10591	_	93,306	
CBA-JCPC ADM		543-11433	-	4,629	-
Harnett United Pal		1443-23559	-	65,000	-
Pal Career Readiness		243-23210	-	102,000	-
Teen Court at Risk Youth EOC A/V Equip upgrade		543-11764 2294008	-	50,545 92,400	-
Total N.C. Department of Public Safety		2271000	=	407,880	-
N.C. Department of Temperaturing				_	<u> </u>
N.C. Department of Transportation Passed-Through the N.C. Department of Transportation					
Rideshare Integrated Mobility Division		36233.50.26.1	-	18,989	-
State Aid to Airports		36244.35.7.1	-	54,398	-
DOT Cluster					
Rural Operating Assistance Program (ROAP): Work First Transportation Grant		FY 2023-2024		19,395	
Rural General Public Program (RGP)		FY 2023-2024	-	159,494	-
Elderly and Disabled Transportation					
Assistance Program (EDTAP)		FY 2023-2024		106,699	
Total DOT Cluster				285,588	
<u>Total N.C. Department of Transportation</u>				358,975	<u>-</u>
N.C. Office of State Budget and Management					
General Fund Appropriation		S.L. 2022-74, Sec. 24.2.(15)	-	281,338	-
State Capital Infrastructure Fund (SCIF) -Airport Terminal		S.L. 2021-180 S.L. 2023-134, Sec. 2.2	-	5,564,818	-
General Fund Appropriation State Capital Infrastructure Fund (SCIF) - Parks Improvement Project		S.L. 2023-134, Sec. 2.2 S.L. 2021-180	-	937,000 259,114	_
Total N.C. Office of State Budget and Management				7,042,270	-
NC Department of Military and Vetering Affairs					
NC Department of Military and Veterans Affairs Division of Veterans Affairs				2,174	_
Total NC Department of Military and Veterans Affairs				2,174	
TOTAL STATE AWARD EXPENDITURES				10,127,387	
					-
Other Financial Assistance:					
NC Dept. of Justice Opicid Sattament Fund (Note 4)				21,529	
Opioid Settement Fund (Note 4)				21,329	
TOTAL FEDERAL/STATE AWARD EXPENDITURES			\$ 18,996,991	\$ 11,084,095	s -
				,,,,,,,,,,,	

SCHEDULE OF EXPENDITURES OF FEDERAL AND STATE AWARDS YEAR ENDED JUNE 30, 2024

	Federal				Passed-Through
Grantor/Pass-Through	AL	Grant I.D.	Expenditures		to
Grantor/Program Title	Number	Number	Federal	State	Subrecipients

Note 1: Basis of Presentation

The accompanying Schedule of Expenditures of Federal and State Awards (SEFSA) includes the federal and state grant activity of Harnett County under the programs of the federal government and the state of North Carolina for the year ended June 30, 2024. The information in this SEFSA is presented in accordance with the requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards and the State Single Audit Implementation Act. Because the SEFSA presents only a selected portion of the operations of Harnett County, it is not intended to and does not present the financial position, changes in net position or cash flows of Harnett County.

Note 2: Summary of Significant Accounting Policies

Expenditures reported in the SEFSA are reported on the modified accrual basis of accounting. Such expenditures are recognized following the cost principles contained in Uniform Guidance, wherein certain types of expenditures are not allowable or are limited as to reimbursement. Harnett County has elected not to use the 10-percent de minimis indirect cost rate as allowed under the Uniform Guidance.

Note 3: Cluster of Programs

The following are clustered by the NC Department of Health and Human Services and are treated separately for state audit requirement purposes: Foster Care, Adoption, and Guardianship Assistance Cluster, Subsidized Child Care Program Cluster, Special Children Adoption Fund Cluster.

Note 4: Opioid Settlement Fund

The NC Department of Justice does not consider Opioid Settlement Funds either Federal or State Financial assistance since they are from a settlement with private major drug companies. Since these funds are subject to the State Single Audit Implementation Act, they are reported as "Other Financial Assistance" on the SEFSA, and considered State Awards for State single audit requirements.

